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NEWS SUMMARY

GENERAL

SDP and Liberals move to alliance

Social Democrats and Liberals agreed the principles for an alliance at the next election.

They produced a statement in which they set out their joint priorities.

These confirm commitment to proportional representation, incomes policy, EEC membership and multilateral disarmament.

Page 10

Katowice arrests

Police detained 80 after youths clashed with riot squads at the railway station in Katowice, Poland. "Soviet threat still near." Page 2

IMF 'no' to PLO

The IMF voted not to admit the Palestine Liberation Organisation as an observer at the IMF-World Bank meeting in September.

Police 'warned'

The Scarman Inquiry heard that a prominent member of the black community had warned police of tension in Brixton two weeks before the riots.

Page 8

Ballot award

The non-TUC Professional Association of Teachers accepted the first award of Government money for a union ballot.

Page 10

GLC boycott plan

The new Labour-controlled Greater London Council is to boycott goods from South Africa and will refuse tenders from companies that operate there.

Anti-racism drive

The TUC launched a campaign against racism at work with the publication of an equal opportunities charter. Page 10

Guard jailed

A prison guard was jailed in Istanbul for aiding the escape of the man who shot the Pope.

Crash murder

David Davies, who staged a road crash to cover up his wife's death, was sentenced in Cardiff for her murder.

Overstuffed claim

Some exhaust fitting specialists centres talk motorists into buying shock absorbers they do not need, the AA says. Page 9

Heathrow alert

Scotland Yard warned travellers to guard luggage and valuables at Heathrow airport, where foreign thieves and pickpockets have been making day-trip raids.

Etna erupts

Mount Etna erupted, belching dense smoke. There was no lava or seismic activity.

Afghan quake

An earthquake struck Afghanistan's northern province of Jozjan, causing "destruction" and casualties.

Sweet sorrow

Souvenir sweet tins with the word "humbugs" above pictures of Charles and Diana are to be altered by the makers.

Briefly...

Ascon eccentric hat wearer Gertrude Shilling's 1881 number featured six wedding bells. Racing Page 16

Freedom of Glasgow was awarded to world lightweight boxing champion Jim Watt.

First aircraft powered by solar cells made a successful test flight in France.

CHIEF PRICE CHANGES YESTERDAY

(Prices in pence unless otherwise indicated)

	RISES
Alpine Soft Drinks	138 + 6
Bank of Scotland	403 + 10
Barratt Drws.	218 + 9
British Astrac.	270 + 10
Crest Nicholson	170 + 9
Davis (Godfrey)	73 + 4
Fosse Mincep	256 + 11
Gresham House	280 + 8
Johnson Matthey	270 + 10
Joseph (Leopold)	235 + 13
Kean and Scott	40 + 4
Kodak	305 + 10
Lesney	23 + 3
Lloyd's Bank	380 + 12
Nat West Bank	352 + 14
Pearl Assurance	406 + 12
Pleasureama	325 + 15
Poly Peck	338 + 12
Prudential Financial	127 + 6
	FALLS
Treas. 13pc 2000	£594 -
Com. Modderfontein	72 -
F. S. Geduld	£161 - 11
Randfontein Eds.	£252 - 12
Swan Resources	78 - 5
Western Holdings	£30 - 21
Western Mining	300 - 12

BUSINESS

Sterling weakens; \$8 fall for gold

Coal industry grants raised to £550m after pits climbdown

BY CHRISTIAN TYLER, LABOUR EDITOR

THE COST of the Government's climbdown to the miners in February will mean a £25m increase in the National Coal Board's cash limit for this year as direct grants to the industry are more than doubled to £550m.

Measures announced yesterday slightly exceeded the forecast, but received a very guarded welcome from the Coal Board which said it would have "a particularly severe and difficult task" staying within the new £1.12bn external financing limit.

The Government's concessions appeared to satisfy Mr Joe Gormley, president of the National Union of Mineworkers.

It was the threat of a national strike by the NUM, and unofficial action by 40,000 of its members in protest against pit closures and coal imports, which forced the Government into a major review of the Coal Board's finances.

After a meeting of ministers, union leaders and Coal Board officials yesterday, Mr Gormley would say only that the package was "a step in the right direction."

News of the financial measures, which will entail a new Coal Industry Act later this year, was seized on by the railway unions as justification for their own campaign for greater Government subsidy.

Mr Sid Weighill, general secretary of the National Union of

Railwaymen, said he would invoke the so-called triple alliance of coal, steel and rail unions if there was a confrontation over investment and pay on the railways.

In the Commons, Conservative backbenchers demanded assurances that the extra cash made available for the coal in-

Cost of capitulation, Page 8
Tory backbenchers attack extra aid for NCB, Page 10
EP ends defiance, Back Page
Rail jobs warning, Back Page

industry would not be used to finance big wage rises.

Mr David Howell, Energy Secretary, stressed that the new limit would be tightly applied to cut costs and increase efficiency. "At the heart of it is the need to limit growth of labour costs," he said.

The NUM conference is expected to adopt a Left-inspired minimum wage target of £1.00 a week from November, equivalent to 25 per cent across the board. Yesterday's announcement is unlikely to dampen expectations, even though moderates will argue that the Coal Board's new financial framework should not be jeopardised.

Mr Howell has increased operating and social grants to the Coal Board by £80m to £550m for this year. The grant will be used principally to keep

open collieries that the Board wanted to shut this year, to encourage men to transfer from older pits, and to subsidise sales to the Central Electricity Generating Board and the British Steel Corporation.

Some of the Board's borrowing will be replaced by grant, to ease its interest burden. The net effect is to raise the financing limit to £80m less than the grants themselves.

Parliament will be asked to approve orders raising the Coal Board's long-term borrowing powers to the maximum allowed by the Coal Industry Act, 1980—a figure of £4.300m. But a new Act will be needed to discharge the Government's commitments.

The present Act envisaged the Coal Board breaking even by 1983 as its operating subsidiaries were phased out. There was no statement yesterday about that deadline, but it was being assumed that the break-even date—long a source of grievance with the Board and the unions—would have to be postponed.

Sir Derek Esra, NCB chairman, said after his meeting with the Secretary of State yesterday morning: "We have done a good deal, an excellent deal." He went on to praise the success of his staff in boosting coal exports and of the miners in achieving productivity gains of 3-4 per cent.

Prime Minister hits out against public sector

BY RICHARD EVANS AND JOHN ELLIOTT

THE PRIME MINISTER declared her determination last night to ensure that private enterprise could start to earn the returns that it needed. "Nothing must be done to imperil your chances... this is why the Government must keep public spending down."

The clear inference of her speech at the annual dinner of the Confederation of British Industry in London was that fewer resources should be made available for investment in nationalised industries in

"Now it's the private sector's turn... we owe it to the unemployed," she declared. The speech was seen at Westminster as a pre-emptive move against her Cabinet critics intent on changing Government policy.

In a series of scathing references to the public sector, Mrs Thatcher said that results had

not always lived up to expectations. "The rosy-tinted prospectus must be set against the reality of past performance."

Her hardline speech on the eve of today's special Cabinet meeting to consider the Government's economic strategy was seen as a warning to those members of the Cabinet who believe that increased investment in nationalised industries is required to relate the economy

Mrs Thatcher was speaking at a time when the debate is hotting up about treatment of nationalised industries.

Yesterday's coal industry financial package followed a £200m increase in British Telecom's external financing limit, and there is a strong view among Treasury Ministers and civil servants that no more exceptions should be allowed.

The next major issue is British Rail's electrification programme, being considered by Ministers today.

Nationalised industry chairmen are pressing for greater freedom to pursue general investment programmes without too many Government controls. But both the Chancellor of the Exchequer and senior Treasury officials have said in the past few days that they see little scope for relaxing their policies.

Mrs Thatcher's message was clear. The present economic strategy must remain despite its undoubted unpopularity, and to change course now would be to court political as well as economic disaster.

The indications are that her tactics will succeed, at least in the short term. Although today's meeting is the first opportunity in two years for Cabinet "wets" to argue about economic strategy in front of the whole Cabinet, no decisions are to be taken and there is no mood of rebellion.

The Prime Minister, in a clear reference to Cabinet critics, said that some believed even more should be spent on the nationalised industries.

In her view the British economy had been suffering for decades not from inadequate investment, but from investment that yielded a quite inadequate return.

"We spend billions to expand the steel industry, and now we are spending billions to contract it. All this is being paid for by profitable business and employment, through high taxation and dear money."

We spend billions to expand the steel industry, and now we are spending billions to contract it. All this is being paid for by profitable business and employment, through high taxation and dear money."

Continued on Back Page

Meeting on Hua's future, Page 4

First steps to impeach Bani-Sadr

By Terry Povey in Tehran

Iran's Parliament will take the first steps today in the impeachment of President Abolhassan Bani-Sadr.

A large majority of Parliamentary deputies seem certain to support proposals for impeachment and the numerous procedural arrangements to implement it.

Short of an attempt by the majority supporting the President to deprive the Parliament of a quorum, most deputies are agreed that an impeachment trial, taking the form of a prolonged and intensive Parliamentary debate, could be concluded within a week of its start.

The debate would give Mr Bani-Sadr 10 hours to defend himself against his political opponents, who would have 10 hours to prove his incompetence.

Should the Parliament at the end of the debate find Mr Bani-Sadr "politically incompetent" then the constitution enables it to ask Ayatollah Khomeini, Iran's revolutionary leader, to dismiss him.

It seems unlikely that Mr. Bani-Sadr, who has not been seen in Tehran since last Thursday, can hope for last-minute intervention by Ayatollah Khomeini.

Mr. Bani-Sadr had claimed in a statement after his dismissal as commander-in-chief of the armed forces last week that the last stage was under way of a coup d'état in which he was to be killed.

The Speaker of the Parliament indicated yesterday that letters sent by Mr Bani-Sadr in reply to Ayatollah Khomeini's request for an apology were not satisfactory.

A further eight members of staff from Mr Bani-Sadr's Presidential office were reported to have been arrested. According to the reports they were arrested leaving the President's office on Monday.

Police outside the President's office confirmed that a number of people had been arrested on Monday night.

They indicated some saloon cars parked nearby which they said contained officials from the prosecutor's office waiting to arrest anyone who might show up.

The police confirmed that a small explosive device was thrown over the wall of the President's office on Monday night. They denied reports that it had ignited a secret store of explosives in the office basement.

U.S. ends ban on arms

sales to Chinese

BY TONY WALKER IN PEKING

THE U.S. has announced that it will sell arms to China. This was conveyed to Chinese leaders by Mr Alexander Haig, the U.S. Secretary of State, who today concludes a four-day visit to

the two sides appear to have overcome some of their differences over Taiwan.

"We have made genuine progress regarding Taiwan," Mr Haig said last night. "I explained that the unofficial relationship which has characterised the contact between the people of the U.S. and the people of Taiwan since the normalisation of relations with the People's Republic of China will be continued, and this was understood."

Mr Haig disclosed that a Chinese military delegation would visit Washington in August to discuss arms purchases. It would be led by a high official of the People's Liberation Army.

Mr Haig reiterated statements

made in Hong Kong that he had not come to China on an arms selling mission. He sought to play down the decision to sell arms, saying this was not such a great change to past practice.

However, he agreed that lethal weapons may be among those sold. When Mr Harold Brown, then Defence Secretary, informed Peking early last year, he informed the Chinese that the U.S. was prepared to sell defence-related technology such as computers, but not arms.

Mr Haig discounted suggestions that his visit had been less than successful because of continuing Chinese disquiet over policy differences with the U.S. The Secretary of State pointed out that his counterpart, Vice Premier Huang Hua had described the visit as "important and significant."

Continued on Back Page

Meeting on Hua's future, Page 4

Amex move to sell banking arm

EUROPEAN NEWS

Soviet threat to Poland 'is still real', Lord Carrington warns

BY DAVID TONGE, DIPLOMATIC CORRESPONDENT

Lord Carrington:
arms race fears

LORD CARRINGTON, the British Foreign Secretary, yesterday issued a stark warning that the dangers of a Soviet intervention in Poland "were real and are still real".

He said he thought that there could "easily be a Soviet intervention in certain circumstances." But he added that this would be the end of the Soviet system.

Lord Carrington was speaking two weeks before he takes over the Presidency of the EEC and the task of co-ordinating European foreign policy for the next six months.

In a wide-ranging interview, he also indicated the course which Europe will steer on the Middle East as well as his hopes for the EEC Presidency.

His references to Poland were unusually strong, although he made it clear that the limit of what the West could do to help the Poles was being reached.

He said that a Soviet intervention would mean "an end to all arms limitation talks,

which I suppose would lead to an arms race which undoubtedly the Soviet Union would lose—although it would be very disagreeable for us."

He also said that the Soviet Union would have to feed the Poles and honour their \$24bn debts to the West or call into question the credit of the whole Soviet system.

In his view, the West had to help Poland by bringing home the Soviet Union the disastrous consequences which an invasion could have, including its effects on Moscow's already-shaken status in the Third World.

But he warned that the West could do little more to help the Polish economy: "I think there is a limit to the amount of economic aid that the West can give. I should have thought that limit is very nearly reached."

Asked if he believed the U.S. response to the crisis had been adequate, Lord Carrington said his disappointment was clear. He is prepared to meet Mr

Britain and East Germany yesterday took a further small step towards improving their relations when Herr Hermann Axen, who ranks third in the East German politburo, called on Lord Carrington, the British Foreign Secretary,

writes David Tonge. Both countries were able to agree on the need for disarmament talks and Britain is keen to take advantage of the opportunities for business offered by the new East German five-year plan.

ambition to make a success of Europe's initiative on the Middle East.

Though repeating Britain's condemnation of the Israeli raid on Iraq he said he did not think there was anything more at present which Britain could do to prevent an attack on the Syrian anti-aircraft missiles in Lebanon except support the efforts of Mr. Philip Habib, the U.S. envoy to the area.

Asked if he believed the U.S. response to the crisis had been adequate, Lord Carrington said he believed it would be difficult for Washington to reverse the whole of its policy because of the Israeli attack on

Iraq. But he added that on the peace process Western Europe still does not know what the Administration's policy will be.

The past ten days have emphasised the continuing differences between West Europe and the U.S. on how to tackle a Middle East settlement.

In Lord Carrington's view, events have underlined the need for both sides to accept the principles of last year's Venice Declaration.

Lord Carrington had planned to work to persuade the Palestine Liberation Organisation conditionally to accept Israel's right to exist.

He is prepared to meet Mr

Yasser Arafat, the PLO leader, if this would help, but has no present plans for this and believes that the Israeli attack on Iraq has been a setback.

On the European Community, Lord Carrington warned against expecting miracles during the six months of the British presidency. He claimed it was still realistic to expect agreement on reform of the Common Agricultural Policy and the EEC budget by the end of 1981. But he opened the door for a "second best" solution which many British officials believe may be all that can be achieved.

Under this approach, if an adequate CAP reform could not be obtained, Britain would press for agreement this year on the broad lines of arrangements to prevent Britain and West Germany being forced to make unacceptably high net payments to the EEC. The hope would be that not too long after that the actual arrangements to formalise this would be in place.

Lord Carrington said he from the top. He said that 20 per cent interest rates and a dollar floating in the stratosphere would inevitably lead to more unemployment and stop all new investments. It had created an intolerable situation in many European countries.

Mr William Clark, U.S. Deputy Secretary of State, defended the Reagan administration's policy by emphasising the best contribution the U.S. could make to international economic health was to revitalise its own economy and to restore non-inflationary growth.

U.S. foreign policy, to be successful, also required a dynamic and productive domestic economy, he said.

Mr. Mervyn Rashid, U.S. Under-Secretary of State responsible for Economic Affairs, pointed out also that high interest rates were merely a reflection of a high inflation rate and that the U.S. administration aimed to bring both down.

The new French and U.S. administrations were also at odds over North-South problems. M. Chevaison called for a "new planetary deal" for developing countries, the speedy ending of the proposed United Nations global negotiations and the implementation of a "Keynesian policy on a world scale".

The three main features of such a policy should be the recycling of capital, an increase in the industrialised countries' investments in developing countries and a rise in official aid to the Third World.

By contrast, Mr. Clark studiously avoided committing the U.S. to the UN negotiations and instead advocated what amounted to a "trade, not aid" policy.

He said that critics of the U.S. concentrated too much on relatively small official aid contributions. It should not be forgotten that U.S. imports from non-oil developing countries in 1979 totalled \$58.4bn, more than ten times official aid flows.

One out of every four dollars of U.S. manufactured imports originated in the Third World and U.S. direct investment in the developing countries was running at above the level of official aid. In 1979 alone, commercial banks provided \$37.6bn to the developing countries, while total flows of official development assistance from all OECD countries were no more than \$22.6bn.

Norway likely to lower its oil price

By Fay Gleiter in Oslo
STATOIL, Norway's state oil company, is likely to follow Britain's lead and reduce its price for North Sea oil. Because of the recent rise in the value of the U.S. dollar, however, Norwegian revenues from oil production this year will be about as expected.

The company indicated yesterday that a new price would take effect from July 1. "We are negotiating with our customers to determine the natural price level for our oil in the third quarter of 1981," a spokesman said.

The price is likely to be fixed just above \$35 a barrel according to industry experts.

EEC insurance market nearer

BY JOHN WYLES IN BRUSSELS

FRENCH FEARS of enormous tax losses appear to be the last serious obstacle to the adoption this year by EEC governments of a six-year-old draft directive to establish a genuine common market for non-life insurance services.

Between 1.5 to 2 per cent of the French government's tax revenues derive from insurance premiums and Paris is determined that the EEC directive shall not create new opportunities for avoidance.

Although there is much understanding for the French position, there is also a suspicion that it cloaks a more general reluctance to open its domestic insurance market to external competition, most particularly from the formidable British sector.

France has not been alone in wanting to maintain barriers, but pressure from the European

Commission in alliance with the British and Dutch governments is bearing fruit on the vital non-tax issue of authorisation. For several years the so-called "restrictions" have wanted to retain the right to set any company selling insurance from another member state.

However, Ministers seem ready to endorse a compromise at their September meeting which may free industrial and commercial insurers from such restrictions. Companies specialising in non-life risks meanwhile, will be subject only to modest tests to ensure consumer protection.

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U.S. under attack at OECD meeting

By Robert Mastrini in Paris

DISAGREEMENTS over economic strategy and policies towards developing countries marked the opening session of the two-day ministerial meeting of the Organisation for Economic Co-operation and Development (OECD) here yesterday.

The U.S. again found itself the target of sharp criticism for its high interest rate policy, particularly from M. Claude Chevaison, the new French External Relations Minister.

The top priority for the French Government was the problem of unemployment, M. Chevaison said, adding: "We cannot accept an inflationary policy which is being pursued solely at the expense of the weaker in our society."

He said that 20 per cent interest rates and a dollar floating in the stratosphere would inevitably lead to more unemployment and stop all new investments. It had created an intolerable situation in many European countries.

Mr. William Clark, U.S. Deputy Secretary of State, defended the Reagan administration's policy by emphasising the best contribution the U.S. could make to international economic health was to revitalise its own economy and to restore non-inflationary growth.

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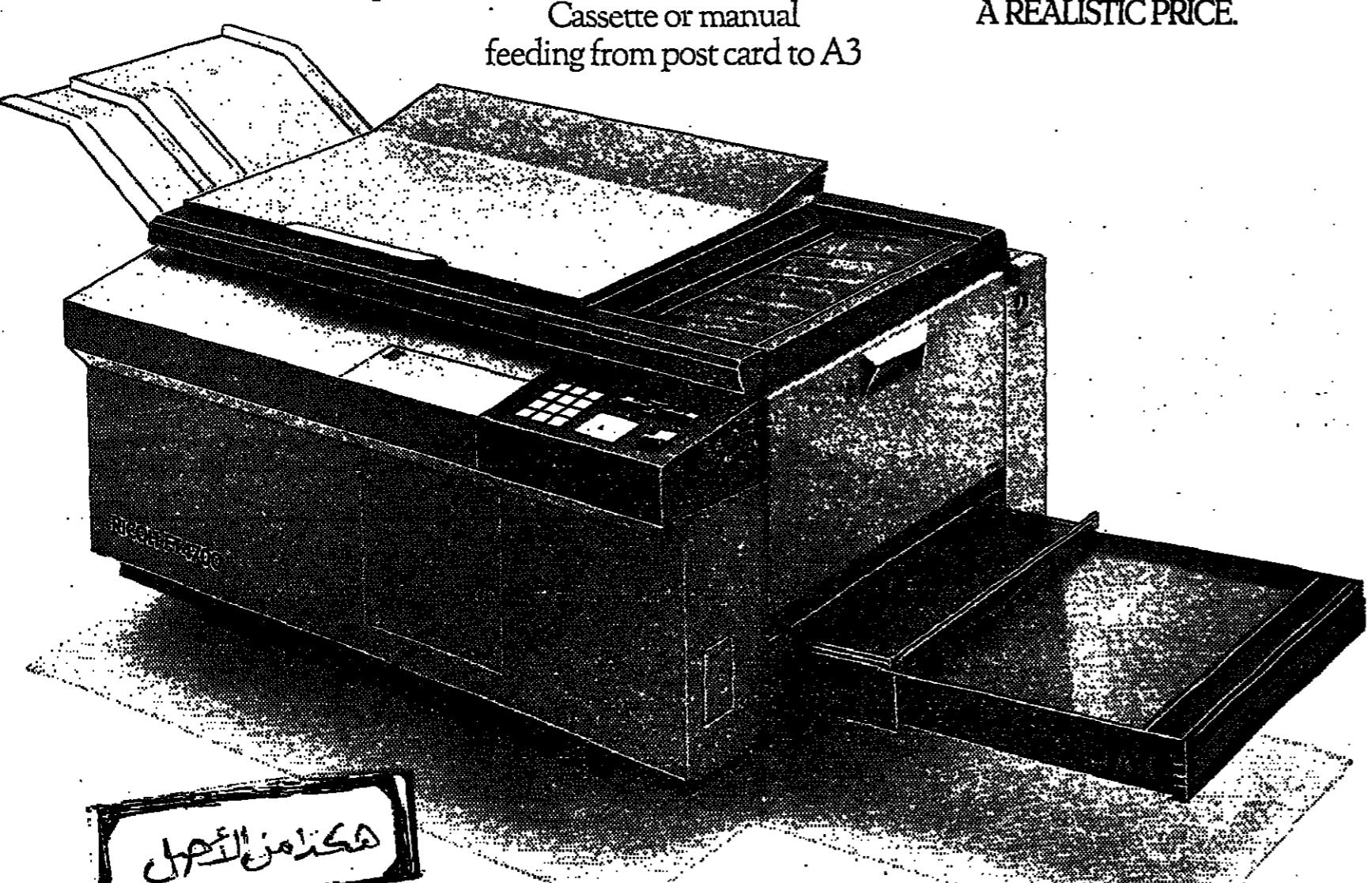
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EUROPEAN NEWS

Robert Graham assesses the agreement between unions, employers and the Government

Spain pins its faith on a social contract

A DROWNING man will grab a lifebelt even if it is defective. There is at least some hope. This seems the only explanation for the Spanish Government's sudden display of confidence in its ability to fight the four-year-old recession.

With Spain steeped in gloom since the coup attempt in February, any hint of economic good news is grabbed. The good news is last week's tripartite agreement between the Government, the two main trade unions and the employers federation on a form of social contract which limits wages and promises action to deal with unemployment.

Se Leopoldo Calvo-Sotelo's government has treated this as a sign of national solidarity at a difficult moment; which, while being no panacea, is an important basis for understanding between the principal parties involved in combating the recession.

Sr Calvo-Sotelo himself, in a series of virtuous public performances, has proved a remarkable propagandist. His basic message has been that the Government knows what its priorities are, as do the unions and management; combating unemployment, stimulating investment and controlling inflation. The delicate situation created by the attempted coup will not downgrade the importance of dealing with the economy. Fn-



Sr Calvo-Sotelo . . .
virtuous performances

ally, he says, there is a chink of light at the end of the tunnel.

Sr Calvo-Sotelo's credibility

as a non-nonsense talker, a practical man with long experience of both the private and public sector, has given weight to his words. Partly as a result of this the stock exchanges have surged upwards—almost five points last Wednesday, some-

thing unseen since the Franco era.

Confidence, in the last resort, rests as much on facts as on what people want to believe. Little comfort is given by the hard facts of the Spanish economy. Indeed, they give cause for continued concern, as underlined in the recent Organisation for Economic Co-operation and Development report on Spain and the annual report of the Bank of Spain.

Thus Sr Calvo-Sotelo is relying almost exclusively on what people want to believe. This is a legitimate strategy in a country traumatised by the attempted coup—provided confidence is consolidated with real achievements in the not-too-distant future.

The essence of the social contract is that the unions have accepted a 9 to 11 per cent wage band for 1982 (a 9 per cent limit for the public sector) against a government commitment to create 350,000 jobs and a vaguer undertaking by the employers to co-operate in creating jobs. This is based on the assumption that inflation will be 12 per cent.

Undoubtedly the unions have made the greatest sacrifice, accepting the clear principle of a cut in real income with no fall in the number of working hours. There is also no mention of how or in what sectors the jobs will be created.

However, the employers, the

most reluctant to go along with the pact, maintain that wage levels remain unrealistically high. In this context, the Bank of Spain report pointed out earlier this month that Spanish wages in the past two years had risen 7.6 per cent in real terms, against the 0.25 per cent average of industrialised countries.

Spanish wages have since 1974 been consistently higher than the average in the industrial countries, but the overall political climate in Spain during this period cannot be ignored. High wages have been a sop to ensure industrial tranquillity and social stability.

Slowly, the level of wage increases has been reduced since the 25 per cent high of 1978 and in this gradualist context, the social contract agreement represents a further step in the right direction. But the price has been high.

Spanish labour, especially in labour-intensive operations, is pricing Spanish goods out of export markets and weakening industrial competitiveness. In the first two months of the year volume was down by over 20 per cent and the current account deficit rose from \$1.3bn to \$2.3bn on an almost static level of imports. Receipts from tourism have also been static in real terms. The reserve loss of \$796m is slightly lower, but against this private sector foreign borrowing has quadrupled to \$1.02bn.

The Social contract itself by implication underlines the lack of flexibility. Rather than talk-

ing of a mid-term adjustment, it is concerned with next year, with all its imponderables. As for any chink of light this is extraordinarily hard to detect.

Inflation in the first quarter is two points up on the same period last year and looks like being around 16 per cent. Industrial production is flat and consumer spending reflects the crisis. New car registrations were down 10 per cent in the first quarter.

Unemployment is up to 1.7m or over 13.5 per cent of the active population, with only a slim indication of levelling off. The Government has yet to demonstrate its capacity to curb current spending and stimulate public sector investment without detriment to private sector credit—a key element to encourage private sector confidence.

A more disturbing trend has been the complete stagnation of exports which since 1977 have played an important part in sustaining the current account. In the first two months of the year volume was down by over 20 per cent and the current account deficit rose from \$1.3bn to \$2.3bn on an almost static level of imports. Receipts from tourism have also been static in real terms. The reserve loss of \$796m is slightly lower, but against this private sector foreign borrowing has quadrupled to \$1.02bn.

Much faith is being placed by the Government in a second half recovery among the industrialised countries' economies. But this cannot be taken for granted and the continued high value of the peseta against the dollar is questionable.

The peseta has weakened sharply against the dollar, down by 18 per cent since January, but it has weakened less than other international currencies save the yen. How exporters will cope with the anticipated recovery remains to be seen.

Socialists' leader unveils plan to boost democracy

BY OUR MADRID CORRESPONDENT

THE LEADER of Spain's Socialist Party, Sr Felipe Gonzalez, yesterday proposed a plan of national action with one eye on consolidating democracy in the wake of February's abortive coup and the other firmly on his electoral chances.

Although highly conscious of the fragility of Spanish democracy, the Socialists are in a buoyant mood. Opinion polls point to a decline in the popularity of the ruling Unión de Centro Democrático and the Socialists believe that M François Mitterrand's victory in France will have important practical and psychological benefits.

The national action plan was conceived before the French parliamentary elections but its timing now is significant. The Socialists' basic aim is to demonstrate that, while co-operating ever more closely with Sr Leopoldo Calvo-Sotelo's government, they remain a party with ideas of its own. Since the coup attempt they have been forced to abandon the formal role of opposition party, a position which could be electorally damaging.

The action plan centres on

three principles: an effective but democratic fight against terrorism; the neutralisation of potential plotters within the armed forces; and a thorough investigation of the attempted coup; the laying of the basis for economic recovery, largely through a large dose of public sector investment.

As on previous occasions compared with the principles of government policy, the practical difference is not very great. Rather, the Socialists promise to act with more energy.

This, for instance, is the case over investigations into the implications of the coup bid. The Socialists want to dig deeper into the civilian implications. So far, only one civilian, Sr Juan García Carreño, head of the Francoist union organisation, Renner reports. Inspector María José García Sánchez (23), was shot in the head.

• A woman police inspector was killed near San Sebastián yesterday in a gun battle between police and suspected members of ETA, the Basque separatist organisation, Renner reports. Inspector María José García Sánchez (23), was shot in the head.

'FALTERING' WEST CRITICISED

Nato's credibility at risk, claims Rogers

BY DAVID WHITE IN PARIS

THE CREDIBILITY of Nato's deterrent is in jeopardy, according to General Bernard Rogers, Supreme Allied Commander in Europe. In a grim warning about the increasing military gap between East and West, he criticised Western countries yesterday for an inadequate and often faltering response which, with the exception of the U.S., showed no sign of changing.

"In my view the Warsaw Pact has now surpassed Nato—or soon will—in all categories of forces necessary for Nato to implement its strategy," he said at a meeting of MPs from the seven-nation Western European Union here. These categories covered strategic and "theatre" nuclear weapons and conventional armaments.

The Soviet Union's SS-20 missiles and Backfire bombers provided it with an unprecedented capacity to strike any target in western Europe, Asia and most of North Africa from its own territory, he said.

Despite potential economic and political problems within the Soviet bloc—as exemplified by the Polish situation—there was no sign that this would place any constraint on Moscow's military investment. The Soviet Union's allocation of resources to defence was more than three times the Nato average, as a percentage of gross domestic product and the rate was not expected to

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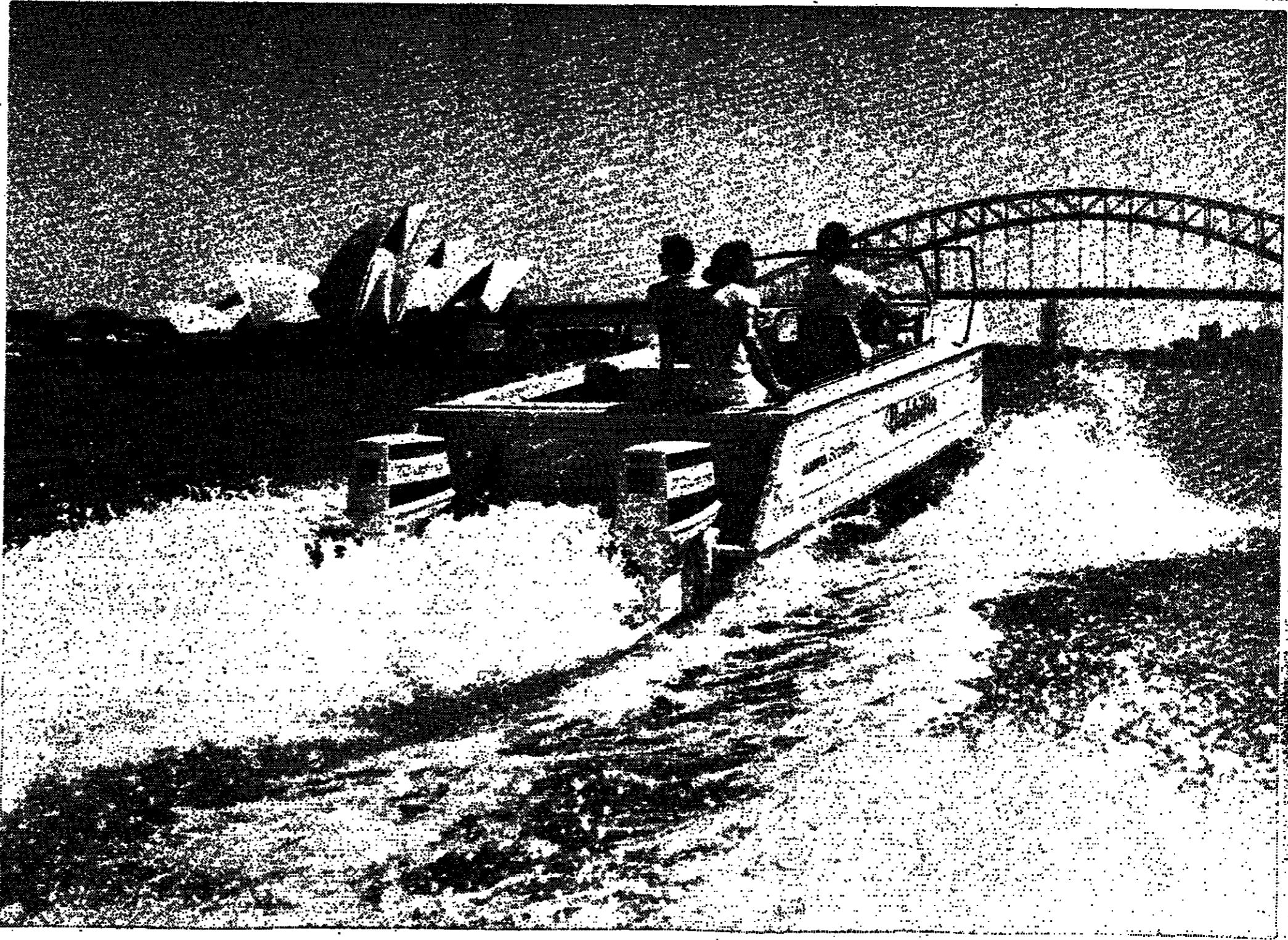
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BARCLAYS BANK HELPS BERGER LAUNCH NEW PAINTS IN AUSTRALIA

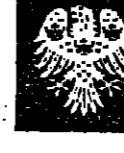
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International

OVERSEAS NEWS

Peking meeting on Hua's future

By Colin MacDougall

A HIGH-LEVEL meeting has begun in Peking which is expected to pave the way for the removal of Hua Guofeng from the party chairmanship and the publication on July 1 of a re-assessment of Chairman Mao.

This working conference is expected to hammer out final agreement on the crucial issues which earlier divided the party, in time for a formal Central Committee session before the end of the month.

Hu Yaobang, general secretary of the party and Deng Xiaoping, is expected to become chairman in Hua's place. Hua will probably retain some face-saving post, such as junior party Vice-chairman.

A statement of party policy is likely on July 1, the 60th anniversary of the foundation of the Chinese Communist Party.

Hua's position as chairman has looked uncertain since the Gang of Four trial. Since his role was called into question, he has attracted support from hard-line elements in the leadership and Deng has been forced to compromise over some of his more liberal policies to get his way over appointments.

The reassessment of Chairman Mao for so long the only source of ideological wisdom in China, should enable Deng to liberalise political thinking. On this account it has been strongly resisted by party hard-liners. A formula which gives Mao great credit as a revolutionary but criticises his more recent role, is believed to have been agreed.

China yesterday rejected a Vietnamese proposal to resume their deadlocked peace talks. Vietnam had called for an immediate end to the border fighting and fresh negotiations.

All quiet in Soweto

By Bernard Simon in Johannesburg
FEARS OF violence in South Africa faded yesterday on the fifth anniversary of the Soweto riots. About half of Johannesburg's black workers responded to a call to stay at home. But many blacks slept in the city on Monday night to avoid possible violence in the townships.

Sporadic incidents of unrest and sabotage were reported. A railway line was severed by a bomb near East London, and petrol bombs were thrown at a Government building in a Durban township. In Soweto itself there was isolated stone-throwing. Commemorative services were held at churches in several parts of the country.

Coloured pupils boycotted classes at many schools

Syria is preparing for war, says Israeli general

BY DAVID LENNON IN TEL AVIV

THE DIRECTOR of Israeli military intelligence said yesterday that the chances of Syria voluntarily withdrawing its anti-aircraft missiles from Lebanon are zero. Syria is preparing for a limited war against Israel, Gen Yehoshua Sagiv told reporters.

He also discounted the possibility that Mr Philip Habib, the special U.S. envoy trying to mediate in the missile crisis, would be able to persuade Syria to withdraw the missiles, or to remove its forces from the strategically important Mount Sanjour area near Zahlé.

Mr Habib, now on his second Middle East shuttle, met President Hafez al-Assad in Damascus yesterday, and is expected to arrive in Israel today or tomorrow.

Confirming the Israeli impre-

sion of Syrian intransigence, the Syrian Press has continued its bitter criticism of the U.S. role in the Middle East. The daily Tishrin said that "if Begin was not very sure of full American backing, he would not be issuing all these threats."

It also said that Syria will not withdraw its anti-aircraft missiles from Lebanon.

Earlier this week, Mr Menahem Begin, the Israeli Prime Minister, said that if Mr Habib did not bring word from Damascus that it was prepared to withdraw the missiles, then Israel would attack and destroy them as it had planned to do before the mediator was sent into the region.

This statement evoked strong condemnation from Washington, which has asked Israel to allow time for the special envoy

to seek a peaceful solution to the crisis which erupted after Israeli aircraft shot down four Syrian helicopters in Lebanon at the end of April.

Gen Sagiv said that the Syrians are interested in a low-level confrontation with Israel, without becoming involved in a total war. He noted that Syria recently carried out large-scale air and civil defence exercises as well as practising calling up its reserve forces.

Referring to the Israeli attack on the Iraqi nuclear reactor, the military intelligence chief said that the heart of the reactor had been located in that part of the installation built 15 yards underground.

Our United Nations Correspondent adds: Delegates of the states which are members of the Non-Aligned Movement held

a lengthy strategy session in the United Nations yesterday on their options for Security Council action against Israel over the raid.

A new draft of a possible resolution to be submitted to the Council dropped an earlier demand for a mandatory arms embargo, but Iraq was said still to be calling for some kind of punitive measure. The United States has threatened to veto a sanctions resolution but it is assumed that it would support, or at least abstain on a resolution of censure.

Mrs Jeanne Kirkpatrick, the chief U.S. representative, was listed to address the Council last night. Her statement was understood to have been submitted to the White House.

If one or more draft resolu-

tions are submitted to the Council today, as expected, a vote could be taken tomorrow or Friday. Britain and France have already called for censure and the payment by Israel of reparations to Iraq, but they oppose an arms boycott.

AP adds: Arab oil producers will consider an oil embargo if the U.S. vetoes the imposition of sanctions against Israel to punish it for its attack on Iraq's nuclear reactor, according to newspaper reports in Kuwait yesterday.

The conservative Al-Siyasseh newspaper said the Organisation of Arab Petroleum Exporting Countries (Opec) will hold an emergency session if the U.S. vetoes its veto in the current UN Security Council debate. It added that "the emergency meeting of Opec will be devoted



Mr Philip Habib ... mission encounters more difficult than Israel's claim

to consideration of the use of oil as a political weapon in support of Arab interests."

The U.S. arms package is worth \$3bn and involves the sale of F-16 aircraft and other advanced military hardware to Pakistan.

The Indian official said that India had not commented while Pakistan has steadily increased and modernised its military strength over the past decade. But the new agreement "is qualitatively and quantitatively different". It could introduce a new level of weapons sophistication into the region which would affect the existing balance," the spokesman said.

The Indian Government however, reiterated its consistent desire for good relations with Pakistan and that India poses no threat whatsoever to that country."

David Eskin adds from Washington: There is no legislative ban on Pakistan buying U.S. arms for cash, and U.S. officials believe that the financially strapped Islamic Republic will get some help from Saudi Arabia. This is believed to have been one of the implicit quid pro quo in Washington agreeing to sell Awacs radar aircraft to the Saudis.

But most of the five year \$2bn bilateral defence plan is to be in the form of cheap U.S. credit and aid. Thus President Ronald Reagan will need Capitol Hill approval to make Pakistan an exception to amendments that bar U.S. aid to countries suspected of trying to make nuclear weapons.

The Carter Administration cut off virtually all U.S. aid to Pakistan in April 1979 for precisely this reason.

The Reagan Administration has emphasised the importance of bolstering Pakistan as a bulwark against the Russians in neighbouring Afghanistan. But, after the Israeli raid on Iraq, Congress is very alive to the risks of clandestine nuclear weapons programmes, on which Pakistan is believed to be at least as far, if not further, advanced than Iraq.

Congress will presumably want to quiz the Administration closely on the progress of the Pakistani nuclear effort and on what, if any assurances Washington sought or was given that Islamabad did not intend to develop or test nuclear weapons. The issue could become a first test of the Reagan Administration's non-proliferation policy, since the dramatic Israeli knock-out of Iraq's reactor.

The new U.S. Administration has also given Venezuela the go-ahead to go order F-16s, and would have found it very hard to argue that these weapons were all right for Latin America, but not south west Asia, where, by all the Administration's accounts, the real threat from Russian aggression lies.

Australian strike ends

By Colin Chapman in Sydney

THE DISPUTE which has all but severed telephone and fax links between Australia and the outside world for 10 days and made interstate calls for the most part unobtainable ended last night when trade unionists at a series of mass meetings voted to return to normal working.

Nevertheless, American supporters of Asean diplomacy has solidified under the Reagan Administration. The U.S. already has bilateral military assistance programmes for each of the five Asean members and is currently proposing to approve a total of \$638.6m in "security assistance" for 1982, \$50m more than this year.

The new U.S. Government is less squeamish than its predecessor over continuing to back Pol Pot at the UN, agreeing with Asean that a vacant seat formula would be a first step towards recognition of Heng Samrin. More political initiatives can be expected from both sides in the Kampuchean conflict. But most people expect the talks in Manila and in New York to be the first of very many before an acceptable solution is found.

Services are still restored, however, and the country's two major financial centres, Sydney and Melbourne, are totally out of touch with each other. Stock Exchange announcements could not be transmitted, and the Stockmaster price data service broke down. Services are expected to be restored to normal gradually.

Indians attack Pakistan arms deal

By K. K. Sharma in New Delhi

THIS INDIAN Government yesterday sharply attacked the U.S. arms deal with Pakistan, stating that the "decision of the U.S. Government could undermine the serious effort that is under way to strengthen the process of normalisation of relations between India and Pakistan."

The attack comes just a week after Indian and Pakistani Foreign Ministers agreed on important steps to normalise relations. Part of the agreement was that both countries had the right to acquire weapons for self-defence.

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South-east Asian Foreign Ministers meet in Manila

Asean plans Kampuchea strategy

BY KATHRYN DAVIES IN SINGAPORE

THE DIPLOMATIC battle to force Vietnam to withdraw its 200,000 troops from Kampuchea is continuing in the Philippines.

Foreign Ministers of the five non-Communist states grouped in the Association of South-East Asian Nations (Asean)—Thailand, Malaysia, Singapore, the Philippines and Indonesia—are meeting over the next few days in Manila to plan their strategy for next month's United Nations-sponsored conference on Kampuchea in New York.

Also in Manila will be Mr. Alexander Haig, the U.S. Secretary of State, fresh from Peking, where his Chinese hosts share American apprehensions that a Vietnamese-dominated Indochina will result in vastly extended Soviet influence in the region.

Indeed, Asean might well

have preferred Mr. Haig to arrive from elsewhere, so neatly do his movements provide fuel for Vietnamese accusations that the Americans, Chinese, and "reactionary forces within the Asean bloc" are working hand in glove to undermine Vietnam's "obligation" to help the Kampuchean people.

In fact, there are important differences in perception among Vietnam's critics over what needs to be done to persuade or coerce Hanoi into pulling out of Kampuchea.

Asean, which has remained

remarkably strong and united on the issue despite some quite serious internal disagreements, insists that, while it wants Vietnam to withdraw, it does not seek to see the Vietnamese Government humiliated or seriously weakened. This seems to leave the door open for Vietnam's appearance at the New York conference, despite Hanoi's repeated condemnations of it as interference in Kampuchea's internal affairs.

Western diplomats think it is

still just possible, although un-

likely, that the Vietnamese will

go to New York. They say the

conference itself could then

decide to invite the pro-Viet-

nese Heng Samrin administra-

tion in Phnom Penh to "observe"

the proceedings—despite the fact that the United

Nations still recognises

Kampuchea's legal government.

This would also mean that

other Kampuchean groups,

including that led by Son Sahn,

a former Prime Minister, could

also be invited informally.

The compromise offered by

Vietnam—a regional confer-

ence at which the three Indo-

chinese countries, Vietnam,

Laos and Heng Samrin's Kam-

puchea, would meet Asean for

discussions on regional prob-

lems—is unacceptable to Asean

and has been denounced by

China.

Another suggestion by Viet-

nam that it would be prepared

to withdraw part of its force

from Kampuchea in return for

a United Nations presence, has

apparently been withdrawn.

Recent talks between Vietnam

and Thailand, in Rangoon appear to

have borne little fruit, although

their content has not been made

public.

China, meanwhile, continues

to supply arms and ammunition

to the 30,000 guerrillas loyal to

Pol Pot encamped on the Thai-

Kampuchean border. Peking's

determination to thwart a

Indo-chinese federation has provided

a significant back-up for Asean's

own diplomatic efforts. Many

observers see the key to the

Kampuchean question lying in

a resolution of the conflict

between China and Vietnam.

Asean does not share China's

enthusiasm for the Pol Pot

regime. Singapore, in particular,

has been attempting to persuade

Prince Sihanouk, the deposed

King of Cambodia, to join Pol

Haig's "Democratic Kampuchea", thus giving it a more acceptable face. But so far none of the participants in

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AMERICAN NEWS

Prime rate cut disregards Wall Street's gurus

BY DAVID LASCELLES IN NEW YORK

CITIBANK, New York's largest bank, and Bankers Trust joined the downward movement in prime rate yesterday by cutting their rate from 20 per cent to 19½ per cent, so highlighting the decline in U.S. interest rates which has now entered its sixth week.

Although this long-awaited slackening of money costs has brought sighs of relief both in the U.S. and abroad, it lies in the face of what Wall Street's gurus have been predicting for months (and in many cases still are).

They have said that while interest rates will be volatile, the basic trend is still up. For once, the market seems to be ignoring their gloomy prophecies. A sharp change from only a month ago when just a twit of an economist's eyebrow could wipe billions of dollars off bond values. Some people see that as a sign of the strength of the present rally, others as mere market sickness.

The best-known economists, like Dr Henry Kaufman at Salomon Brothers and Dr Albert Wojnilower at First Boston, have been puzzled by what has been going on in the markets, but are basically unmoved by the drop in interest rates, sticking to their belief that U.S. economic and financial ills, particularly inflation, are now so profoundly ingrained that it will take years of serious effort on the fiscal and monetary policy fronts to put them right.

Only this week, Salomon produced a deeply pessimistic report about the U.S. budget, predicting that the deficit in fiscal 1982 (which begins in October) could be \$55bn-\$65bn compared to congressional projections of \$38bn. The report says that federal spending is on such a fast track that Congress will be unable or unwilling to curb it, short of perhaps scaling back on the new commitment to defence spending.

If Salomon is right, the 1982 deficit will show virtually no improvement over 1980 or this



Dr Henry Kaufman: puzzled by market behaviour

year when deficits in the \$55bn to \$60bn range were held to have had a serious impact on inflation.

Mr Alan Lerner, the money market economist at Bankers Trust, who has been an unrelenting pessimist, says there may be some superficial improvement in interest rates which could bring the federal funds rate down to 13 per cent-15 per cent over the next month or so, from its recent 18 per cent-20 per cent level. But like many economists, he says this is merely a response to the weakening of the economy and lower credit demand. Nothing fundamental has improved.

Another staunch pessimist, Mr Philip Braverman at Chase Manhattan, still believes that credit pressure could build up again during the summer to push interest rates back to the record levels they set in April, or even higher.

Even Mr William Griggs and Mr Leonard Santow, the money market specialists at Salomon Brothers, who have generally been less gloomy, remain cautious.

"Whether or to what extent this improvement is fundamental and therefore sustainable over a long period is an open question," they say in their latest report.

One of the few optimists is Mr Robert Singe at Bear Stearns who thinks interest rates have entered a cyclical decline. He believes that while the Government will have trouble in cutting back its borrowing requirement, the impact will be more than offset by lower inflation and a healthier pattern of credit demand.

Wall Street's willingness to shrug off the experts' warnings is a major factor behind the decline in interest rates—and it seems to have something to do with the market's growing impatience.

Canada will tighten up on business mergers

BY VICTOR MACKIE IN OTTAWA

CANADA'S Minister of Consumer and Corporate Affairs, Mr André Ouellet, said yesterday that proposed amendments to competition law would give the courts the power to stop business mergers.

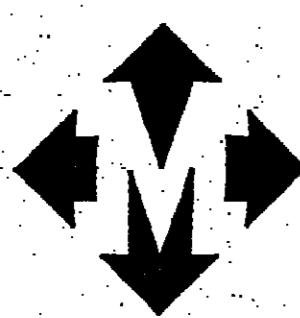
Mr Ouellet, speaking to the annual meeting of the Consumers Association of Canada in Edmonton, said that legislation planned for later this year would also give the courts the option of permitting a merger if certain safeguards were introduced to maintain competition.

Approval for a merger would be made conditional on certain assets being sold off or on a reduction of tariff or quota protection, the Minister said.

Mr Ouellet said the goal of the new legislation would be prevention rather than cure. Companies involved in a merger would have the opportunity to stop a transaction before they became liable for penalty.

The legislation would make it clear exactly what type of practices were being outlawed. Regarding mergers, for example, the law would stipulate that any amalgamation resulting in a company with a market share in excess of a stated percentage would automatically be deemed to reduce competition significantly.

The court would then decide whether the merger should be stopped or allowed to proceed with safeguards.



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Slight rise in industrial production

By David Buchan in Washington

INDUSTRIAL production in the US. grew a modest 0.3 per cent in May, the Federal Reserve Board reported yesterday. But the gain was not seen as running counter to official forecasts of an economic slowdown this summer.

More than half the rise stemmed from a speed-up in car production. Detroit was assembling cars at an annual rate of 7.3m units during May, up from 6.8m in April.

Car sales are slightly better than at this time last year, but Fed officials believed the reason for the increase was to build up stocks to tide the industry over the summer when it closes many lines to switch to new models.

The other indication of a sluggishly moving economy was the Fed's downward revision of its early output estimate for April, from 0.4 per cent to 0.1 per cent. This left the industrial production index in May standing at 152.8 (1967 was the base of 100)—which was where the Fed believed it stood in April until revising its figures.

However, the May 1981 level was 6.1 per cent higher than in May last year, when the U.S. economy plunged into its short and sharp 1980 slump.

The Reagan Administration will forecast that the economy will slow down in the second and third quarters.

THE DEPARTURE of Sr Jorge Diaz Serrano, the head of Pemex, the Mexican state oil concern, and the chief architect of the country's phenomenally successful oil policy, has brought to the surface many of his political and economic problems.

Sr Diaz Serrano, who in just 4½ years tripled output to 2.5m barrels a day (b/d), quit after storming a storm with his decision to cut Mexican oil prices by \$2 a barrel to \$30.60.

Ostensibly, Sr Diaz Serrano went because, as he said in his letter of resignation, he did not want to be "an element of discord" in the economic cabinet, which was furious at his decision.

But the real reason was political, not technical. The decision to cut prices was merely the final straw for his political enemies, and gave them the chance they had been looking for to thwart his presidential ambitions.

Sr Diaz Serrano's departure has highlighted the fact that no other oil producer views its oil with such nationalistic fervour as Mexico. Indeed his mistake seems to have been to have put Mexico in a position which could be construed by the country's powerful nationalistic lobbies as bowing to pressure from foreign oil companies.

Sr Diaz Serrano, a single,

minded personality, with a business mind and not a political background—he was a wealthy private oil contractor before he took his first Government job at Pemex—responded to market forces. But his less realistic colleagues thought the price cut was unnecessary and that he had misjudged the market.

Even if a price cut was necessary, they argued, there was the other option of cutting exports, which would prolong the life of the hydrocarbon reserves, and keep prices up.

Sr Diaz Serrano argued that even if Mexico reduced its exports by 1m b/d they are now some 1.3m b/d—this would not have made a dent in the world market.

By the end of this year, President Jose Lopez Portillo will personally name his successor. Sr Diaz Serrano, a very close friend of the President, had built a powerful base at Pemex, and was considered a front-runner for the presidency. He is now out of contention.

Sr Lopez Portillo is said to have approved the price cut decision, but when faced with protests from the industry, finance and planning ministers—who claim they were not sufficiently consulted—the President decided the political price for continuing to support Sr Diaz Serrano was just too high.

William Chislett in Mexico City assesses the resignation of Sr Jorge Diaz Serrano

Pemex chief pays a high price for cheaper oil

The resignation of Sr Diaz Serrano, left, has highlighted the nationalistic fervour with which Mexico views its oil. His decision to cut oil prices gave his political enemies the chance they had been looking for to thwart his ambitions. He is now out of the running for the presidency.

Mexico always sparks a lengthy nationalistic debate. The prevailing wind, to which the President has to trim his sails, is against an increase. There are also physical constraints on raising production, including bottlenecks in the transport system and discontent in the rural oil areas where Pemex rides roughshod over indigenous communities. Most important, any increase would make the economy even more dependent on oil.

Some 75 per cent of exports are now oil, while exports from the labour-intensive non-oil sectors are declining.

Mexico could, of course, make up for the lost revenue by increasing the domestic price of its petrol, which sells for 25p a gallon. But this would fuel inflation, already running at over 30 per cent.

The domestic price has not changed for four years and it is an even more sensitive issue than increasing exports. President Lopez Portillo went out of his way last week to stress that Mexico would not raise its prices at home.

Mexico originally subsidised domestic oil prices to encourage industrialisation, but this has now reached the stage where subsidies on domestic oil amount to an estimated \$1.8m a day, based on an estimated 28 per cent of export earnings.

Equally sensitive is the option of increasing oil exports. Raising oil production in

ing country among international banks. It could thus raise its public sector borrowing requirements beyond the present programme of \$5bn net. This would need special Congressional approval, which would not be too difficult to obtain, but it is a politically sensitive issue.

Mexico's external public debt is already set to reach \$38bn by the end of the year. Such a massive debt is still extremely heavy, even with oil as a collateral. Last year's debt service totalled \$7bn, equivalent to 28 per cent of export earnings.

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Mexico's external public debt is already set to reach \$38bn by the end of the year. Such a massive debt is still extremely heavy, even with oil as a collateral. Last year's debt service totalled \$7bn, equivalent to 28 per cent of export earnings.

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WORLD TRADE NEWS

China continues cash payments for plant imports from Japan

TOKYO—China has told Japan that it will continue to pay cash for machinery and equipment imports for two planned petrochemical complexes withdrawing a previous request for deferred payment facility from Japan, Government officials said.

The notification means China's National Technical Import Corporation will implement its original contracts with about 10 Japanese companies, which once seemed to be in danger of cancellation.

The complexes will be in Nanking and Daqing.

The Chinese corporation last January told the Japanese companies it was suspending the construction of the complexes due to shortages of foreign exchange and energy.

Last year, China decided to continue to import the machinery and equipment and asked for deferred payment facility of \$600m for five years or so to finance the imports.

Toyo Engineering, head of the group of companies which includes C. Itoh, Mitsui Engineering and JGC Corporation, said the Chinese decision to continue to pay cash settles most of the problems between them.

Japanese companies are responsible only for exporting

the machinery and equipment, with the actual construction of the complexes left for the Chinese to carry out, Toyo said.

Only minor questions, such as a change in the original plan for training Chinese experts for the construction and operation of the complexes, remain to be solved, the company said.

The Japanese Government is still awaiting detailed Chinese explanations about China's request for loans totalling \$2.6bn to raise domestic Chinese funds needed for the construction of the complexes, Government officials said.

A working-level mission of the Japanese Government visited Peking last month to listen to the Chinese explanation of its loan request, which was not sufficient.

The requested loans would be used mainly for paying wages to Chinese workers and other domestic costs of construction.

The Mitsubishi Corporation said the Mitsubishi Industrial group expects Mr Liu Xinhua, deputy general manager of the Chinese corporation, to visit Japan shortly to talk about the problem of compensation for the termination of its contract to build a steel rolling mill at Baoshan, near Shanghai.

Reuter

Iran to pay ore project debts to India

By K. K. Sharma in New Delhi

IRAN HAS finally agreed to pay India the \$375m (£176m) it owes for the Kudremukh iron ore project in Karnataka state, the contract for which was signed when the Shah was in power in Tehran. Iran has been paid off the amount since his fall.

The project has been completed by the Indian Government which was paid only \$235m by Iran out of the total of \$630m it cost in terms of the contract signed in 1976. The project is meant to send iron ore concentrates to Iran for use in steel plants.

The plants are still not ready, and their construction has been considerably delayed following the disruption in Iran in the wake of the revolution. Shipments of the iron ore, which are to be spread over 20 years, should have started last year when the project was completed on schedule.

Shipments have never been made because Iran told the Indian Government of its inability to use the iron ore, thereby putting India in the position of having not only a surplus of concentrates for which there were no buyers, but also having to meet most of the cost of the project from its own resources.

Ian Hargreaves in New York reports on an export triumph amid tough competition

How GE won a \$142m deal from Romania

PRESIDENT REAGAN'S recent authorisation of a \$120.7m (£57.1m) Export-Import Bank loan for Romania has proved to be a triumph over adversity for General Electric, the U.S. exporter involved, in more ways than one.

"Exim has been in existence for 46 years and it has made a profit," says Mr. Frederick. "That is not widely understood. They are not going to save much by cutting it back, and we think they will probably look at it again."

"I understand that Giscard went personally to Romania and offered a country-to-country deal on counter-trade," says Mr. Bob Frederick, head of GE's international operations. "It's hard to compete with that."

GE did compete, however, and won the deal to sell \$142m of steam turbine generating equipment for a Romanian nuclear power station by matching the French proposal on counter-trade (barter) and doing its best to equal the French Government on financing too.

The deal provides for an 8 per cent Ex-Im loan, which GE will eke out from its own resources to offer money at 7.4 per cent to the Romanians. The counter trade will mean GE selling a large quantity of Romanian industrial goods over an 11-year period, probably mainly in third countries.

The final hurdle for the company has been to get the Ex-Im financing through the Administration and Congress (it is still not through Congress) at a time when the Reagan Administration was proposing a 33 per cent drop in the soft loan agency's 1982 budget.

GE is, naturally, joining with

Boeing and other major exporters of capital goods to fight these cuts, which have recently been eased for fiscal 1981 as a result of the pressure.

"Exim has been in existence for 46 years and it has made a profit," says Mr. Frederick. "That is not widely understood. They are not going to save much by cutting it back, and we think they will probably look at it again."

For a major exporter like GE the company has topped the U.S. league of exporters in five of the last seven years—the art of juggling the political with the commercial has become an increasingly important requirement.

Last year, GE got 38 per cent of its \$1.5bn in net profits from international business. Total exports in 1980, by GE's domestic businesses, were \$4.3bn, giving the company a \$1bn positive trade balance.

Mr. Frederick is the GE executive with primary responsibility for maintaining this scale of contribution to a company which, with a new chairman Mr. John Welch at the helm, is seeking to reorient itself for a more aggressive exploitation of new technology. GE recently made major investments in the microelectronics field, the largest of which was the \$235m purchase of Intersil, a West Coast manufacturer of MOS semiconductors.

Although these are early days

to assess these shifts in strategy for GE, Mr. Frederick is in no doubt that technology is the key to GE's future as a manufacturer overseas.

"Where we have special strengths in technology, we feel most confident about entering markets," he says. Turbine technology in the past provided just such a lead.

This explains, in part, why GE is such a small player on the West European stage.

Government trust-busting zeal in the 1920s was another reason. The combination of high quality European competition in technology, plus nationalistic barriers, have not offered GE too many opportunities in Europe in the power generation field, which is GE's biggest single area of overseas activity.

"France, Germany and Britain have been almost totally protective of their domestic markets," he says. That is one reason why competition for orders in Eastern Europe is so

intense. GE's link with Saemac of France, formed in 1975, to build aero-engines and the company's complicated manoeuvres in Italy on the power generation front. The Italian market, the \$235m purchase of Intersil, a West Coast manufacturer of MOS semiconductors.

But today says Mr. Frederick, Brazil has encouraged two additional locomotive manufacturers to set up store, with the result that three companies will be contesting a market which, in GE's view shows no promise.

"Eventually this leads to the situation where none of the manufacturers is competitive because someone outside the country will have lower costs." That may not matter for the protected local market, but it ensures, if GE is right, that the Brazilian locomotive companies



President Reagan personal intervention

will not develop into significant international forces.

This kind of polite polemic over the misundertstanding multinational is something GE finds itself contributing to rather frequently. "We have not been communicating on this issue well enough," he says.

The issues matter to GE more than most because the company remains extremely well positioned to take a driving seat in the industrialisation of developing countries.

Notice of Redemption

Massey-Ferguson Nederland N.V.

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NOTICE IS HEREBY GIVEN that, pursuant to the provisions of the Fiscal Agency Agreement dated as of January 15, 1970 under which the above described Debentures were issued, First National City Bank, (now Citibank, N.A.) as Fiscal Agent, has drawn by lot, for redemption on July 1, 1981, through the operation of the Sinking Fund provided for in the said Indenture, \$2,000,000 principal amount of Debentures of the said issue of the following distinctive numbers:

COUPON DEBENTURES OF \$100 PRINCIPAL OUTSTANDING

1081	4040	7398	3661	13522	14704	17177	18254	21743	22723	28498	28906	3129	3438	37460
120	4849	7420	9817	12823	14734	17182	18258	21762	22746	28491	28941	3127	3442	37516
123	2197	4558	7473	12820	14736	17185	18276	21763	22744	28499	28944	31274	34424	37520
124	2198	4559	7474	12821	14737	17186	18277	21764	22745	28500	28945	31275	34425	37521
125	2227	4571	7486	12822	14738	17187	18278	21765	22746	28501	28946	31276	34426	37522
126	2249	4572	7487	12823	14739	17188	18279	21766	22747	28502	28947	31277	34427	37523
127	2283	4584	7488	12824	14740	17189	18280	21767	22748	28503	28948	31278	34428	37524
128	2285	4585	7489	12825	14741	17190	18281	21768	22749	28504	28949	31279	34429	37525
129	2286	4586	7490	12826	14742	17191	18282	21769	22750	28505	28950	31280	34430	37526
130	2292	5004	7502	12827	14743	17192	18283	21770	22751	28506	28951	31281	34431	37527
131	2444	5022	7504	12828	14745	17193	18284	21771	22752	28507	28952	31282	34432	37528
132	2445	5023	7505	12829	14746	17194	18285	21772	22753	28508	28953	31283	34433	37529
133	2446	5024	7506	12830	14747	17195	18286	21773	22754	28509	28954	31284	34434	37530
134	2447	5025	7507	12831	14748	17196	18287	21774	22755	28510	28955	31285	34435	37531
135	2448	5026	7508	12832	14749	17197	18288	21775	22756	28511	28956	31286	34436	37532
136	2449	5027	7509	12833	14750	17198	18289	21776	22757	28512	28957	31287	34437	37533
137	2450	5028	7510	12834	14751	17199	18290	21777	22758	28513	28958	31288	34438	37534
138	2451	5029	7511	12835	14752	17200	18291	21778	22759	28514	28959	31289	34439	37535
139	2452	5030	7512	12836	14753	17201	18292	21779	22760	28515	28960	31290	34440	37536
140	2453	5031	7513	12837	14754	17202	18293	21780	22761	28516	28961	31291	34441	37537
141	2454	5032	7514	12838	14755	17203	18294	21781	22762	28517	28962	31292	34442	37538
142	2455	5033	7515	12839	14756	17204	18295	21782	22763	28518	28963	31293	34443	37539
143	2456	5034	7516	12840	14757	17205	18296	21783	22764	28519	28964	31294	34444	37540
144	2457	5035	7517	12841	14758	17206	18297	21784	22765	28520	28965	31295	34445	37541
145	2458													

Do you know about Viceroy's engine?

The new Vauxhall Viceroy is built around a remarkably smooth 6-cylinder 2.5 litre engine, that produces 114 bhp. It incorporates features like hydraulic tappets to reduce maintenance, and is designed to give high efficiency and silky power.

Do you know how Viceroy performs?

Viceroy has a top speed of over 110 mph and it reaches 60 mph in just 11.5 seconds. At motorway speed it's practically silent because executives like to hear themselves think. But although it's a luxury express, Viceroy isn't profligate. At a steady 56 mph it can achieve 33.2 mpg.

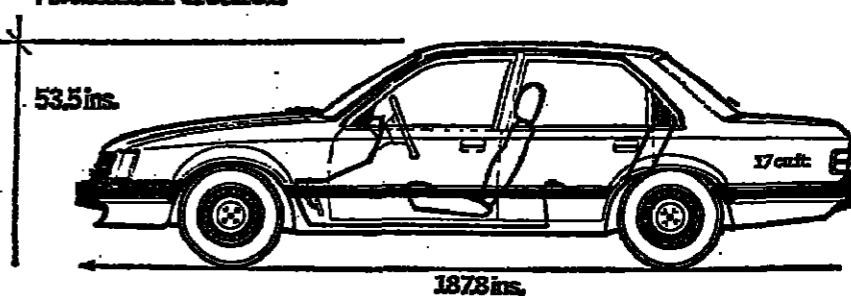
Do you know that all Vauxhalls are praised for their sheer driver appeal?

We see no reason why company executives shouldn't enjoy their driving. All Vauxhalls have excellent handling. It's designed in, and the new Viceroy is no exception. With independent front suspension with MacPherson struts, coil springs and a refined live rear axle, located by four trailing links, Viceroy gives a smooth ride and precise, light steering.

Its roadholding puts Viceroy in the forefront of cars in this class. We can arrange for you to try a Viceroy soon, to prove it for yourself.

Do you know about Viceroy's spaciousness?

Viceroy is long, sleek and low. And its interior space makes four or five top people very comfortable. But Viceroy is still compact enough to hustle easily through heavy traffic. We can arrange for you to see for yourself. Just contact your local Vauxhall dealer.



If it's your job to know about cars, how much do you know about the new Vauxhall Viceroy?

Do you know where Viceroy fits in the Vauxhall range?



CARLTON
From £6634

THE NEW VICEROY
NEATLY FILLS THIS SPACE



VICEROY
£8545



THE ROYALE
From £11,617

Viceroy is designed to complete the Vauxhall top of the line executive range. It slots very neatly between the Carlton 2000's starting at £6634 and the Royales starting at £11,617. It also means that Vauxhall now have five entirely individual cars in this sector, including the roomy Carlton Estate. Most manufacturers just offer you different engines and different specifications. Vauxhall offer you different cars.

Do you know about Viceroy's luxury specification?

Naturally a car in this class is designed to pamper its driver. Viceroy is no exception. There isn't room here to detail all the features. For that you'll need the new Viceroy brochure, but here are a few items to tempt you.

POWER ASSISTED STEERING	CENTRAL DOOR LOCKING	ADJUSTABLE HEADRESTS	LAMINATED SCREEN	PUSH BUTTON RADIO	STEREO CASSETTE PLAYER	QUARTZ CLOCK	ADJUSTABLE FRONT SEATS	HEAD RESTRAINTS	REMOTE CONTROL	HEADLIGHT WASH/BLINKER	4-SPEED BLOWER/FAN
/	/	/	/	/	/	/	/	/	/	/	/

Do you know the value of Vauxhall's Master Hire Leasing system?

Many people who have to buy and run company cars have found that the Vauxhall Master Hire Leasing system is a very effective method of controlling costs and improving cash flow. For more information, ring (0582) 21122 Ext. 8332.

Do you know what Sureguard is?

Vauxhall's Sureguard is a comprehensive, optional, long-term warranty scheme that comes in addition to the manufacturer's warranty on new cars. Sureguard protects you against the cost and inconvenience of most mechanical breakdowns and replacement parts. In addition, it covers the cost of up to seven days car hire should it be necessary. All our dealers have details.

Do you know about the new Vauxhall-Opel dealer network?

You may already know that Vauxhall and Opel share the same parent company, General Motors, the largest motor corporation in the world. You may also have noticed that Vauxhall and Opel share many models in common.

To provide you with an even better service, the Vauxhall and Opel dealer networks are in the process of merging.

If you're running a Vauxhall fleet, this means there are many more dealers to give your business the attention it deserves.

Do you know how competitive Viceroy is right now?

Our dealers have good availability on Viceroy and are keen to give you the best deal.

They'll be happy to tailor a package exactly to your business needs. All you have to do is get in touch.

Do you know the number to ring?

VAUXHALL H.Q. FLEET REGIONAL INFORMATION CENTRES	LUTON SHEFFIELD EDINBURGH BRISTOL WATFORD	(0582) 21122 ext 8915 (0742) 28786 (031) 337 3261 (0272) 299835 (0923) 33221
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YOU COULD ALSO RING YOUR LOCAL VAUXHALL DEALER'S FLEET LINE, OR WRITE TO: VAUXHALL MOTORS LTD, ROUTE 7586, PO BOX 3, KIMPTON RD, LUTON, BEDS, TELEX: 82131.

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UK NEWS

PLA loss up to £19.3m after 'grim year' of cuts

BY ANDREW FISHER, SHIPPING CORRESPONDENT

THE PORT OF LONDON Authority suffered a sharply higher loss of £19.3m in 1980, described by Mr Victor Paige, the chairman, as "a grim year" in his annual report today.

This, against £11.1m in 1979, came after the Government provided nearly £15m toward the £21.7m cost of shedding more port labour. The accumulated deficit rose from £17.8m to £37.8m.

The precarious nature of the PLA's financial position has caused the Government to put up more finance. By December 31 the PLA had used up £16.3m of its borrowing powers, leaving £9.7m still undrawn.

Later this year the PLA will present a report on its plans to the Government. It is being helped by Price Waterhouse accountants.

Mr. Paige said business was reasonable in the first half, but then turned down sharply. Since then, he said, the economy had shown no sign of picking up. "We see it bouncing along at a pretty low level."

Before the second-half fall-off the PLA hoped for reduced losses after interest charges to about £1m, from the £7.4m lost in 1979.

But the figure emerged instead at £12.5m, interest up from £8.5m to £10.9m, before adding on the net cost of losing 1,900 workers.

Since 1980 numbers employed in the Port fell from 29,250 to 5,800. This year the PLA wants cuts of 1,300, many already achieved.

It said productivity improved by a further 5 per cent last

Reuters launches shipping service

BY ANDREW FISHER, SHIPPING CORRESPONDENT

REUTERS, the international news agency, has launched a shipping service based on its existing Monitor system of computerised market information.

The London-based agency has signed contracts for the service, including about 40 already installed for UK and international subscribers.

Reuters believes there are some 400 companies which can be regarded as potential users.

The agency has had to overcome a lot of resistance from shipbrokers concerned that its entry into their market would

erode their position. But several major shipbrokers have become subscribers and Reuters hopes to sign up more shortly.

Subscribers can use the system either as contributors—shipbrokers only put information in to the Monitor network—or as recipients. The basic cost for a full subscriber is about £10,000 a year from London, or about half this if information is only received and not contributed.

Reuters has initially designed its service for the oil tanker market. Using desk-top visual display units, it will enable market data to be spread rapidly to subscribers around the world.

The company already has well over 7,000 subscribers for its Monitor foreign exchange and money market system.

It plans to extend its shipping service into the bulk dry cargo market later this year, and is studying the possibility of developing a shipping and energy news service to complement the market data.

New shares law proposals criticised

BY CHRISTINE MOIR

THE NEW clauses the Government wants to include in the Companies Bill, to cover disclosure of joint interests in shares, should be shortened and clarified, the Accountancy Bodies said yesterday.

The accountants were commenting on the consultative paper which outlined 22 clauses covering the problem of stakes in companies acquired by groups or individuals acting in agreement.

They are also concerned at the ease with which the provisions in the clauses could be avoided, as the Council for the

Securities Industry noted in its submission.

The accountants say the clauses require companies to disclose agreements to purchase shares where they know such agreements exist. However, an individual with influence in a number of companies could carry out purchases within each company without the companies being aware of the other actions.

They also believe the clauses are unclear about the position of fund managers with discretionary powers over beneficiaries' investments. Such

Lambeth 'Merry Men' fetch £8,500

SALEROOM

BY ANTONY THORNCROFT

THE LONDON dealer Wimifred Williams was an active buyer yesterday at Sotheby's auction of English pottery, porcelain and enamels, paying £8,500 for a set of six Lambeth "Daffy Merry Men" plates of the late 17th-century, each carrying a rhyme; and £5,500 for a London "Blue Dash" charger of 1655, bearing the date.

The sale totalled £90,230. Among the enamels the Museum of London bought a London blue-ground patch box of about 1755 for £820.

Top price in the militaria sale was the £5,800 for a 1930s 12-bore sporting gun by Boss.

It was bought for £500.000. It was made for the Duc de Choiseul, chief minister to Louis XV, and later belonged to the Earls of Malmesbury and Lady Baillie of Leeds Castle, Kent, who sold it in 1974.

Yesterday in Monte Carlo Sotheby's sold buckles and other accessories for £13,600. An amulet of the 13th-century bearing a portrait, probably of Richard the Lionheart, sold for £807.

In a silver sale in London, Bonhams sold a Charles II silver gilt casket of 1676 for £8,000.

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Cleveland County comprises the boroughs of Hartlepool, Langlaugh, Middlesbrough and Stockton-on-Tees.

British Telecom plans new sales force

By Jason Crisp

BRITISH TELECOM is to set up a sales force with nearly 1,000 staff to sell telecommunications services to business. The announcement comes just a few months before the passing of the British Telecommunications Bill is due to take away its monopoly to supply telephone equipment.

According to British Telecom, each big customer will have its own account executive. The new sales force will be "visible, accountable and accountable."

One of the complaints by business has been that it is impossible to find anyone in British Telecom who would admit to being responsible for anything. A number of users have long wanted "account executives" who would be answerable to them and follow up their inquiries.

British Telecom management has wanted to introduce account executives since last summer, although it was concerned at the trade union response. Yesterday Sir George Jefferson, chairman of British Telecom, said there had been considerable discussions with the unions and an agreement had been reached.

The salesmen will be represented by the Post Office Engineering Union, the biggest union in BT and the Society of Post Office Executives, which represents supervisory staff.

The Post Office Engineering Union refused to comment on the sales team on the grounds that it was still a matter it was considering and discussing with British Telecom management.

The team of 950 will be partly recruited from outside British Telecom. Remuneration will not be within the conventional grading structure and will involve the payments of bonus.

British Telecom said it would end the system whereby companies with major telecommunication problems would be faced with a committee of eight or nine representatives of the corporation.

Sir George said British Telecom was studying different market sectors such as banking, insurance, stockbroking, farming, and the travel and hotel industries.

The sales force will be phased in over 18 months, beginning in the London area.

• A misprint in yesterday's Financial Times said the Post Office delivered 56.3 per cent of first-class mail on the following working day. The correct figure should have been 56.2 per cent.

Judge warns of threat to Bank rescues in Burmah Oil case

BY RAYMOND HUGHES, LAW COURTS CORRESPONDENT

A HIGH COURT judge said yesterday that if Burmah Oil's allegations about its 1975 rescue by the Bank of England are correct, the Bank can never mount such a rescue operation safely again.

The Bank, which paid £178m, says the price was fair. The current market valuation of the holding is nearly £1.2bn.

Summing up the Bank's case,

Mr Donald Rattee, QC, said

Burmah's argument was that, if

it could show that the price the

Burmah paid was less than

Burmah could have got if it had

not been in economic distress,

the deal could be set aside and Burmah could have unfettered possession of the

shares for the price which had

been paid for them.

Mr Rattee said that was

a reasonable proposition. Could it

really be said, he asked, that

in judging the fairness or

conscientiousness of a transac-

tion, one had to see if the price

paid was one which would have

been paid in purely hypothetical

circumstances, in which the

very factors that gave rise to

the sale did not exist?

The price paid had been per-

fectedly fair in view of the market price at the time. Even if it had not been, mere inadequacy of price was not enough to make a bargain unconscionable and fit to be set aside.

The case against the Bank could succeed only if it was proved not only that the price was to be mounted in the public interest, the opportunity should not be taken to strip Burmah of an asset and gain an advantage for the public purse.

The hearing was adjourned until tomorrow.

The price paid had been per-

British Gas restores 'grace days' to industry

By Hazel Duffy, Industrial Correspondent

THE British Gas Corporation has agreed to reinstate the seven-day "period of grace" for the payment of accounts by contract customers after complaints by the Engineering Employers' Federation, the Electricity Council and British Telecom, however, refused to restore the grace period.

The federation wrote to the Chancellor of the Exchequer and the Treasury, is responsible for nationalised industries — with supporting evidence from 100 of its members to complain that the industries were using their monopoly power to improve their cash flow at the expense of the private sector.

Copies of the letter were sent to the industries' chairmen.

The federation said the period allowed by the nationalised industries for payment of accounts was incompatible with the regular monthly computer runs of engineering companies.

The Chancellor replied: "I hope that the reinstatement of the period of grace will remove one of the sources of irritation to the Federation's members."

British Gas said yesterday that it had reinstated the period of grace because "we are not insensitive to what is happening in the market place and the problems of industry. Nevertheless, we still believe that the system which was introduced into new contracts last autumn represented sound commercial practice."

It seems that customers had been regarding the last day of the period of grace as the due date for payment of accounts.

Expanding Giro

THE National Girobank is relaunching its cash-in-transit service under the name Transcash to allow people with out bank accounts to use any of Britain's 20,000 post offices to pay bills. The bank charges a standard 30p fee.

More Cashpoints

LLOYDS BANK, which last year dispensed £800m through its Cashpoint machines, has placed an order for 400 additional computerised cash dispensers with IBM. The new order will bring the total to nearly 2,000.

BL corruption inquiry

POLICE investigating allegations of corruption at BL plants at Bathgate, Scotland, and in the Midlands flew to Malta yesterday to continue their inquiries.

BPC re-organised in search for profits

BY JAMES McDONALD

THE British Printing Corporation has been re-organised into six operating divisions as part of the plan by Mr Robert Maxwell, the chief executive, to make the group profitable.

Each division will have a BPC board member as managing director, with Mr Maxwell as chairman of each division.

The sales force will be phased in over 18 months, beginning in the London area.

• A misprint in yesterday's Financial Times said the Post Office delivered 56.3 per cent of first-class mail on the following working day. The correct figure should have been 56.2 per cent.

MEPC. It already houses the BPC Security Printing Division and Pergamex Ink Line.

The British Gravure Corporation division of BPC will include Clarke and Sherwell, Purnell and Sons, Sun Printers, Waterloo and Sons, and Bell and Bright.

Its aim, said BPC, "is to enlarge its place in the periodical printing market and recapture a substantial proportion of some 250m of business lost by the British gravure industry to competitors in Switzerland, Germany, France and Italy."

Christian Tyler looks at the four months taken to settle the bill for February's coal dispute

Cost of capitulation after showdown with the miners

IT HAS taken four months for the Government to settle the bill for its February showdown with the miners. If the cost in terms of political embarrassment was high—it took only two days of unofficial strikes to force a Cabinet capitulation—then the financial cost revealed yesterday was not small either.

The result is that grants to the coal industry have been more than doubled, to £550m this year, and the National Coal Board's external financing limit—which includes grant aid—is being raised by £23m to £117m.

Forty thousand miners struck, anticipating the national stoppage unanimously recommended by their union leaders to prevent the acceleration of pit closures and to force the Government to act against coal imports. They also wanted by extension to break the financial restraints set on the board.

Since the end of February, three pits that appeared on the original list have been closed

by agreement: Lady Victoria in Scotland, Blackhall in the North-east and Moriah, half of a double pit, in South Wales.

Another three are up for negotiation: New Hucknall in Nottinghamshire, Loftus in North Yorkshire, and Orgreave in South Yorkshire. The last is in the heart of Mr Arthur Scargill's domain and the focus of fierce opposition. A large part of the grant increase announced yesterday will indirectly subsidise the "un-economic" coalmines.

On imports, the unions have not secured their original target—an "irreducible minimum" of 1m tonnes a year. By agreement with its two biggest domestic customers, the Central Electricity Generating Board and the British Steel Corporation, and by continuing to subsidise its sales to them, the coal board aims to reduce total coal imports to 3½ tonnes this year and 2½ next year, compared

with 7½ tonnes in 1980-81.

The board hopes to negotiate BSC imports down to 2½ tonnes this year and the CEGB's to well under 1m—an unexpectedly low figure as contracts expire.

As Sir Derek Ezra, NCB chairman, was quick to announce yesterday, the board is at the same time doing unusually well with its exports, helped by the weakening of the pound, the Polish troubles, strikes in the U.S. and port congestion in New South Wales. He expects coal exports to climb from 4½m tonnes last year to 9m this, plus 1m tonnes of coke—a level not reached since 1965.

The board's new external financing limit of £1.2bn is £60m less than the increase in grants would imply. This reflects a decision to reduce overall borrowing—and hence the board's much complained-of interest burden—by some substitution of grant for loan aid.

The oil majors, however, a \$2 a barrel cut would be nothing like enough to enable them to return just to a breakeven position on their UK refining operations. Shell, which has been losing £3m a week, stressed it would need a reduction of at least \$4 a barrel in North Sea oil—on top of the latest round of price rises on its oil products, including heavy fuel oil charges.

The North Sea price cuts came into force on Monday, bringing the Forties marker crude tariff down from \$39.25 to \$35 a barrel. They followed long negotiations between BNOC and the big oil companies.

UK NEWS

Fresh start for Lloyd's Bill urged by MP

By John Moore

LLOYD'S of London should consider withdrawing its Bill of Parliament for improving self-regulation, a Conservative MP has urged.

Mr. Robert McCrindle, MP for Brewood and Ongar and parliamentary adviser to the British Insurance Brokers Association, claims there is another, increasingly attractive course of action open to Lloyd's.

He suggests it might choose to seek a vote from its 20,000 members against two important amendments required by a House of Commons committee for inclusion in the Lloyd's Bill.

The Committee committee ruled that the Lloyd's Bill should be amended to provide for a complete disinvestment between brokers and underwriters, and preclude managing agents—which run underwriting syndicates—from acting as members' agents, the group which introduce members to these syndicates, because of conflict of interest.

The Lloyd's brokers, who are represented in the British Insurance Brokers Association, oppose disinvestment and both brokers and underwriters are opposed to the divorce of managing agents from members' agency work. They are worried about the commercial implications of the Parliamentary decision.

Lloyd's plans to put the matter to the vote among its 20,000 members. Mr. McCrindle said that once the vote against the two Parliamentary proposals had been obtained, Lloyd's should withdraw its Bill voluntarily, so it could mount a substantial explanatory campaign with a view to re-presenting the Bill in the next Parliamentary session.

He said yesterday that Lloyd's would have realised the necessity to take MPs "slowly through the intricacies of their procedure."

He added there is "no guarantee that a further committee of MPs would not reach the same conclusion but by that time the members of Lloyd's would have been anticipating having to live with the new situation."

In political circles there is growing unease that Lloyd's is "guiding" its members on which way to vote and underwriting agents are urging their members to vote against the divorce issue. A free vote on the parliamentary amendments is not likely to be conducted.

Some MPs feel the House of Commons committee may largely disregard the outcome of any vote if there has been heavy lobbying by the underwriting agents or brokers against the required Parliamentary amendments.

Britain and France sign £500m electricity deal

By RAY DAFTER, ENERGY EDITOR

AGREEMENTS FOR a £500m cross-Channel link between the British and French electricity supply systems were signed in Paris yesterday.

The deals clear the way for the laying of eight cables and the trading of power between Britain and France. The link will have a capacity of 2,000 megawatts—roughly the same as a large power station—and should provide consumers on both sides of the channel with increased security of electricity supply, the CEBG said.

The electricity authorities plan to start using the link in 1986. Initially the Central Electricity Generating Board will supply Electricité de France with electricity during the winter nights and will receive electricity in the day-time in the summer. In addition

the authorities intend to trade electricity day-by-day whenever there is an economic advantage.

Time differences between the two countries mean their peak electricity consumption comes at different times, allowing maximum demand to be met by cheaper cross-Channel supplies. All profits from the arrangement will be shared between the CEBG and EdF.

Under the agreements signed yesterday by Mr Glyn England, chairman of the CEBG, and M Charles Chevriier, director-general of EdF, each utility will meet the cost of four cables and one of the stations needed on either side to convert the direct current in the cross-Channel link to alternating current. The CEBG received planning

permission to construct its converter station at Sellindge, near Folkestone, Kent, at the beginning of April. This followed a long campaign by local residents to have the converter built at Dungeness—already the site of two power stations—rather than at Sellindge.

Construction work will begin in September.

The French converter station will be at Sangatte.

A small 160 megawatt direct current link has operated between England and France since 1981. However, supplies through this line have been constantly interrupted as a result of ships' anchors fouling the submerged cable. To avoid similar problems with the new link, the cables are to be buried 1.5 metres deep in the sea bed.

Gas field contracts awarded

By Our Energy Editor

BRITISH GAS has awarded contracts worth £20m for the detailed design of at least eight offshore platforms which will be used in the development of the Morecambe gas field.

The contracts cover the detailed design engineering and post-design services relating to the central processing platform, the accommodation platform and six drilling platforms which will be used in the initial development of the field, 28 miles off the Lancashire coast.

Matthew Hall Engineering will sign the process and accommodation platforms while Worley-Atkins will work on the drilling structures. The contracts are scheduled for completion next year.

The whole Morecambe Field project is expected to cost £1bn. The field, discovered and owned by Hydrocarbons Great Britain, a British Gas subsidiary, contains an estimated 5 trillion (million) cubic feet of gas.

British Gas is planning to exploit the field on a seasonal basis. Most of the production will be in the winter periods of peak gas demand.

When Morecambe is flowing at full rate during the second half of this decade it will be capable of meeting more than 10 per cent of the Gas Corporation's projected peak demand.

British Gas plans to begin extracting gas in 1984. Work has already started on the preliminary civil engineering work associated with the construction of a gas reception terminal near Barrow-in-Furness.

Exploration licences boost onshore petroleum search

By RAY DAFTER, ENERGY EDITOR

THE GOVERNMENT has given a further boost to the search for onshore oil and gas by awarding 10 new petroleum exploration licences.

The licences, issued mainly to independent oil groups, cover 3,354 sq km of land in England and Scotland. Companies are only allowed to conduct a prospecting and geological survey. The licensees may not drill for oil, but can sink a well to 350 metres.

If this preliminary exploration looks promising the companies can seek production licences to continue their searches.

Last year onshore production amounted to 240,000 tonnes. This was double the amount produced in 1979, because of the build-up of production from the British Gas/British Petroleum field at Wytch Farm, Dorset.

Licences were awarded yesterday. North Sea Petroleum in Fife (60 sq km); RTZ Oil and Gas, (496 sq km);

Cadence Resources, and Hamoa North West Oil and Gas (UK), in South Yorkshire, Humberside, Lincolnshire and Nottinghamshire (157 sq km); Taylor Woodrow Energy and James Finlay, in Nottinghamshire (88 sq km); Bearcat Explorations (UK), in Gloucestershire and Wiltshire (490 sq km); Bearcat Explorations (UK) in Gloucestershire and Oxfordshire (500 sq km); Voyager Petroleum (UK); Denholm Exploration, and Craig Exploration in Wiltshire (300 sq km); British Sun Oil and Charterhall Oil, in Wiltshire, Oxfordshire and Berkshire (265 sq km); LASMO North Sea, in Berkshire, Oxfordshire and Hampshire (500 sq km); Carless Exploration and Cambrian Exploration, in Avon and Somerset (500 sq km); Marlinex Petroleum, Madison Oil UK Onshore, St Joe Petroleum (UK), in Avon, Somerset and Wiltshire (496 sq km).

Support for energy group

By MAURICE SAMUELSON

ABOUT 80 companies have so far joined a new organisation aimed at boosting sales of equipment and technology to increase energy efficiency. The British market alone is worth more than £1bn a year.

The inaugural seminar of the Conservation Equipment and Services Group was held yesterday. It was formed four months ago by the London Chamber of Commerce with the backing of the Energy Department, the British Overseas Trade Board and the Barclays

Group.

Sir Derek Ezra, the National Coal Board chairman, who said the UK led the world in the technology of energy usage, for which there was growing export potential.

Mrs Jane Carter, head of the Energy Department's conservation unit, said the Government had supported the formation of the group because of fragmentation of the energy equipment industry among at least 30 trade associations.

Commons question on De Lorean sales

By KENNETH GOODING, MOTOR INDUSTRY CORRESPONDENT

MOTORISTS ARE being talked into buying shock absorbers they do not need by some specialist exhaust fitting centres, the Automobile Association claims today. Up to £142 a car could be involved, it is said.

After complaints from AA members, the association's magazine Drive and Trail took a car with a damaged exhaust but serviceable shock absorbers to 14 fitting centres in London, Birmingham, Wolverhampton, Chesterfield and Sheffield.

Four said all the shock absorbers were worn or defective; three that the rear ones had failed and two that the front set needed replacing. Only five of the 14 replaced the exhaust without trying to sell shock absorbers.

"Could it be that company bonus schemes and the manufacturers' incentive schemes—trips to America, or colour televisions, etc., to topselling employees—are producing the oversell situation?" Or is it simply lack of expertise?" asks Mr. Adam Butler.

Drive and Trail says: "The irony is that while fast fitting centres appear to be misusing an unique opportunity to help motorists—a quarter of the cars of testable age in Britain are running around with one or more defective shock absorbers."

Diagnostic techniques at the testing centres ranged from bounding the car at each corner to pointing out imaginary dents in the exterior of shock absorbers or merely inquiring how many miles the car had

original diagnosis about their poor condition was correct.

Fitters also have to offer the customer the old shock absorbers to take away for independent testing.

Kwik-Fit-Euro gets about 12 per cent of its turnover from shock absorber fittings compared with 9 per cent for TI Midas, the joint venture company 50 per cent owned by Tube Investments which has 65 exhaust fitting centres in the UK.

Mr. Rupert Crook, TI Midas managing director, said yesterday that the old units to be returned to you—it's normal practice in the garage business. And the only way you can be 100 per cent sure about shock absorbers is to have them tested off the car by an independent expert."

The European Shock Absorber Manufacturers' Association said yesterday that tests since 1968 had shown that one-third of all cars due for MoT test had one or more shock absorbers requiring attention.

Tests carried out with the Department of Transport and the AA some years ago established that about 87 per cent of failures could be detected by visual means.

It did not condone high-pressure selling but asked that the report be treated in a balanced fashion."

The association said it has commissioned a prototype suspension testing machine expected to become available in the autumn.

IMPORTERS of Polish cars, which at £2,449, is cheaper than the Soviet Union's Ladas and most of the Skodas from Czechoslovakia, from which FSO expects to capture many extra sales.

Other models, based on the Fiat 125 or the Polish-designed Polonez, will have more attractive specifications and either no price increases or slight reductions.

The UK importer, Automotive Distributors, is replacing it with FSO—derived from Fabryka Samochodow Osobowych, Poland's largest car factory.

Individual models will carry names and this year FSO will build up to a six-car range. But this will involve extending it by introducing the Polonez 1300

which, at £2,449, is cheaper than the Soviet Union's Ladas and most of the Skodas from Czechoslovakia, from which FSO expects to capture many extra sales.

Mr. John Ebenezer, automotive managing director, aims to take sales up from 3,988 last year to about 6,000. At the 1979 pack Polish-Fiat had 6,530 new cars registered. But the company suffered in last year's price wars.

Mr. Ebenezer wants to expand by introducing the Polonez 1300

to 175 this year and to 200 by the end of next year, mainly by recruiting small-town family garages that have not sold new cars before.

Automotive is 60 per cent owned by Itoh, one of the top half dozen Japanese trading houses, and 40 per cent by Tozer Kemsey and Milburn, the UK-based international trading group. It also has the distribution rights in Britain for Mazda cars from Japan.

Poland's car output is running at about 150,000 a year from an industry employing about 20,000. Mr. Ebenezer says that in spite of Poland's upheavals there have been no interruptions in car supplies to Britain.

Increase in complaints about charities

By JAMES McDONALD

COMPLAINTS ABOUT the administration of charities have increased greatly in the past six years. Most of the complaints refer to new charities.

• My town driving experience of the De Lorean suggests that criticisms of the very early cars are well on the way to being met. During the course of an afternoon's drive—a car which had covered 30,000 hard test miles—nothing fell off and nothing failed to work.

The chairman of the seminar was Sir Derek Ezra, the National Coal Board chairman, who said the UK led the world in the technology of energy usage, for which there was growing export potential.

Mrs Jane Carter, head of the Energy Department's conservation unit, said the Government had supported the formation of the group because of fragmentation of the energy equipment industry among at least 30 trade associations.

to be operating for the advantage of its promoters rather than the beneficiary class.

The report finds that the vast majority of charities are administered with honesty and integrity.

The 1980 report of the Charity Commissioners for England and Wales, published yesterday, says the complaints usually reflected the inexperience of the trustees. However, in a few cases a new charity appeared

administrative expenses by a charity, the commissioners refer back to their 1970 report. This commented on the impossibility of laying down any hard and fast rules about the percentage of a charity's income which can reasonably be spent on administration.

In 1980 2,147 new charities were registered bringing the total of charities registered to 136,048.

Now, with our HP3000, administration savings give our sales force up to 35% more time to do the selling.

—Roger Firth, Managing Director, James Austin & Sons (Dewsbury) Limited.

James Austin and Sons (Dewsbury) Limited, is a major firm of steel stockholders specialising in supplying mild steel for use in structural engineering and shipbuilding. With the worst economic situation the steel industry has seen for 30 to 40 years, Austin's senior management regard cutting costs and improving efficiency as primary objectives.

Early in 1980, Austin's were faced with the need to replace their existing office systems. They decided to install a Hewlett-Packard HP3000 Series 30.

Sales and purchase accounting, invoicing, stock control and marketing information were transferred on to the system with the minimum of fuss. Roger Firth points out that reduction in administration costs, and rationalisation of many systems over the last year, have paid for the cost of the new equipment. The IMAGE data base system, for example, has enabled them to reduce records by as much as 75%.

One benefit of the system is its ease of use. The operation is supervised by the Chief Accountant, but no professional data processing staff are needed by the company to handle the system.

Now, Austin's are computerising many tasks previously performed manually. Says Roger Firth, 'Our salesmen used to spend more than a third of their time completing routine documentation. By putting sales order processing on to the HP3000, we can increase their selling time by 35%.

A drawing prepared by Roger Firth, managing director, James Austin & Sons (Dewsbury) Limited.

HP3000 Series 30

UK NEWS – PARLIAMENT and POLITICS

LABOUR

Tory backbenchers attack extra aid for NCB

BY JOHN HUNT, PARLIAMENTARY CORRESPONDENT

THERE was strong criticism from Tory backbenchers yesterday when Mr. Denis Howell, Energy Secretary, announced that the Government is giving an extra £300m in grant to the National Coal Board and increasing the board's borrowing limit from £3.4bn to £4.2bn.

The grant goes up to £550m which is more than double the original sum. It is the final settlement arising from the clash between the miners and the Government in February which resulted in the withdrawal of the NCB plan for large scale closures of uneconomic pits.

Anxious Conservative MPs were worried at the effect that Mr. Howell's announcement would have on the public sector borrowing requirement. They sought assurances that the board would not use the funds to finance future wage increases for the miners.

Not a crisis Cabinet, PM tells Foot

By IAN OWEN

OPPOSITION attempts to dramatise the significance of today's special Cabinet meeting on economic policy were rejected with disdain by the Prime Minister in the Commons yesterday.

She scornfully dismissed a renewed assertion by Mr Michael Foot, the Labour leader, that it will be a "crisis Cabinet" and assured MPs that it will be a relaxed occasion with Ministers able to "express their minds freely."

At the same time, Mrs Thatcher took advantage of an invitation from the Tory backbenchers to keep alive the possibility of further legislation on industrial relations in the next parliamentary session.

In doing so, she gave another demonstration of her determination not to be inhibited by the repeated indications from Mr James Prior, Employment Secretary—a leading Cabinet "yes"—that the Government could find a "tougher approach to the closed shop and other issues counterproductive."

Scoffed

The position of the Cabinet "wets" was probed by Mr Foot when he septed at the Prime Minister's assurance that her colleagues will be able to express their minds freely at today's meeting.

He pressed for an assurance that no decision would be reached on providing more investment for British Rail until the matter had been debated by the House of Commons and all concerned.

Refusing to have her hands tied in this way, Mrs Thatcher insisted that she could give no such assurance. She also stressed that British Rail's external financial limit was higher in real terms than last year.

Mr Foot defended his use of the description "crisis Cabinet" by reminding the Prime Minister that there was a crisis in industry and a crisis over unemployment with a total number out of work which had not been seen for years.

It was for this reason, he said, that decisions on public investment covering projects like those advocated by British Rail were not taken in advance of a discussion by the House of Commons.

Retorted

The Prime Minister retorted: "Decisions are taken by the Cabinet as a whole and not by individual members."

Mr Martin Flannery (Lab., Sheffield Hillsborough) pointed to the fact that 250,000 people had supported the recent "people's march for jobs" as evidence of the concern in the country over unemployment.

"If there is no crisis in the Cabinet, there certainly ought to be," he declared.

To Tory cheers, Mrs Thatcher answered: "There is certainly no crisis in the Cabinet—although there may be a crisis in the Labour Party."

She agreed that the present level of unemployment was a serious matter. But the situation would not be helped by marches or the "ranting" of Labour MPs.

Mr Nicholas Winterton (C, Macclesfield) spoke of the closed shop, secret ballots and secondary action when he called for further legislation on industrial relations.

The Prime Minister told him that the Employment Secretary was receiving a big response to the consultative document issued by the Government on trade union immunities.

"We may have some legislation next session," she added.

The package was given a begrudging welcome from the Labour benches and Mr Merlin Rees, Opposition energy spokesman, suggested that the figure was too low and could only be seen as a first step.

Replying to the Tory critics, Mr. Howell, who is one of the hardline monetarists in the Cabinet, emphasised the need for improved productivity and reasonable wage settlements in the coal industry.

"It is the Government's declared aim and determination through the operation of the external financing limits and their tight application to see that costs are reduced and efficiency increased," he declared.

"At the heart of it is the need to limit growth of labour costs."

He said it was planned this year to double exports of coal. We were now seeing markets

opened up for British coal right across Europe from Finland to Romania.

But he added: "The period immediately ahead for the coal industry continues to be difficult, and the market will remain slack. I don't want to give any false illusions about that."

Mr Kenneth Lewis (C, Ruislip and Stanmore) said that by any standards this increased amount which the taxpayer would have to provide for the Coal Board. He wondered whether Mr Howell had sought assurances from the NCB and the unions that the money would not be used to meet extravagant wage claims.

There was a complaint from Mr Trevor Skeet (C, Bedford) that the triumvirate of the NCB, British Steel Corporation and British Leyland was now costing the taxpayer a total of £3.4bn a year. This was roughly equivalent to the sum spent on secondary education or the amount brought in last year by the petroleum revenue tax.

"When is it going to stop?" he asked. "We have one system of economics for the coalmines and an entirely different set of economics for the rest of the economy."

John Townend (C, Bridlington) asked how the Government hoped to bring the PSBR down to a satisfactory level while still increasing subsidies to nationalised industries. He felt there was no case at all in the next wage round for the miners to be paid a bigger increase than in industry generally.

Another Tory, Mr John Ward (Pole) told Mr Howell that private industry generally did not share his faith in the ability of the NCB to control its finances.

He thought it was a matter of considerable concern to industry

that they were being asked as taxpayers to shell out more money to keep the coal industry going. It would make more economic sense if the board started to sell off its vast stockpiles of coal.

Mr Howell agreed that this was the objective. A high rate of investment in coalmining was worthwhile in terms of higher returns and it did provide substantial opportunities for equipment and machinery manufacturers in Britain.

Mr Nicholas Lyell (C, Hemel Hempstead), urged the Secretary of State to lose no opportunity to emphasise that 27,400 employment this year towards keeping open old pits which it had been hoped to close. He thought there would be a far brighter future if the 13,000 miners in those pits would transfer elsewhere.

London shop stewards, representing 2,300 ambulancemen, who led Monday's all-out strike in the capital, will meet today. But they have been asked to delay a decision on any further unofficial stoppage until national leaders have met to assess the impact of tomorrow's action and to consider their next step in the campaign against a 6 per cent pay offer.

National leaders are also expected to meet at the headquarters of the Advisory Conciliation and Arbitration Service today for exploratory talks.

Representatives of the country's 18,000 ambulancemen have rejected a pay offer tied to the Government's cash limits set for wage rises in the health service this year. They are pressing a 15 per cent claim and a demand for pay links with firemen and police.

Unions warned yesterday that industrial action could be intensified if health authorities carry out threats to pay only ambulancemen allocated to emergency duties during today's action. Four Northern authorities—Durham, Northumbria, Cleveland and Cumbria—said that they were already looking at whether the statutory approach was the right one or whether the taxation system could not be used to underpin an incomes policy.

To put more flesh on the bare bones of the principles laid down, the two parties now intend setting up "joint commissions" on major areas of policy, where yesterday's listed a common approach in principle. These will take evidence from outside bodies.

One will deal with employment and industrial recovery, and the two sides will try to agree on some form of incomes policy.

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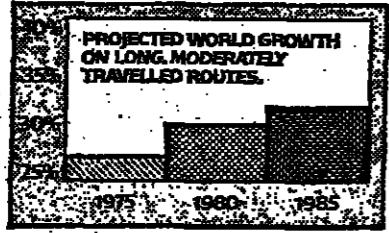
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The times favour open skies. Open skies favour this unique jetliner.

'Open sky' agreements among nations are giving airlines greater freedom to introduce new routes. And around the globe, long routes are entering a rapid growth era.



be about 32%.

Airlines can capitalise on that trend if their fleets include a special kind of jetliner with plane mile and seat mile costs low enough to maximise profitability over such routes.

The jetliner that meets the demand best is the Lockheed L-1011-500.

The right-size jetliner at the right time.

The L-1011-500, fourth and latest member of the wide body TriStar family, has a lot to offer everyone. Passengers will enjoy spacious comfort. And airlines will enjoy knowing that the

L-1011 can deliver the greatest profits on those long, moderately travelled routes.

Size helps to make the L-1011 more profitable. Although just as wide as the other big three-engine jetliners, the L-1011-500 is a little shorter. That's a key reason why one of the world's foremost airlines concluded that this aircraft operates at plane mile costs 8 to 10% less than those of its nearest competition.

Twin-engine jetliners, even those at present being developed, lack the range to handle long routes. Besides, jetliners need at least three engines to be certificated for passenger traffic over long stretches of ocean.

That leaves the big four-engine jetliners. And with their high acquisition and operational costs, they can't handle the moderately travelled routes at the profit levels of the L-1011-500.

Advanced technology advances profits.

The L-1011 remains the most advanced big jetliner because it is uniquely able to accept the best of new technological advances as they develop.

A new digital autopilot, for example, is now in service on L-1011-500 TriStars flying for two major airlines. A technological breakthrough, this Lockheed autopilot has no moving parts

and is lighter, smaller, and 150% more reliable than other current systems.

Then there's the L-1011's lengthened wing span, resulting in less drag and significant fuel conservation. An exclusive system of computer-driven Active Control ailerons makes this possible. It also helps give the L-1011 the smoothest flight in the air.

Another technological feature exclusive to the L-1011 is its Flight Management System, which automatically selects the best speed and power levels, and then controls throttles in flight for the most economical use of fuel.

L-1011-500: the plane for the times.

The times are favouring 'open skies'. And the increasing development of long, moderately travelled air routes will cause an ever-growing demand for a flexible, long-range, wide-cabin jetliner.

Its unbeatable combination of low plane mile and low seat mile costs makes the L-1011-500 the jetliner to fit the need.

In this fast-growing market, the airline with the competitive advantage will be the one with right equipment. Isn't it time to take a good look at the Lockheed L-1011-500 TriStar?



Lockheed L-1011 TriStar

Energy review: Industries serving oil and gas development

By Hazel Duffy

The flexibility of gas turbines

THE GROWTH in oil exploration and development in countries outside OPEC, and the plans to construct massive gas-gathering pipelines in the North Sea and perhaps in the Soviet Union, provides new opportunities for those industry sectors which service the oil and gas industries.

One such sector is the gas turbine, a product which has proved to be particularly suitable for oil and gas production and transmission applications. In terms of size, weight and fuel efficiency, it has been found a satisfactory solution for a range of tasks including gas compression and injection, crude oil pumping, and the generation of power.

While many sectors of engineering are in the doldrums — the victims of depressed demand, overcapacity and shifting international manufacturing locations — the gas turbine sector has enjoyed a relatively steady ordering pattern over the past five years. Peak sales were achieved in the early 1970s as a result of the growth in oil and gas exploration. This was followed by a more static period as the international economy adjusted to the huge increase in oil prices.

Total shipments of gas turbines in recent years, according to estimates made by the London-based Planning Research and Systems agency, varied between 17,300 MW in 1977, 15,300 MW in 1978, and 15,800 MW in 1980 — the same level as in 1976. These fluctuations

WORLD MARKET FOR GAS TURBINES	
Geographic area	Total unit shipments 1976-1980
North America	767
Middle East	1,315
Central and South America	596
Eastern Europe	428
Western Europe	417

Source: Planning Research and Systems

have occurred mostly, however, as a result of the changing demand levels for gas turbines for use in power generation onshore. Demand for mechanical drive applications — which are predominantly used for compressor and pump drives associated with the oil and gas industry — have not changed significantly over the past five years.

The advantages of the gas turbine over other forms of prime mover, says the industry, are:

- lower installed capital cost;
- faster deliveries;
- fast start-up (5-10 minutes);
- ability to burn wide range of fuels from natural gas to crude or residual oil;
- lower maintenance costs;
- fewer operating staff required;
- ease of transport to remote areas of the world.

Gas turbines can operate on a variety of fuels, but tend naturally to use gas when being used in association with oil and

a new model for the less efficient.

The gas turbine industry tends to be divided conveniently on either side of the 10,000-hp line. While those manufacturers in the 10,000-hp and above range are heavily involved with the oil and gas industry — John Brown Engineering estimates, for instance, that 40 per cent of its total sales of gas turbines have been to the industry — those making the smaller turbines are involved almost exclusively with oil and gas.

In common with the oil and gas industry which it is serving, the gas turbine industry is very internationally structured. Solar Turbines International, based in San Diego, California, is one of the world's leading manufacturers in the 10,000-hp and below category (although in fact its latest gas turbine, the Mars, is slightly over at 10,450 hp).

The growth potential of the industry has prompted Caterpillar, the international earthmoving equipment group, to offer \$505m to International Harvester. Solar's present owners, the offer which has been accepted, is subject to confirmation. Caterpillar has been reported as saying that it intends to inject more cash into Solar than has been available from the troubled IH, and it seems likely that Caterpillar — which for many years worked with some of the later models compared with 23-24 per cent for the first-generation models.

In certain onshore power generation applications, such improvements may well warrant an operator substituting which it adopted in expanding

its diesel engine interests.

Solar has a substantial domestic market as well as a highly developed export business, but its major competitor, Ruston Gas Turbines (part of the GEC group in the UK), was forced into developing an almost wholly export-oriented business before the development of the North Sea. Ruston continues to export around 90 per cent of its production (sales in 1980 were approximately £90m), between a quarter and a third of its business being put through the company that Ruston set up in Houston a few years ago.

Ruston's Houston office was opened in response to the dominance of the American oil companies in the exploration and development of oilfields worldwide. The growing importance of Japanese contractors (which is frequently the customer for the gas turbine manufacturers) led Ruston to make an agreement with NKK in Japan last year whereby NKK incorporates a Ruston turbine in a package of associated Japanese equipment, such as compressors, pumps, etc., which may be sold in any part of the world.

Other major manufacturers of the smaller gas turbine include Kongsberg, Sulzer, and Hispano Suiza (part of Sestma) in Europe, and a number of American companies, such as Ingersoll Rand, Garrett, Detroit Diesel Allison, for which gas turbine manufacture is only a part of their activities.

The larger gas turbines fall

A Rolls-Royce gas-driven engine at a British Gas terminal, providing power to boost pressure before gas enters the transmission pipelines.

into two main categories: (a) supply gas turbine compressor sets to the oil and gas industry. This is being compensated for to some extent by the exploration activity by some of the smaller Arab producers, and the newer non-OPEC producers, while there will also be a growing demand to satisfy some of the changing requirements in the established oilfields.

The tighter restrictions being imposed by governments on gas flaring, for instance, mean that the oil companies are having to make greater provision for the reinjection of the gas, for which gas turbines are frequently used. And in the North Sea, the move to deeper water, often requiring multi-deck platform structures and greater restrictions on space, has highlighted the advantages of the smaller, lighter gas turbine.

The industry is presently suffering from some reduction in demand as a result of the recession and the restrictions on output of crude oil which have been imposed by some Middle Eastern countries, and

CONTRACTS

£4m nuclear engineering orders

Two orders worth a total of £2m over the next three years for specialised nuclear fuel containers have been won by JORDAN ENGINEERING, Bristol. The orders, each worth £2m, have been placed by the CERGB and BNFL. The order placed by the CERGB is for nearly 600 fuel skips used in the storage and transportation of irradiated fuel from advanced gas reactors throughout the British Isles. These skips, made in the shape of oversize "egg boxes", will be supplied over the next three years. Each skip weighs about 1 tonne. One hundred multi-element fuel containers for transporting reactor fuel for Europe and Japan are to be supplied to British Nuclear Fuel over the next two years.

KRACHT HYDRAULICS, Elst, West Yorkshire, hydraulics specialist, has expanded into a new factory and has an order book of £4.25m. Kracht's (a member of the BAHCO group) latest orders include £220,000 from Shell International Marine involving modification of an off-loading tanker and a £247,000 order to supply indication systems to Shell Tankers UK for the refitting of E Class ships at Singapore.

M.E. BOILERS, Peterborough, has an order worth about £900,000 from BP Chemicals for four sets of waste heat boiler plant for the Hull factory.

WANG (UK) has won a £500,000 order from Ford Motor Company to supply eight VS (Virtual Storage) computer systems, 60 workstations and 30 printers. Systems will be installed in Blythwood, Dagenham and Merseyside. Applications include accounting, truck fleet maintenance and system development. The VS computer systems are to be linked to Ford's data centres.

EUROPEAN FERRIES LIMITED

(CDR)

The undersigned announces that the Annual Report (year ended December 31, 1980) of European Ferries Limited will be available in Amsterdam at:

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Why the railways need a drop of Britain's oil.

To conserve world energy supplies, it is crucially important that all countries optimise their transport systems.

It is clear that other countries attach a greater priority to the development of their transport systems than does Britain. 1977 figures show that West Germany devoted 1.3% of GDP to rail and road investment, France 1.2%, and Italy 1% while the UK devoted 0.8%. Yet both West Germany and France already had superior road and rail networks.

Why should there be this difference in priorities?

One explanation perhaps is energy resources — they have no oil of their own and Britain does. Time, for once, has been on our side.

In the financial year 1979/80, government revenue (royalties and tax) from North Sea Oil was £2.32 billion. Official estimates of June 1980 expected 1984 revenue to be about £6.5 billion.

Wealth on this scale needs to be made the most of. One of the benefits it could bring is to free the railways from the rust of neglect.

OIL FOR NEW JOINTS AND OLD

Much of British Rail's equipment originated from the 1956 Modernisation Plan — a strategic decision to update the railways with a massive injection of money, the equivalent of £7.2 billion today. This equipment is now nearing the end of its serviceable life. We are rapidly reaching the point where 'mend and make do' is not only not enough, it can be harmful. Without extra money, by 1990, 3,000 miles of track will be unusable, many of our signal installations will be more than 50 years old, and the condition of rolling stock will have deteriorated much further.

An injection of investment would not only provide much needed renewals to make the railways run more smoothly, a major electrification programme could even conserve oil.

LUBRICATING THE ECONOMY

Greater investment for British Rail would, in turn, provide a shot in the arm for British Rail's suppliers, the majority being in the private sector. They would benefit

from increased orders for rail equipment. These companies are of great importance to Britain's economy. They employ thousands of people and could employ more.

Railways are once again in expansion throughout the world. With our widely acknowledged rail expertise, there is a growing export potential for Britain. A thriving home market generated by a long term commitment to railway investment can only strengthen our capacity to export.

TIME TO TURN ON THE PUMP

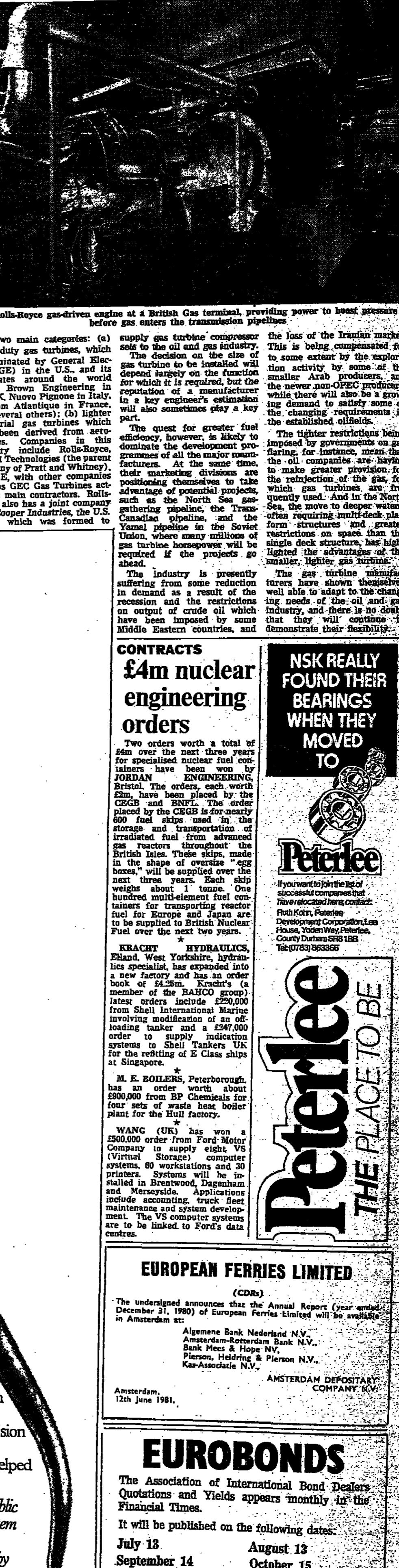
Having our own oil, there is nothing strange in advocating that we should follow the example of countries who don't.

The point is, of course, that we must ensure that the North Sea's benefits are put to good use — before they begin to run out.

Surely one of the best uses of oil revenue today is the provision of a better transport system for tomorrow.

So when the oil does begin to run out, at least it will have helped to free the wheels for a better railway.

This is one of a series of advertisements designed to increase public awareness of the position of the railways in the national transport system and also in the life of the community as a whole. Whilst the facts and figures contained in these advertisements are known and appreciated by those directly concerned in shaping the future, an industry as much in the limelight as ours has a duty to address itself to a wider audience, which needs to be well informed if it is to play its part in helping to form public opinion.

This is the age of the train 

British Rail

TO RELIEVE HAYFEVER TAKE ONE ON EVERY JOURNEY.

No, at Saab we haven't discovered a miracle cure for hayfever. But what we have invented is a unique ventilation air-filter for our 900 series, that will stop pollen and dust from seeping into the car.

Which must be good news for drivers who suffer from hayfever, or other allergies caused by dust or pollen. And as well as bringing a welcome respite from sneezes and sore eyes, the filter will also rid you of two other common car ailments. The dust storm which normally showers you when you switch on the ventilation system, and the windows misting up, before the interior has warmed up.

The air-filter may be a small item, but it typifies the thought that goes into building a Saab. Take the 120 mph Saab Turbo for a spin on a bright summer's day and you'll quickly discover what we mean.

Immediately you'll notice how the tinted glass cuts down the glare of the sun. And if your No. 1 enemy is not the pollen count, you'll enjoy breezing along with the sun-roof open and the electric windows down.

And talking of breezing along, there can't be a better speed sensation than the famous Saab turbo-charger, that boosts engine power by more than 40%.

With Saab's equally famous road-holding and power-steering, there can't be a more comfortable drive

either. Even round narrow country lanes or on surfaces more suited to agricultural vehicles.

Of course, summer motoring is not all country cruising.

There's the bumper-to-bumper drag to the coast or the nose-to-tail weekend return to the city, guaranteed to bring on a bout of backache, a stiff neck or a severe case of cramp.

Here Saab also have the perfect remedy, in the shape of front seats that support the body from neck to knee. With an elastic lumbar support and deep-sided, thickly padded back-rests, they adjust right down to the reclining position.

And in case you suffer from a partner who always insists on an extra case, we should tell you that the luggage space is also very roomy.

What's more, to load up really long or bulky items such as water-skis, golf clubs, an outboard motor, or even sails, we have a fast, 30-second cure. You simply fold down the back seat and you more than double the boot space.

All in all, a Saab is the perfect panacea for so many of the usual motoring headaches. But don't take our word for it. Ask your local dealer if you can test one. He knows that you'll end up having such a healthy respect for the car, that you'll want him to prescribe one for you immediately.

SAAB

turbo

TECHNOLOGY

British underwater diesel breakthrough

AFTER ALMOST three years of research, a team at Newcastle University's Department of Marine Engineering say they have perfected a design for a closed cycle diesel engine.

The search for a way to make diesel engines run under water and at unlimited depth has been continuing virtually since the engine itself was invented, and the problem is being studied throughout the world.

Successful trials have been run on what Professor Ray Thompson, head of the department, and Mr Alan Fowler who is also working on the project, have christened the "nitro-diesel" closed cycle engine, and the men say they are in the process of looking for someone in industry to take up the product.

"We are at what I would call the 'pre-prototype' stage," says Professor Thompson. "We need an industrial sponsor. Someone to engineer and market it."

He says a closed cycle engine, the concept of which is not new, offers the capability of providing power at any depth of water, independently of anything else.

He sees its use initially as being in the offshore oil industry, although any application where underwater power is needed could use the engine.

A typical one, he says, would be to drive an underwater pump, or for diver-rescue

operations where heat and power were needed immediately.

At present, the most commonly used means of providing power under water for submersibles is lead-acid batteries. "The nitro-engine weighs less than batteries, it occupies less space, and it gets your heat free," says Professor Thompson.

"In addition, by using exhaust gases to pressurise the space in which the engine is enclosed, it is possible to supercharge it without a supercharger."

The three-year development of the engine has been funded by a £66,000 grant from the Science and Engineering Research Council, and the programme still has until the end of this year to run.

Despite having some time in hand to tidy up the design, Professor Thompson says there is no-one else in the world able to offer a working, tested, engine as advanced as the university's product.

He reckons a nitro-engine capable of producing 25 kilowatts of power should cost under £10,000, largely because all the technology is available, and well tried and tested.

The power range being considered goes up to 150 kilowatts, anything over that and more than one engine would be used.

The system works by taking the engine's exhaust gases, cooling them, passing them through a potassium

hydroxide chemical scrubber to remove carbon dioxide, and then enriching the gases with oxygen before returning them to the engine via the inlet manifold.

The main difficulties encountered by the pioneers of the engine have been in perfecting the control and sensing equipment necessary to a degree where the engine can cope with wild fluctuations of load without stalling or using too much oxygen which would result in burning out valves.

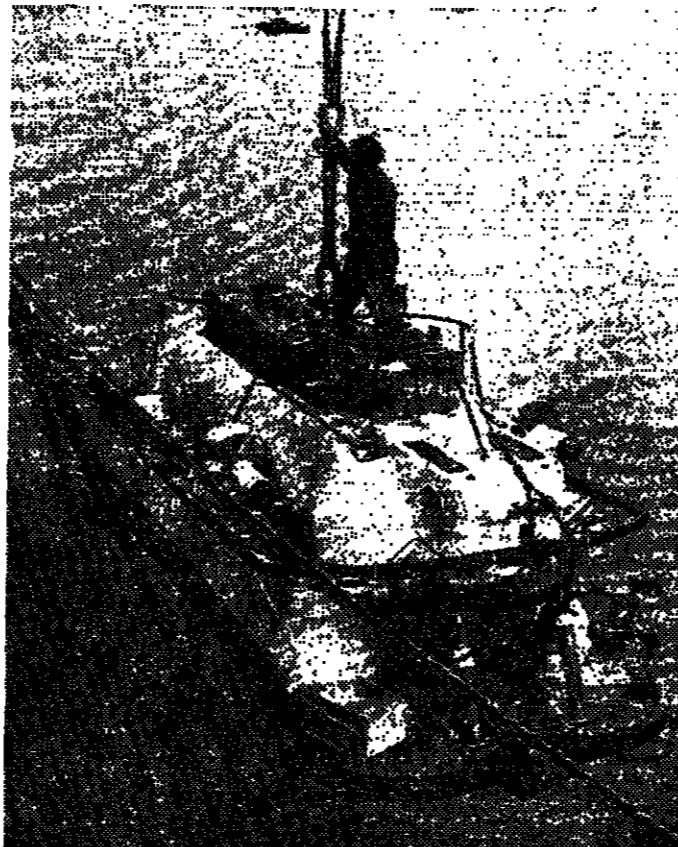
A computer has been used extensively to design the systems, and it is a purpose-built micro-processor that will control the extent of oxygen enrichment to the exhaust gases.

"Sensing and control was the major problem," says Professor Thompson. "Getting the right amount of oxygen to the engine to enable it to go from zero load to maximum loading in one or two seconds was difficult."

Mr Fowler says the engine has now been successfully run for more than 15 hours on closed cycle at all loads up to 100 per cent.

Now, having got this far with the project, both Mr Fowler and Professor Thompson are hoping that someone in industry will take the system and turn it into a commercial reality. They know other countries—particularly Japan—are working on the problem, and fear that yet another British "first" will be allowed to die through neglect.

The system works by taking the engine's exhaust gases, cooling them, passing them through a potassium



VICKERS glass reinforced plastic submersible for use in the North Sea is the type of vehicle which could benefit from Newcastle University's research

Printed board circuit with four layers

ICL'S MULTI-LAYER printed circuit board enterprise, Logiclayer, launched a year ago, has come down-market somewhat with a version containing four layers which should prove useful and economical in electronic circuit design of the more conventional kind.

Called Multiboard, it is a Eurocard-sized four layer board with two interleaved power rails and a ground plane on the inner layers and X/Y logic tracking on the outer surfaces.

Power points are brought out via plated-through holes at regular intervals and so all the tracking facilities are provided to power and interconnect any type of integrated circuit, microprocessor or memory provided that it has lead spacing either 0.3, 0.6 or 0.1 inch pitch.

The required connections, or modifications to them, are made either by inserting short wire links between components

and pads on the board or by removing unwanted copper tracks.

The company believes that costs can be cut to less than one third and that times of one week for a prototype and two to three weeks for a small batch are normally achievable.

Multiboard is to be marketed initially in the UK and will be available from ICL Logiclayer in Manchester of the shelf at £175.

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The company believes that costs can be cut to less than one third and that times of one week for a prototype and two to three weeks for a small batch are normally achievable.

Multiboard is to be marketed initially in the UK and will be available from ICL Logiclayer in Manchester of the shelf at £175.

Power points are brought out via plated-through holes at regular intervals and so all the tracking facilities are provided to power and interconnect any type of integrated circuit, microprocessor or memory provided that it has lead spacing either 0.3, 0.6 or 0.1 inch pitch.

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Power points are brought

THE MANAGEMENT PAGE

A foreign act of faith in UK productivity

Kenneth Gooding examines Eaton Corporation's new £15m investment project

THERE HAS been an increasing tendency in recent years for North-American multi-nationals to trim their British operations or to pull out completely.

Yet Eaton Corporation, which in the past has done its fair share of cutting back, is now bucking the trend and investing a further £15m to get its truck transmission plant in Manchester back into operation.

The old plant was destroyed by fire in September 1979 and Bob Gillison, president of Eaton's truck components group, admits that the company considered several options before deciding to invest heavily in the UK. (The £15m does not include the cost of rebuilding the factory by the landlord, Equity and Law Life Assurance Society.)

In Britain's favour, apart from the enthusiasm and co-operation of the Manchester workforce, was that the cost of labour "is not so high as long as you get reasonable productivity," according to Gillison.

The financial climate is good. Corporate taxation is reasonable and so are capital and other allowances, he believes. As for sterling: "We expect the 1980s to be the decade of the strong dollar. If the pound stays with that, we don't expect that it will."

Starting afresh after the fire—the new plant comes on

stream in September this year—has helped Eaton make fundamental gains in labour productivity. Careful positioning of machine tools, lots of computer-controlled machines and other forms of automation will make it possible for Eaton to get much more output from fewer people.

The old Manchester plant employed 402 direct and 310 indirect workers. The new one will need only 188 direct and 108 indirect, the reduction having already been achieved through voluntary redundancies. And a three-year pay deal has been worked out so that until 1984 wages will trail inflation. For example, if inflation runs at 8 per cent, pay will rise 6 per cent.

Flexible

Gillison reckons that as a result of the new and more flexible working practices, Manchester will give marginally better productivity than Eaton's U.S. truck transmission plants in spite of having to cope with a wider product mix and lower volumes of output.

Eaton has eight transmission plants around the world—four in the U.S., two in the UK (Basingstoke as well as Manchester), one in France (St Nazaire), and the other in Brazil. They all make Eaton-Fuller gearboxes to the same standards and specifications, which was one reason why

Eaton was able to keep customers supplied even though it lost 40 per cent of European transmission capacity when the Manchester plant was destroyed.

And, in theory anyway, if the worst happened, Eaton could ship the plant and equipment it is having installed at the Manchester factory to another plant somewhere else in the world. (The group has done something like this in the recent past by moving valve-making equipment from a U.S. valve factory and using it in a new facility being set up by a Mexican associate company.)

For, though it reckons to have put its own operations into good order, Eaton remains concerned about the state of British manufacturing industry as a whole.

"Every time we see another casting business close down we wonder whether the infrastructure will be eroded any further and just how many more of our British suppliers are going to disappear or cease to supply," says Gillison.

Of course, Eaton could rely more on imports of such items as castings, forgings, bearings and so on and concentrate mainly on machining in the UK. Gillison reckons the group could cut the value added by the Manchester plant from the expected 50 per cent of the product's ex-factory cost to a mere 20 to 25 per cent of the ex-factory value of the product if this was absolutely necessary.

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Prepared for a rainy day Robert Gillison (right), with John Rodewig, Vice President, Operations Europe, Manchester plant

parts. However, Eaton's medium-weight transmissions and its truck axles operations rely much more on it having a healthy band of British customers.

The axles division has already taken a hammering as Eaton slimmed down to keep pace with the steep decline in demand for heavy trucks in the UK. Eaton had the capacity to manufacture 100,000 truck axles a year in Britain yet demand has fallen to 20,000.

The impact would not be so severe on the transmission business. Eaton expects to export about half the Manchester output and, in spite of the recession throughout Europe last year, it kept the transmission plants operating at about 80 per cent of capacity.

There are so many Eaton-Fuller gearboxes installed in European trucks now that 20 per cent of the capacity of the European transmission plants is taken up with providing service

manufacturing plant also suffered job losses totalling 400. This cut the workforce in the axles operations to 750.

Eaton argues that these moves actually showed it had faith in the future of UK truck manufacturing. Otherwise, faced with losses of £3m in the six business in 1979, and more than double that sum last year when redundancy and closure costs were included, it would have shut the whole business down.

The £15m invested at the Manchester plant is further evidence of a faith that is all the more touching because Eaton predicts that demand for heavy trucks in Britain will not again reach the peak of nearly 80,000 reached in 1979 until the late 1980s.

And that indicates Eaton is betting heavily on the ability of its UK-based truck customers to export successfully as well as win back a bigger share of their home market.

Job losses

To give itself more flexibility of movement, Eaton quietly bought out the 25 per cent minority holding in its Eaton Axles subsidiary previously held by the Rubery Owen group.

Earlier the partners had closed down the Darlaston, West Midlands, axle housing plant at the cost of 430 jobs and the Aycliffe, Co. Durham, axle

BUSINESS PROBLEMS

BY OUR LEGAL STAFF

Self-employed pension

I am self-employed, and shall be 59 years of age next birthday. My self-employed pension policies are rather modest, because the firm has constantly required infusions of capital, and this tended to use up available cash. Would it be prudent to pay the maximum permitted amount into a self-employed pension policy assuming that I will go on working at least until I am 65, and my present annual income is about £13,000? (Le.)

not comply with the requirements of Sections 1 and 3 of the Landlord and Tenant Act 1927 but you should enquire. I would seem that the landlord cannot claim rent for the improvement in renewal.

Right of pre-emption

I desire to obtain legally the first refusal opportunity to buy a small farm from X. If I get him to sign the following contract, would it be binding on X and his successors?

"In consideration of £1 paid now by you I agree that if ever I dispose of Daisy Farm or part thereof I and my successors in title will first offer it to you at the then open market price. Signed X" Can this be registered as a Land Charge?

A right of pre-emption must be registered in the land charge registry or protected by caution on the title of registered land. It is wiser to make the payment more than £1, say £5. The formula you set out should at least, be amended to read "If... I desire to dispose" and it should be limited to operate within a 21 year period. It is also wise to make express provision for the service of notice to operate the pre-emption right and its acceptance or refusal and to make provision as to the title.

Notice to quit

I wish to give notice to quit to the tenants of a house in London which is let furnished to 10 tenants. Will the Solicitors' Law Stationery Society's form Landlord and Tenant 61 be suitable. What about rent in the meantime? Is there not some question of "mesne profits"? I view of the London Borough's notice requiring provision of necessary means of escape from fire could I obtain vacant possession by serving notice to quit in pursuance of Section 9 of Schedule 24 of the Housing Act 1980? During the hearing of my appeal against the Council Notices can I cite the case referred to by Justinian in the Financial Times of Monday October 6, 1980, namely Hauer v. Land RheinlandPfahl (Case 44/79) (1980) 4 CMR 422.

The notice to quit in the form supplied will suffice. You can accept rent for the period up to the date of expiry of the notice to quit. If money is tendered to enter into such written license, you should accept it only as "mesne profits" and without prejudice to your rights to seek to recover possession. This is to indicate that you do not intend to create a new oral periodic tenancy.

You should be able to press for an order for possession on this ground if an undertaking has been given.

Yes, you are entitled to cite any authority which you regard as relevant.

No legal responsibility can be accepted by the Financial Times for the answers given in these columns. All inquiries will be answered by post as soon as possible.

Change of shop front

The following statement appears on an auction paper:

"By oral agreement between the Vendors and the Tenant, the Vendors granted consent to the Tenant to change the shop front. No written licence was entered into, nor is it intended to enter into such written licence." Could you please let me know the full legal significance of the statement? Can the Tenant claim compensation if the lease is not renewed? Can the Landlord claim rent for this improvement on a renewal of lease?"

The statement appears only to disclaim any duty to enter into a formal variation of the lease. Clearly the change of shop front is not a matter of which either the vendor or the purchaser of the reversion could complain as being in breach of covenant. We doubt if the tenant could claim compensation as he probably did

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An inside challenge to 'Japan Inc'

Christopher Lorenz reviews an unusual study of management in Japanese industry

A COMBINATION of internal competition and consensus is the key to Japan's rise to industrial power, says Naoto Sasaki: tough competition between the big groups like Mitsui and Mitsubishi is reinforced by consensus within them.

Sasaki rejects the concept of "Japan Inc" as the main driving force behind Japan's success, claiming it springs into existence only occasionally, when the country or a particular industry is in trouble rather like a Western "project team" on a grand scale. When the crisis is resolved, the team is dissolved and the rough and tumble of competition is resumed.

Unlike certain other Japanese critics of conventional Western attitudes, Sasaki does not quarrel with the view that his country's industrial strength rests to a considerable extent on its unusual financing system—close links between banks and industry, high debt-equity ratios and the rest—which allows industry to take a long-term view of profitability. Indeed, he emphasised that competition within the Japanese economy has almost always been for volume rather than profits, with "houses" such as Mitsui or Mitsubishi engaged in an annual sales race that escalates into overall competition on a nationwide scale.

Within such groups and their component entities, Sasaki argues that though the famous "Ringo" system of creating consensus may slow down the making of decisions, it speeds

up the subsequent process of implementation, so that both stages together may take less time than in the West. Not only do people feel committed to implementing a decision that they helped to formulate, but the "tronco" that accompanies change is reduced... and far bolder decisions can be taken.

Sasaki, who is Professor of Economics and Industrial Administration at Tokyo's Sophia University, has the extremely unusual credentials for a Japanese academic of having worked for much of the past decade in Europe and North America. So he is better than most authors at interpreting the intricacies of Japanese management for Westerners.

His new book, *Management and Industrial Structure in Japan*, paints a broad picture of industry in Japan against its economic and social background (the closed nature of society, group ethics, lifetime employ-

ment, the seniority system, and so on). He examines in depth the process of decision-making in business organisations, in terms that are attractive both to the layman and the sociologist. In the process, he sheds new light on the phenomenon of the rising sun (to coin, or adulterate, a phrase).

Given that much of Sasaki's time is now spent in Western business schools, it is ironic that the book makes a forceful point about the lack of significance of business education to Japanese companies. Only 62 out of Japan's 389 colleges and universities have departments of business administration, he says. Companies feel that on-the-job training is preferable, albeit augmented by in-house training facilities.

But internal education does seem from Sasaki's evidence to have become a major activity, with a high proportion of Japan's executives attending short programmes each year on something akin to the German pattern.

Rotation

Drawing on his personal experience in Belgium and Britain, Sasaki draws a parallel between the Japanese system of training by job rotation and the increasingly popular Western practice of "action learning" by job swapping: this was pioneered in the face of business school opposition by Professor Reg Revans, a Briton.

Although job rotation in Japan produces good general managers, Sasaki considers it is not always undertaken as a thought out policy. But he says it tends to work as follows: a new recruit, say a university graduate of 22 or 23, enters a company. "He is still a layman," an undeveloped generalist who possesses only a broad background of education."

In addition to the formal effect of rotation, Sasaki considers various by-products important. "The employees' morale may be improved, and

with it human relations in the workplace." Rotation gives extensive contacts in the firm to those who will be promoted later: "when they become middle managers they need all the contacts they can get to generate the required consensus under the Ringo decision-making system."

Contrary to widespread assertion, Sasaki denies that the spirit of this traditional system is dying, even though some of its formalities may be.

The word "ringo" means obtaining approval for a proposal through the vertical, and sometimes horizontal, circulation of documents within the organisation. As an administrative procedure, as opposed to an underlying approach, it consists of four steps: proposal, circulation, approval and record.

The procedure starts by securing consensus within the particular departmental section where the proposal originates: a wider agreement is then sought within the department, before an overall consensus is laboriously built up in the company as a whole.

This prior co-ordination is vital for the effectiveness of the system, Sasaki argues. It is only when the department considers it has achieved an informal agreement from all the other departments that the formal process starts, with the circulation of a document of request, the Ringo-sho.

Under American influence after the Second World War, the potential drawbacks of this "feudal" system were recognised (over-)emphasis leading to inefficiency, reliance on compromise rather than choice of the optimum decision, and other problems.

Some aspects of the system have since gone into decline, notably use of the Ringo-sho, but Sasaki denies that its spirit is dying too. It may be time-consuming and politically delicate, but he regards it as highly appropriate for the Japanese form of business organisation, which is still largely based on seniority.

practice but also from the Asian norm. He quotes a survey which suggested that only 13 per cent of purchasing decisions in South East Asian companies were made by group consensus, compared with 38 per cent in Japan. A further 32 per cent in Japan were made by "several individuals" and 22 per cent by one man on the basis of recommendations by technical personnel; this compared with Asian scores of 27 per cent for "several individuals" and an overwhelming 52 per cent for "one man on the basis of recommendations."

Co-ordination

In arguing against the concept of "Japan Inc," Sasaki admits the existence of guidance by the Ministry of International Trade and Industry (MITI) to regulate exports from such sectors as cars, colour TV, steel and shipbuilding. But he claims that the government only starts to promote real economic co-operation when the collapse of a company or an industry threatens to produce macro-economic problems or serious social effects. He quotes several examples, including Atsuka and Co, which ranked as one of Japan's top ten trading companies but whose threatened bankruptcy was staved off by absorption into C. Itoh and Co., one of the largest trading houses, as saying that "when a project fails, sanctions are not taken against those who proposed and performed it. All the responsibility for it is due to the top management who adopted it. Though rewards go downward, sanctions do not."

In Japan the firm is primarily a social entity. Sasaki concludes, albeit one which operates in an economic environment; in the West, on the other hand, it is an overwhelmingly economic unit.

One of the illuminating side-lights thrown by Sasaki on Japan's consensus style of decision-making is how much it differs not only from Western

and from the nationwide "project team" formed to cope with the effects of the oil crisis but has been disbanded, but he is emphatic that the focusing of excessive attention on the co-ordinated behaviour of government and industry will cloak the "very tough competition" that exists within the Japanese economy.

Sasaki does not report whether the nationwide "project team" formed to cope with the effects of the oil crisis has been disbanded, but he is emphatic that the focusing of excessive attention on the co-ordinated behaviour of government and industry will cloak the "very tough competition" that exists within the Japanese economy.

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A powerless Cabinet?

BY PETER RIDDELL

THIS power of ministers, to influence events, must seem very elusive to the Cabinet as it meets this morning to discuss the economy. This is nothing to do with the alleged exclusively economic matters of the Prime Minister and the Treasury. Instead it reflects what the Victorians called the force of circumstances.

The Government's freedom of manoeuvre has seldom been more restricted—by its past record, by manifesto commitments, by external pressures and by apprehension about the election prospects. The strategy has, of course, been modified since May 1979; the large handouts to British Steel and BL have been matched by what one official describes as a "less technical" view of sterling M3 as the main monetary target.

Adjustments

Events since the Budget have, however, limited the scope for significant adjustments on even the most flexible interpretation of the strategy. The hope in March was that a tight fiscal policy would help to secure a further reduction in interest rates (preferably within three or four months).

The omens on fiscal policy are, admittedly, not all bad. There are signs—for example in the monthly central Government borrowing figures—that public spending will not overshoot significantly in 1981-82 and that public sector finances are at last starting to improve. But it is very early days yet and the figures are completely distorted by the Civil Service dispute.

The monetary outlook is murky for the same reason. Ministers can claim that the underlying monetarist growth rate is within the target range but this is only after several adjustments for special factors. As brokers L. Messel pointed out on Monday, bank lending has been higher than one would expect at this stage of the cycle. Moreover, the sceptics point to a rise in the unadjusted money supply of 20% per cent in the last year and the big upward

drift in the base in the current target.

Developments in the real economy have been more or less as was expected in March.

There has been growing evidence of a flattening out of activity and unemployment has

been rising more slowly than last autumn. But there have been no real signs of recovery.

The main new feature is the Budget has been the weakness of Sterling. While so far

this looks more like an adjustment than a crisis of confidence, the slide in early June was a reminder of the potential vulnerability of the exchange rate.

The result is that a cut in interest rates now looks to have been deferred indefinitely. The Government may be lucky to avoid an increase by the end of the year—for domestic as much as for external reasons.

Economic forecasters have also been busy revising their inflation projections. While they may have over-reacted, a single figure annual rate of increase in 1982 has now moved from the middle to the optimistic end of the range of estimates.

Gestures

The risks in the strategy have therefore been emphasised since the Budget and the Cabinet has no real choice today. There may be some gestures towards increased public sector investment, but there is no scope for any relaxation of fiscal and monetary policy if the inflation rate is to be held down.

Even if the disasters of a further sudden drop in output or a sterling crisis are avoided, the best that can realistically be hoped for during the next two years is unemployment of over 2m and an inflation rate of around 10 per cent.

The danger is that this prospect will create a negative and almost fatalistic "there is no alternative" approach. Within the current constraints, however, there is plenty that ministers can do to try to improve the functioning of the labour and housing markets and to reduce the monopoly power of nationalised industries. Even partial success in these areas would have a larger beneficial impact on the British economy than all the familiar alternative strategies put together.

OUR GARDENS have begun to show their true colours after the rain, so I want to dwell on three of the best-loved families of June flowers.

Each increases by a different debt to a British gardener, and each of their champions came from widely differing circumstances.

A century ago their flowers looked far less exciting. Theirs is a tale of progress, until recently when they reached a point which can hardly be bettered. I hope it may encourage anyone who is embarking on a new or first garden and is wondering how to keep up with all the summer borders which are to be seen elsewhere. These three families are a quick and cheap route to success.

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RACING

BY DOMINIC WIGAN

It will be interesting to see how backers have decided to interpret the form of Kempston's recent UBM Merchants International Stakes. In a somewhat unsatisfactory race for that mile event confounded to three-year-old horses, Naseem slipped the field on the home turn and was never caught by her five opponents.

Although she did not win,

I remember the seed packets of several others and developed his own Russell lupin after patient and repeated experiment.

Writing recently of the Chelsea Flower Show, I was regaled by a reader's memories of an RHS Show in 1937 which he thought the finest on record. Then, the Russell lupin first came before the British public. The sensation, he assured me, has never been equalled.

I see no point in buying mature plants of named colours at £1 each. Lupins ought to run in long rivers of colour where the garden begins to fade into its wilder boundaries. They thrive in towns and in semi-shade.

Lupins dislike wet and heavy soil and will never last long at their peak. Mauve, therefore, is a bad mistake, as the plants will become too leafy and flower less freely. The best lupin borders seem to stand on acid soil and to dominate the garden when the main species are over. In a lime garden, the seedlings begin to turn yellow and are glad of some peat for comfort.

Like most of you, I prefer lupins in Mr Russell's original mixture. They range from bicoloured blues and cream to long spikes of a burnt brick-red which I find irresistible. If you sow the seeds now, you will have a good lupin border for next to no cost in 1982.

I would trust to the good old nasturtium if the colour-scheme

Nasseem to fight off Irish trio

IN SPITE of the absence of Fairy Footsteps from this afternoon's Coronation Stakes, the Group 2 event will be worth watching for it sees Nasseem and Tolmi taking on an Irish trio made up of Martinova, Lone Rider, and Happy Bride.

Martanova ran a gallant race to finish only a length behind Arctic Royal and her short-head victim, the subsequent Oaks winner.

Stable companions can only

have dominated the finish to one of Royal Ascot's bigger handicaps on a handful of occasions since the Second World War.

However, this does not stop me

looking that Atlantic Bay and Imperial Ace may fight out a close finish to the Royal Hunt Cup.

If you admire somebody else's lupins you can increase it quite easily from short cuttings taken in early April when it starts to grow. The clumps are not easy to divide because their stems are so woody. Instead, you can pull a strip of old wood off with the new shoots and grow the cutting in a light sandy soil for a year.

The lupin's one vice is its early disappearance from a border's summer ranks. By July, its stems have darkened and begin to dwindle. Ingenious gardeners can cover up the gaps with creeping annuals or well-placed clematis.

I would trust to the good old nasturtium if the colour-scheme

allowed. It arrives among the lupins with a late August run and enjoys a similar soil. It will also, departs for my second family whose disappearance is no less abrupt.

I dare say that there were lovely Oriental poppies in June borders before the Perry family started to improve them.

Good scarlets can still be raised from packets of plain seed. But here, it pays to buy

straight in bad weather. Young plants flower freely in their second year and belong with the showers of white flower on climbing roses, the white German Rectum and the enormous stem of the giant cabbage called Crumble.

By July it has died away and left another space for a second flowering. The first crop, however, is worth any effort for the contrast of the large white-clips of papery petals with the central black disc.

Seed will not come true, so you should dig deeply below your Perry's White in March or April and remove its long taproot for the pleasant art of root-cutting. Inch-long pieces of root can be cut and bedded into a box of sandy compost watered well and allowed to grow into a cluster of young leaves.

By moving them into a sunny bed for a year you can multiply Perry's named poppies many times over. Mrs Perry's White is still the star of the nurserymen's range of a good June border by his life's work above all by the superb white perennial poppy which bears the family name of Perry's White.

The red and salmon pinks are better known, but Perry's White is still the star of the family. It combines so freely with any colour and stands up

well in a cluster of young leaves.

From working gardeners to Cambridge professors, the June flowers have risen fast and far. I cannot believe that the next 50 years will see much improvement in these three great families. But those who know how to increase them will always find they are plants which anyone can still afford.

By ISMAY, a few

GARDENS TODAY

BY ROBIN LANE FOX

named plants for their shape and colour, bred into them earlier this century by one of Britain's greatest families of nurserymen.

Unlike Mr Russell, Amos Perry extended his efforts to irises and other families and left hybrids of each which we still enjoy. This Home Counties nurseryman changed the range of a good June border by his life's work above all by the superb white perennial poppy which bears the family name of Perry's White.

The red and salmon pinks are better known, but Perry's White is still the star of the family. It combines so freely with any colour and stands up

well in a cluster of young leaves.

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OPERA & BALLET

COVENT GARDEN 240, 1056 (Covent Garden). 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THE ARTS

Television

Not such a silly season by CHRIS DUNKLEY

Sumer is icumen in
Lunde sing Dan Maskell
and if previous years are anything to go by, he will need to because it is usually in about mid-June that the rest of television starts its long summer hiatus. As increasingly large flocks of viewers adopt their normal summertime practices of winging their way south lazing in the garden and so on, the population roosting in front of the television shrinks so much that top rated programmes attract a mere 1m instead of the 2m they might get in November.

That, presumably, is why the year's first reported hearing of "Ooh I say!" accompanied by the characteristic cry of "Thirty, forty, forty" so often coincides with the appearance in other parts of the wood of large quantities of artificial American birdseed. Nowadays some of it isn't even fresh: *Eels*, which was in pre-digested form even before being offered for the first time looks quite a lot less palatable now that we are being invited to consume it again.

This year the trouble is that programme standards were already being uncomfortably affected by the recession long before the summer doldrums approached. More and more new series, especially from the BBC, have been talking-head shows chosen for their economy. Some such as *Robin Day's Question Time* and *Robert McKenzie's Pursuit of Power* have been remarkably good and would have been worth their airtime, recession or no recession.

The same goes for the new though brief ITV series *Where It Matters* in which Desmond Wilcox has been doing what he always did particularly well: chairing large public meetings to debate controversial social issues. The two I have seen — in Sheffield discussing the rates war between central and local government, and in Bradford discussing race — have both contained distressing evidence of the growing intolerance of the Left. Shouting down attitudes you dislike is fast becoming standard Left-wing practice. In the chair Wilcox has "reaped his old reward": the hate of those he guards. Yet such eye-opening scenes have been invaluable as the arguments expressed.

But other talk shows such as *The Theatre Quiz* in which Alfred Marks has been promoted from quizzer (at which he is good) to quizzer (at which he is not) and a news



Sir Hugh Casson

quiz called *Scoop* chaired by Barry Norman (heavily tipped as the next Parkinson) might have had trouble finding space in the schedules in a more prosperous era. They are amusing enough but certainly not the sort of series that would make you hurry home to switch on every episode.

Of course there has never been a time when the schedules contained more than a handful of "hurry home" programmes but with the ending last Wednesday of both *Private Schulz* and *Personal Pleasures* with Sir Hugh Casson my own current list was wiped out entirely in 14 hours.

The latter four episodes of *Schulz*, set mainly in France and England, never managed to equal either the originality or the comedy of the first two wonderfully manic episodes set in Hitler's Germany. But they did achieve an atmosphere and occasionally even a technique which took them closer to the spirit of vintage Ealing comedy than anything else I have seen originated by television, including (especially) Eric Sykes' recent ITV comedy *If You Go Down In The Woods Today*. Though obviously made with fond memories of Ealing that

was too mannered, deliberate and over-worked ever to reach true Ealing standards: a wedge of mashed potato instead of fast-fried chips.

Schulz was at its least successful when resorting to social observation (the over-long sequence with the English double-agent in the pub for instance) and best when exploiting the classic elements of farce such as sex (in the Salom Kitty and with the French countess at the chateau was shelled) and the chase (*Schulz* escaping by small boat from England to arrive on the beach at Dunkirk during the evacuation). If the series does not result in endless offers for Michael Elphick who played Schulz and Ian Richardson who seemed to play everybody else there is no justice in the world.

Personal Pleasures With Sir Hugh Casson was one of those series like W. G. Hoskins' *Landscape Of England*, Alec Clifton Taylor's *Sir English Towns* and various people's *Spirit Of The Age* in which presenter, subject matter, and the fondness of one for the other combine to provide a peculiarly enduring and deeply English experience. Admittedly Sir Hugh included Portmeirion and Clough

Williams-Ellis among his subjects, but then the idiosyncrasies of Williams-Ellis and his village and the Portmeirion mafias always were more English than Welsh.

The other subjects and places — Ruskin, G. F. Watt, Castle Drogo, the Russell Coates Museum and the Royal Academy itself — all proved to be quirky, old-fashioned, likable and surprisingly obscure. On all of them Sir Hugh spoke with an entirely convincing familiarity, as though he had known them intimately all his life. In some cases perhaps he had, but it was on those that he could not have known that he was most impressive.

When *The Making Of Man* ended on Monday the outlook seemed even flatter, though that is not to suggest that Richard Leakey is a hasty-home character. With his habit of delivering little speech-day homilies and then arguing backwards from his fashionable predictions (man naturally cooperative, not naturally aggressive, physical distinctions between races are undeniable, all other racial distinctions to be denied, nurture is central to behaviour, nature incidental, and so on) his scripts have often been distinctly irritating. Yet when the programmes stuck to facts and visual observations — on cave painting, hunter-gatherers and so on — they were often fascinating.

With that series and *Private Schulz* and *Sir Hugh* all gone the schedules began to look decidedly lacklustre. Even at the opposite end of the quality spectrum in the Jester Top 10 which invariably contains a high proportion of the meretricious, things look more than usually depressing. Slots 1 and 9 are filled by secondhand American series (*Hart To Hart* and *Magnificent*) soap operas occupy four more slots (two each for *Coronation Street* and *Crossroads*) a repeat of *The Professionals* is at No. 5, and the other three places are filled by the sickly *Shillingbury Tales*, *World Cup Football*, and an unremarkable comedy called *Mists*.

The feeling of barrel-scraping is emphasised by ITV's raid on the BBC cemetery to exhume the corpse of Alf Garnett in *Till Death*, a despairing measure which throws a pitiful light on the level of originality and initiative in ITV. I had a sneaking suspicion that it might nevertheless work all too dreadfully well: Johnny Speight's old monster might

prove as endlessly revivable as Frankenstein's, and just as effective in entertaining a new generation, 17 years after his first appearance.

That has not proved to be so.

Where once there was shock, belly laughs and outrage there is now pathos, sad smiles and lethargy. Speight has moved his anti-hero out of the Wapping back-to-back and into an Eastbourne bungalow. The son-in-law has disappeared, Patricia Hayes is drafted in as Miss the Lodger, and Dandy Nichols, whose immense strength as Else was always that she said so little and looked so much, now gets more lines than are good for the character.

The only glimmer on ITV's comedy horizon is *Sorry I'm A Stranger Here Myself* which has Robin Bailey as the husband of a woman whose life is geared entirely to the television schedule. Episode 1 contained some cheritable verbal humour: can it last?

Quite definitely on the credit side have been three one-off programmes: Mike Beynon's marvelous film about the urban foxes of Bristol, *20th Century Fox*, which included even more amazing infra-red night sequences than those we saw in *For Watch* (foxes can collect the Kentucky Fried Chicken detritus from the front of my house any time they like). Keith Cheetham's *Markora* with its eye-opening sequences of '50s film of the great ballerina, and in *Playhouse* on BBC 2, still sustaining its reputation for variety, an American adaptation of Dorothy Parker's short story *Big Blonde*. British costume drama may often be better, but this, with Sally Kellerman's tragic good-time girl, was still impressive by any standards.

And with summer icumen in, Inside Wimbledon on BBC 1 tonight, and *The First Test* starting on BBC 1 tomorrow morning, is the field now clear for Dan Maskell and Peter West? Not exactly, tonight also offers the third part of the BBC's new version of *A Town Like Alice* which started on Monday, the first part of *John Keats* perversely clashing with it on BBC 2, and just to make life quite impossible John Toshack's documentary about *Nureyev* on ITV. Furthermore on BBC 1 at 10.15 Carl Sagan, the man whose Christmas lectures for children at the Royal Institution a few years ago were so memorable, starts a 12-part series on the *Cosmos*. Could 1981 really have seen the shortest silly season on record?



Raina Kabaivanska

Covent Garden

Madama Butterfly

by MAX LOPPERT

Raina Kabaivanska gave on specially gentle communion with Suzuki. There is nothing in the least coarse in Miss Kabaivanska's stage persona, and it tells.

Was something missing? In the end, I felt so. Though the role has been accommodated by the widest spectrum of soprano vocal types — Toll Dal Monte to Eva Turner, as it were — it responds most naturally to a kind of vocal abandon at crucial points that Miss Kabaivanska does not now command. In exaltation and in final tragic resolve there was, on Monday, a sense of "negotiation" in the attack that one admired for its intelligence and, often, for its success (only a handful of climaxes turned shrill, and even then the pitch was truly maintained). But the ideal freedom and also the proper ripe, sensuous bloom of tone could not be summoned at will; the central driving passion, physical and moral, activating the

character (and making bearable the lengthy dramatic unfolding), was something one had to take on trust.

The revival, a considerate and affecting one (though the ageless Fedorovitch sets surely deserve smoother transitions of day and night, on a less rumpled cyclorama, from the lighting technicians), also brings Dennis O'Neill to London for his first leading role. Good to hear, from a young British tenor, such phrases of genuine lyrical sweetness, in a well-formed Italian; the voice is not large, but it takes to the music.

Leo Nucci, who in his floppy hat and moustache assumes a sudden striking resemblance to the young Richard Strauss, is strong casting as Sharpless; so is Josephine Veasey, returned to the house in excellent voice, as Suzuki (Miss Veasey's meeting with the Kate of Diana Montague was notably well-handled). The revival is conducted by Lamberto Gardelli.

Wigmore Hall

Lontano by DOMINIC GILL

Under its director, Odaline de la Martinez, *Lontano* has developed over the years into one of the most consistently eclectic and enterprising of our small new-music ensembles. In two programmes at the Wigmore Hall this month stand next, under the title of "British/American music," the group are offering four world premieres, as well as a pair of British and London first performances — and in each programme a major chamber work by the American composer George Crumb.

Monday's premiere was by Nicholas LeFanu: a *Trio* for flute, cello and percussion whose "starting point was some of the secret dance" which the composer saw in Durham's Oriental Festival in 1979. It is a modest canvas of spare, widely-spaced gestures tailing often into silence; even when the movement is more urgent,

what began as a bold poetic statement ended as a decorative trifle.

In Anthony Gilber's *Vasanta* with dancing, the other recent work of *Lontano*'s evening, the Eastern influence was more strongly marked. *Vasanta* is a spring raga, whose components Gilbert uses to weave an oriental fantasy for five instruments and percussion. The grip

of the music was altogether more purposeful and incisive than *LeFanu's* — yet somehow not more decisive in its final cast. So many passages, long or short, which one would have been delighted to hear expanded into another, single piece, crowded together — a hectic journey of twists and turns, halts and reversals, difficult to perceive as a coherent design. The fault may well lie with the listener: I would welcome second and third performances soon, and the chance to unravel the knot.

As well as George Crumb's less characteristic sonata for solo cello (this earliest published work, played with fine assurance by Melissa Phelps), *Lontano* also gave us the four books of his *Madrigals* complete. Each book (composed between 1965 and 1969) sets three fragments of Lorca for a different small ensemble — the first three for a trio of voice and percussion with, respectively, double-bass, flute, then harp; the last a quintet. Each one of the dozen settings is a microcosm of Crumb's music from the Sixties: a sequence of tiny gems, supremely elegant, cut with simple, brilliant strokes, dappled with flecks of light and shade, every tint and line precisely gauged. The economy of effect is remarkable: a splinter of tiny bells breaking over a single flutter-tongued flute note; a sudden dramatic convergence of voice and vibraphone, who touch notes together then soar apart; an unearthly trio of low flute, double-bass harmonics and glockenspiel. The soprano soloist Karen Jensen, discreetly amplified, sang her part not always with the most spectacular accuracy, but with unfailing sensitivity and beauty of tone.

Book Reviews

And then the lover... by MICHAEL COVENNEY

Bernard Shaw and the Actresses by Margot Peters. Doubleday, £8.75, 460 pages.
Innocent Flowers. Women in the Edwardian Theatre by Julie Holliday. Virago, £9.95 (paperback £4.50), 218 pages.
Understudies. Theatrical and Sexual Politics by Micheline Wandor. Eyre Methuen, £2.95, 88 pages.

At the opening London performance in 1888 of Ibsen's *A Doll's House* one famous line was accidentally omitted. The actor Herbert Waring forgot to say "No man sacrifices his honour, even for one he loves" thus precluding Nora's immortal reply. "Millions of women have done so."

The translator, William Archer, was horrified, but the matinee audience in the Little Novelty Theatre remained placid and polite in their reception. Only Bernard Shaw, it seems, came away convinced he had seen a play that "gave Victorian domestic morality its death-blow." At the same time, he was hopelessly smitten by the actress playing Nora, Janet Archer, and she became for him, an object for pursuit as well as a symbol of the New Woman.

Margot Peters has written a majestic and highly entertaining book about Shaw's dramatist, his need for women theatre managers and for plays written by women. Elizabeth Robins,

a stop-gap before the appearance of Michael Holroyd's Shaw's life, was too full, too varied and too complicated to be contained in a partial view of his activities. But the ornate self-consciousness of his love life, the impassioned primness of his devotions, does spill over into the plays, and Margot Peters makes some telling connections.

It now appears that he did sleep with Jenny Patterson before writing about her in *The Philanderer*: the triangle in *Candida* is known to be based on GBS, Archer and Carrington, but the patient unravelling of the affair is unexpectedly rewarding: the eclipse of Achburg in Shaw's affections by Ellen Terry is clearly marked by the Cymbeline review of 1896 ("with the single exception of Homer, not even Sir Walter Scott, whom I can despise so entirely as I despise Shakespeare when I measure my mind against his").

The book balances strict chronology with imaginative investigation. It still comes as a shock to remember that Shaw courted Terry for years without meeting her. But despite all this romantic folly, Shaw was consistent in his advocacy of Elizabeth Robins, Florence Farr, Miss Horniman, Lena Ashwell and Lillian Baylis.

The writing is swift, often humorous, and to the point. I saw the play performed two years ago by students in New-

castle. Nick Hamm's new production carefully delineates the three spheres of action and is especially good at the ironic counterpoint of terrorism with union militancy. The pickets, in the end, refuse to disown the terrorists who follow the kidnappers with an abduction of a director's chauffeur. Who is so moral he can, in all honesty, point a finger?

The picket who articulates that argument, Terry, is played by the same actor, Ian McDiarmid, who plays Trench. This doubling up, not done in Newcastle, is not only a fine conceit in itself, but also marvellously executed by Mr. McDiarmid. Trench declines to be sure of the boardroom logic of what happens once the boss, Trench, has been kidnapped in the middle of a

strike. Nick Hamm's new production carefully delineates the three spheres of action and is especially good at the ironic counterpoint of terrorism with union militancy. The pickets, in the end, refuse to disown the terrorists who follow the kidnappers with an abduction of a director's chauffeur. Who is so moral he can, in all honesty, point a finger?

The play is also rich in company scenes: the board meeting where, after the kidnap, Trench is informed of the putsch in his absence, the social gathering at which a commissioned portrait is revealed as a fair-ground joke and his former colleagues and their wives degenerate into a show of corporate hysteria; and a farcical discussion of how you evaluate a human life in the wake of a ransom demand.

The directors' wives are doubled with a rational Establishment figure and two girl

terrorists by Linda Spurrier, Siân Thomas and Johanna Kirby. All three are excellent.

Lear, while Terry occupies the boardroom with his sweet, but dangerous, reasoning.

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Miss Thomas ploughs riotously through the decorum of the social gathering before stripping off with sardonic abandon.

Miss Kirby delivers a fine speech about Bond's notion of the two worlds: the one of

appearance and the one of

reality.

Bond's premise is that industrial unrest is certain to end in

a situation where a modest pay

rise is gained by tactics far

more unruly than we now

tolerate. Whether or not you

feel inclined to accept this, the

dramatic metaphor strikes me

as a valid and disconcerting

way of conducting the debate.

I am convinced that the play

will come to be recognised as

one of the playwright's most

important to date.

New Half Moon

The Worlds by MICHAEL COVENNEY

The Worlds is Edward Bond's first play since *Saved* to be placed in a contemporary setting. Although persistently allegorical in tone, it releases a series of real arguments about the use of terrorism, the justness of militant industrial action and the machinery of capitalism. Only on the third topic does the writing stray into fancifulness. We are not told enough about his fictional company to be sure of the boardroom logic of what happens once the boss, Trench, has been kidnapped in the middle of a

strike.

The picket who articulates

that argument, Terry, is played

by the same actor, Ian McDiarmid,

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Wednesday June 17 1981

Money in an open world

THE MONETARY authorities in Germany and Switzerland especially will have little hesitation in endorsing the warning given in the annual report of the Bank for International Settlements in Basle: excessive reliance on monetary policy in one country can pose acute problems for its trading partners. The recent rise in dollar interest rates and its exchange rate faces such countries with a dilemma which no satisfactory solution, for they must either impose interest rates which are high in real terms, risking slump, or suffer higher inflation.

It is good to have the authority of the BIS behind this sharp reminder that no country—and certainly not the biggest in the free world—should frame its domestic policies without regard to the international consequences. The logical extension of this warning, which is that good neighbourliness demands fiscal as well as monetary restraint, may be unwelcome to the U.S. Administration, but would bring relief to the major European economies. This is a message which will no doubt be repeated in the mid-year assessment from the OECD, already again at the forthcoming economic summit.

Inadequate

However, the BIS warning, which is a natural response to recent events, comes as the conclusion to a lengthy analysis of their underlying causes; and here the BIS may find less widespread agreement. Its central message is that monetary restraint, whether imposed by monetary or fiscal means, is in any case an inadequate answer to the domestic problems to which it is addressed. The BIS urges that other policies, including structural reforms aimed at reducing monopoly power of all kinds, and some form of incomes policy, are also necessary to support the objectives of monetary restraint, and ensure that it makes its maximum impact on prices rather than on output.

This argument cannot be faulted for abstract logic, but it can be questioned for realism and relevance. Talk of "structural reform" sounds innocuous, but the issue is a struggle over power—political

Dangerous

What is missing is a clear account of the financial result of these policy errors. The vast financial saving by Opec countries has been unmatched by any corresponding rise in real investment. It is partly for this reason that international capital—deposited in the banking system, and lent on to governments rather than invested in specific projects—is so mobile, and interest rate differentials so disruptive. In the long run, moreover, an endless growth of a debt structure with no sound base in real assets is obviously dangerous. Central banks must no doubt strive to preserve calm and do much of their good by stealth; but this does not seem an adequate reason for total silence, or for passing the buck.

The issue is to be debated in the Commons today and there are clear signs that the tactics used by Sir Denis and the Corporation's Board have whipped up feelings on both sides of the House.

But the battle over the showrooms raises deeper, much more fundamental questions about the relationship between the chairman of state corporations and governments.

Sir Denis personifies the mood of defiance that pervades much of the nationalised sector

now that it is being forced to review its monopoly roles. The Government is finding it tougher than it thought to whittle away the powers of state-owned monopolies which have long been criticised by private industrialists and consumers alike.

Significantly, the Prime Minister has just asked the Central Policy Review Staff—the "Think-Tank"—to review the deteriorating relationship between the Government and the state industries and to recommend by July 31 changes that could put their dealings on a new footing.

Given that Sir Denis has caused the Government so many headaches, why was he reappointed for a second five-year term anyway? The answer is not clear. Surprising as it may seem, there is grudging

defence of the Alliance as a whole. No solution will be found in paring at the edges yet again. The objective should be a Nato, not a British defence review.

Disagreements between the exchequer and defence ministers over defence spending are not confined to Britain either. They are the common stock of democratic government. One answer might be to involve finance ministers in defence planning from the start. They could go to Nato meetings alongside defence ministers. Too often at present the Alliance's Defence Planning Council appears to be living in a world of its own, accepting commitments to spend in Brussels which it must know will be impossible to implement at home.

Trident

As for Trident, that too is an Alliance question. If the Government can show that the Alliance wants a continuation of the British independent strategic deterrent, well and good. The Alliance might then help to pay for it or at least ease the British defence contribution elsewhere. If not, we think that Trident is an expensive luxury. The money could be better spent on conventional defence.

At the same time, Soviet military strength continues to grow. There is no obvious case for reducing the defence effort. There is a case, however, for rationalising the use of defence resources within the Atlantic Alliance.

British defence resources probably are too thinly spread over too many areas: the Channel and the eastern Atlantic, the European front and air defence. But the conclusion to be drawn from that is that the Government should go to Nato as a matter of urgency and call for greater specialisation in the

Monopoly power

A STRONGLY unionised, state-owned monopoly affords ample opportunity for management and unions to advance their own interests without much regard to anyone else's. Last week one of the principal gas industry unions threatened to launch protest strikes if the Government took steps to transfer the British Gas Corporation's gas appliance retailing business to the private sector—the more radical of two options recently recommended by the Monopolies Commission.

This threat, far from prompting rebuke or criticism from the management, seems to be regarded by them as an additional argument to support their own case, which is, of course, to retain control over gas appliance retailing.

There are respectable arguments, fully rehearsed by the Monopolies Commission, against a total hiving-off of retailing activities by British Gas. Less

Sir Denis keeps the gloves off

By Ray Dafter, Energy Editor

The Conservative Government has earmarked a number of the plum parts of the British Gas Corporation for turning over to private interests. But Sir Denis Cooke, chairman of Britain's most profitable state enterprise, is fighting any attempt to dismember his empire even if it means another clash with the Government.

"I KNOW a lot of people think I am an awkward sod but I must represent the organisation in the best way that I can," The comment, delivered proudly and with characteristic forthrightness, was made by Sir Denis Cooke, chairman of British Gas, who now finds himself ever more deeply embroiled with the Government over plans to restrict the Corporation's gas appliances business.

Not to have renewed Sir Denis' contract might have appeared vindictive, an admission that the Government is not strong enough to impose its will on the chairman and the Corporation.

So the scene is set for further confrontation. The Government can expect Sir Denis to continue to defend the status quo, the ideal of an integrated corporation as enshrined in the Gas Act.

"I do not argue for the sake of arguing, but I am not afraid of an argument. I do not try to hide my views under homely words," he says.

The arguments are heard most in Thames House South, headquarters of the Energy Department where, it is said, Sir Denis—a big, burly man—makes his point as much by "intimidation as through persuasion." "He can be pretty frightening," said one official.

This may help to explain why energy ministers have tended to take a softer line with British Gas denationalisation proposals than some of their colleagues in other departments. Sir Denis, who has never thought much of politicians (or journalists, for that matter), is polite but resolute in discussions with ministers. Civil servants, with whom Sir Denis tends to have closer relations, have become more accustomed to his blustering and bawling.

On the showrooms issue, the Corporation's arguments have been backed up by an expensive press and television advertising campaign extolling their virtues. Mr Norman Lamont, Under-Secretary of State for Energy with special responsibilities for gas, says he is concerned about the campaign; he has now asked British Gas to provide details of the costs involved. "We were planning the corporate campaign long ago. Nobody told us what the Government was thinking about, did they?" replied Sir Denis.

In a similar vein, a campaigning newspaper has been distributed to over 100,000 British Gas staff. Under the defiant headline "Ready for D-Day," Sir Denis delivers a "We will fight them on the beaches . . ." type message. He spells out what he sees as the possible consequences of the Government's new rooting.

Given that Sir Denis has caused the Government so many headaches, why was he reappointed for a second five-year term anyway? The answer is not clear. Surprising as it may seem, there is grudging



Sir Denis Cooke: "Let us get on and build it"

ment hiving off showrooms to private enterprise: thousands of lost jobs, reduced service to the public, and less Corporation influence over the safety of appliances.

The reaction to all this has been predictable. The National and Local Government Officers Association and the General and Municipal Workers' Union have threatened industrial action if the showrooms are sold off. In the Commons, political views have become polarised. The Labour Opposition has tabled a censure motion deplored needless denationalisation while more than 100 Conservative backbenchers have called on the Government to press ahead with the abolition of the monopoly powers of British Gas and other state industries.

In consequence the Government will now find it more

difficult to decide the future of the showrooms in a considered, rational manner. For the issue is still far from clear cut. The Monopolies and Mergers Commission, which reported on domestic gas appliances in July last year, set out two main options. One was that British Gas should be forced to stop selling appliances to customers. The other option—"a less radical proposal"—called for new accounting arrangements designed to secure the financial independence of retailing from the corporation's other activities.

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FINANCIAL TIMES SURVEY

Wednesday June 17 1981

Sweden

The collapse of the country's second non-socialist coalition will influence the way Sweden is governed in the next decade. Future economic policies will be largely shaped by the fortunes of industry but in turn their implementation may depend on the formation of a strong government which has the unions' confidence.



Central Stockholm: more punch is needed to adjust the economic system

Pitfalls in the political system

By William Dullforce
Nordic Correspondent

THE BREAK-UP last month of Mr Thorbjörn Fälldin's second coalition government must have important implications for the way in which Sweden is to be governed in the 1980s and for the methods which will be used to deal with the country's present economic predicament. It probably means the end—at least for some time—of any concerted attempt by the non-socialist parties to put together a credible alternative to socialism. It almost certainly means the return to power next year of Mr Olof Palme and his Social Democrat Party.

This scenario in turn poses the question of what kind of relationship, or even understanding, Swedish industry may be able to reach with a new Social Democrat administration. Both the trade union federation and the Social Democrat Party are holding congresses later this year, which should demarcate the ground for compromise or confrontation.

In the meantime, Sweden is being run by the tenacious Mr Fälldin and a minority Centre Party/Liberal Cabinet, whose 18 members include six farmers and four teachers. It is an odd team to be organising the industrial revival which all the political parties agree is the answer to Sweden's economic troubles.

Yet it may well survive another 15 months simply because nobody wants an earlier election offering a brief mandate up to the general election which electoral law stipulates must be held in September 1982.

It might be noted in parenthesis that more and more politicians recognise the inadequacy of a system which allows Swedish parliaments and governments a maximum three-year mandate.

Mr Gösta Bohman led his Moderate (conservatives) out of the three-party coalition in anger last month. He felt betrayed by his Centre and Liberal partners who had made a deal with the opposition Social Democrats over tax reform.

This agreement will postpone from 1982 until 1983 cuts in the top (marginal) income tax rates which had been a major plank in the Moderate Party's platform and on which Mr Bohman believed he had secured the accord of his political partners. It could also be unfavourable to homeowners.

Mr Fälldin and Mr Ola Ullsten, the Liberal leader, argued that with a majority of only one for the coalition in the Riksdag (parliament), it was a success to win opposition.

Backing for tax changes, even at the cost of some delay and compromise, thereby ensuring their continuation after the next election.

Various tactical motivations among the three parties can be read into the events that led up to the split. The Centre Party, whose voters stood to gain least from the tax changes, was lukewarm about them and its parliamentarians were restless at the apparently growing influence of the Moderates on government policy.

Some liberal leaders have long been toying with the idea of a coalition with the Social Democrats. Both the Centre and Liberal parties have been losing public backing while the Moderates, who became the biggest of the three at the 1979 election, have continued to grow.

Commitment

However, a miscalculation seems to have played an important part in the debacle. Mr Bohman underestimated the strength of Mr Fälldin's desire for an understanding with the opposition and reacted too late. Mr Fälldin and Mr Ullsten failed to measure the commitment of the Moderates to pushing through tax cuts before the 1980 election.

The Social Democrats, on their side, had entered the talks on the tax changes without conviction. They were astounded when they had most of their proposals accepted by the Centre and Liberal parties and found they had broken the coalition.

The outcome was the collapse

of the second experiment at putting together a coalition of all the non-socialist parties. The first failed in October 1978 when Mr Fälldin quit after failing to get his partners to put a stop to the nuclear power programme.

The Moderates, the warmest advocates of an anti-socialist coalition, are now in opposition and with reduced influence on the formation of government policy. Their stand on principle may promote their cause with some anti-socialist voters but

Cabinet, he gave Mr Bohman written assurances which Mr Palme claimed would ensure Moderate control over the government.

Before dismissing the non-socialists' record in governing Sweden over the past five years, it should be recalled that when they took over after 44 years of Social Democrat rule in 1976, the country was plunging into the worst economic setback for 30 years.

They had to nationalise the shipyards, which had been one of Sweden's most prestigious industries, and take charge of the bulk of the commercial steel operations. It was an inauspicious time to try to change the direction of economic policy.

After stumbling through the referendum on nuclear power in March 1980, the three parties did map out a programme for economic change. It included tax reform, tax relief for investment in company shares, a reduction in bureaucracy, incentives for small businesses and a blueprint for a re-allocation of resources from state and local authority services to industrial production and exports.

Too little was actually put into practice. Above all, the non-socialists failed to cope with the runaway growth in public expenditure. This weakness in fiscal policy prevented any real liberalisation of the capital markets.

Mr Fälldin is already committed to legislating the tax changes agreed with the social democrats against Moderate opposition. At the same time to secure Moderate acquiescence to the formation of his new

Government, he gave Mr Bohman written assurances which Mr Palme claimed would ensure Moderate control over the government.

Perhaps that is too sharply phrased. The key to change lies in the relationship between the labour market protagonists and the reforming government.

Under the Swedish model of free collective wage bargaining the unions and employers establish the wage level. The government has to ensure full employment at the wage level set by the unions and employers. The non-socialist coalition took over the commitment to full employment.

Expansion

The government can try to influence the wage settlements through tax changes but in general economic policy has to be formulated after the wage level has been determined. The system tends to push up wages and to accelerate expansion of the public sector to meet the full employment target, at the same time as industrial production is constrained.

A strong contributing factor to these pressures is the so-called solidarity wage policy of equal pay for equal work and the competition among the unions to maintain their differentials.

A principal cause of the big strike and lock-out in May last year was the success of the public sector unions in getting their pay increases settled first, after which the blue-collar industrial workers could not settle for less. This year another strike was barely averted, when the white-collar unions insisted that their

settlement should provide full compensation for any wage drift achieved by the blue-collar workers.

"Good sense" and "the national interest" have been the traditional restraints on the pressures inherent in the system. In recent years the employers' association and the reforming government have been more active in publicising industry's problems and needs.

The suspicion remains, however, that the system can be adjusted to Sweden's current economic realities only by a strong government which has the confidence of the unions. A non-socialist coalition struggling to put together a consistent policy has too little punch.

Recently, both the Social Democratic Party and the Landsorganisation (LO), the blue-collar workers' federation, have acknowledged that industry needs to generate bigger profits. However, the LO has stated that its acquiescent to higher company earnings depends on industry accepting the introduction of employee investment funds.

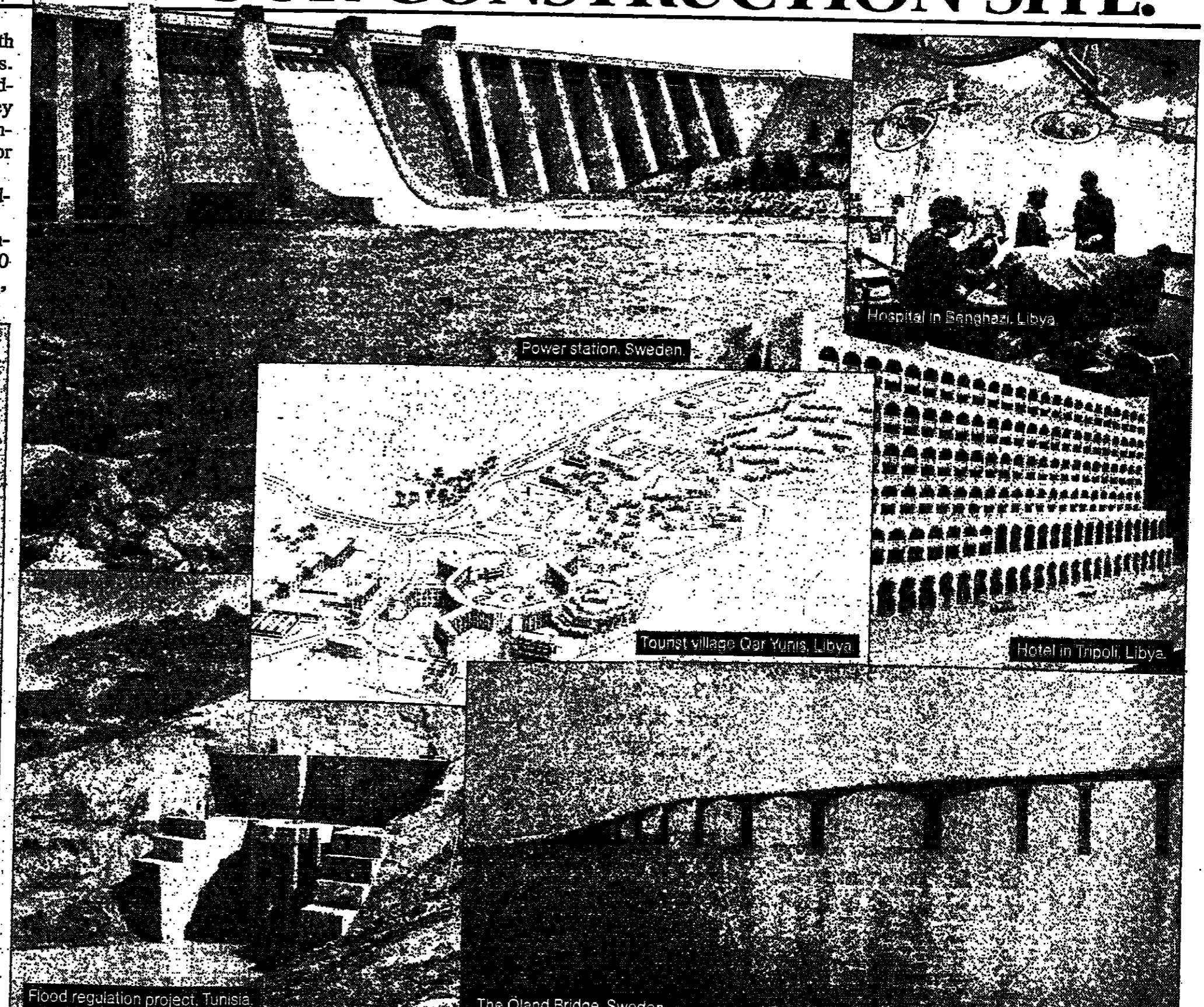
These funds, financed from company profits, would acquire company shares. The LO's original proposal provided for straight union ownership of the funds. The latest modified version spreads ownership among regional funds but would still be likely to secure for the funds control over the capital of most industrial concerns in the course of a couple of decades.

The "fund" issue will decide whether the Social Democrats can renew a pragmatic relationship with the industrialists which could provide the foundation for industrial renewal and an answer to Sweden's economic problems.

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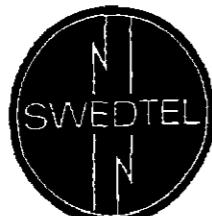
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الإمارات

SWEDEN II

Getting to the heart of the malaise

THE ECONOMY

WILLIAM DULFORCE

AN AMERICAN banker, who travels widely in Europe, says that when visiting Stockholm these days he finds himself slipping into the role of the exasperated doctor who chides his patient: "What are you complaining about? You have broken only one leg!"

To keep matters in perspective, it is a remark worth remembering when reading on. "Economic crisis" is a well-worn phrase among Swedish politicians and economists at present and it is true that the economy needs treatment for some very nasty symptoms.

To an outsider the symptoms may seem to be common to several industrialised countries which, when exposed in the 1970s to large increases in oil and raw material prices and to sharpened competition from newly-industrialised nations, found that middle-aged spread had slowed their reactions.

Many Swedes, including Mr Gustaf Bohman, leader of the Moderate (conservative) party and until last month Minister of the Economy, argue that their economic problems are more deeply rooted and call for drastic correction. They fear they may succumb to the "British disease" or even the "Danish disease".

Mr Bohman gave his reasons for believing there is something fundamentally wrong with the economy when he presented the 1981 Finance Plan. Briefly, they are:

• The expansive "bridging" policy adopted after the first oil price shock in 1973 has had devastating consequences for industry's relative costs and for the foreign payments balance.

• Sweden depends more on imported oil than most other countries and has an industrial production which is highly energy-intensive.

• Heavy reliance on foreign trade exposes Sweden more strongly to international economic fluctuations.

• Sweden has gone further than other countries in de-industrialisation; public and private consumption together consume a larger share of total resources.

These factors combined had produced the structural problems which currently characterise the economy and which are displayed among other symptoms in a budget deficit now expected to reach SKr 70bn (\$8.8bn, \$14.4bn) or close to 13 per cent of the gross national product in 1981, Mr Bohman reasons.

The currency situation was restored, the krona subsequently firming up alongside the dollar on the currency markets and the reserves rose. But leading industrialists still call publicly for reductions of 15 to 20 per cent in industry's cost levels to enable it to regain market shares abroad.

This could be realised, it is suggested, by reductions in corporate tax and companies' payroll charges, agreement to hold down wage growth and a compensatory increase in Value Added Tax. The suggestion is advanced with considerable scepticism about the Government's ability to implement it.

Moreover, the Government—or parts of it—has shown little enthusiasm for any dramatic move to adjust industry's relative cost position. It fears that bottlenecks on the supply side would soon halt expansion even if the demand existed on the export markets.

Industry would find it difficult

to recruit sufficient labour,

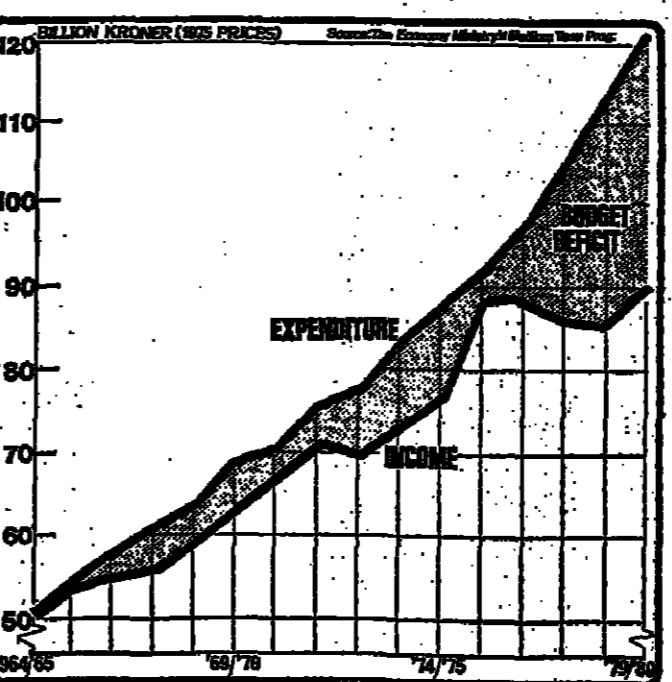
wage drift would accelerate and

production costs would climb again, the argument goes. The Finance Plan gave priority to achieving greater labour mobility without indicating how this could be done.

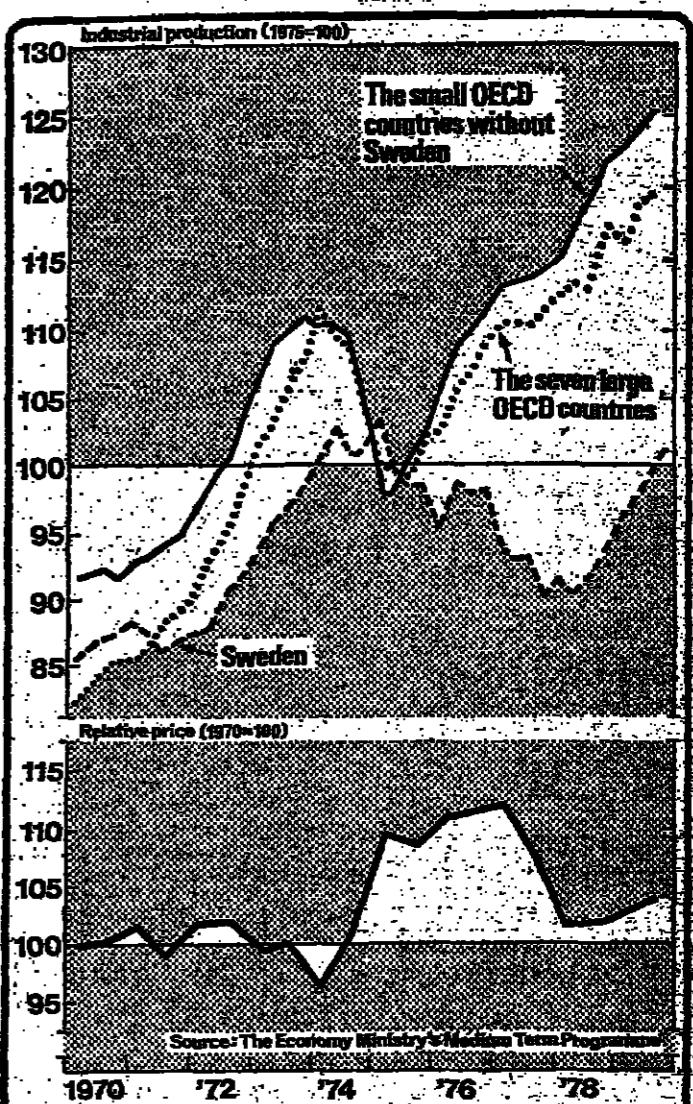
Last year the competitive position of Swedish industry was enhanced without any significant improvement in its export performance. Instead, it has been proposed, efforts might be concentrated on reducing imports and replacing them with domestically produced goods.

Opinions vary about the effect of this year's pay settlements, which were regarded as crucial. The diagnosis is illustrated in

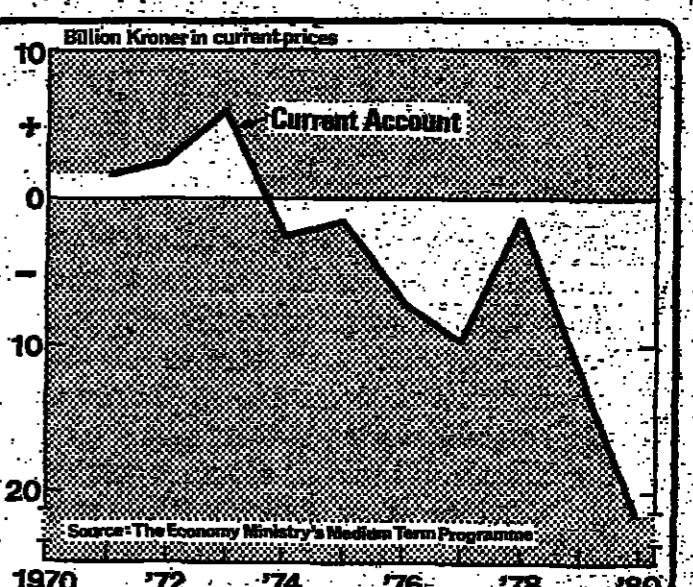
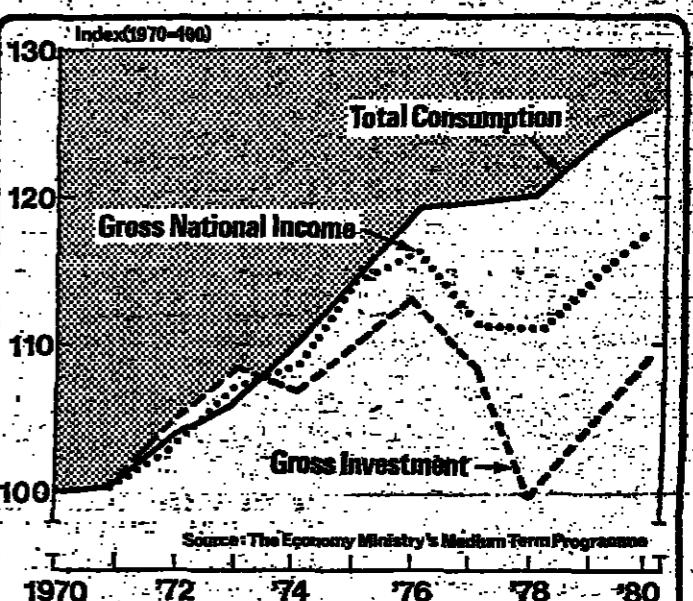
A CONTRIBUTING FACTOR: developments of state expenditure and income for the budget years 1964-65 to 1979-80



THE PROBLEM: the decline in Swedish industrial production compared with that in other OECD countries and the development of the relative price for Sweden's exports to the OECD countries.



ANALYSING THE PROBLEM: gross national income, total consumption and gross investment (1975 prices) and the current account balance 1970-1980.



for both industry's prospects and government's economic policy. Agreements have been reached covering two years and at levels which may not help industry's competitiveness this year but could do so in 1982.

However, the agreements contain inflation clauses allowing compensation to employees if prices (excluding oil prices) rise by more than 9.5 per cent this year. It is a moot point whether this threshold will be exceeded.

The strongest criticism of the government focuses on its failure to check the swelling budget deficit. In spite of two packages of "cuts" in spending designed to dampen the growth in public spending, the Government has had to upgrade its estimate for the deficit.

The Medium Term Programme postulated a reduction to 1.2 per cent in the annual rate of growth of public sector spending. In the revised Finance Plan issued in April the Economy Ministry raised its estimate of the increase for 1981 from 3.8 to 5 per cent. The Government has promised to implement more spending "cuts" amounting to SKr 12bn, but they will not take effect until the 1982-83 fiscal year.

Of the total state debt of around SKr 250bn by the end of March this year roughly a fifth had been covered abroad. The current account deficit and the sharp advance in the state's foreign borrowing over recent years are seen within Sweden at least as further evidence of the undermining of the economy.

During 1980 the Kingdom of Sweden borrowed more than SKr 22bn abroad, leaving it with a net foreign debt at the end of the year of about SKr 45bn. It is not the size of the debt in itself but the pace of the increase that has

been causing concern. In the first months of this year the state debt office has even stepped up its borrowing and displayed considerable skill in exploiting the markets but with the improvement in the trade balance its foreign borrowing for 1981 as a whole is expected to be less than SKr 20bn.

The switch into surplus on the trade balance during the first four months, due primarily to lower imports and the anticipation of a reduction in the inflation rate which came close to 14 per cent in 1980, are the bright spots in the current picture.

Estimate

The rest of the indicators suggest that the economy has yet to hit bottom. Private consumption will decline, the rate of growth in public consumption will be lower and few other forecasters agree with the estimate of a 1.5 per cent increase in exports this year. The pull from the export markets is expected to come later.

On the industrial side the question is just how much output will fall while investment is set for a decline. The revised Finance Plan predicts a drop of 1.7 per cent in gross national product. GNP growth is put at 0.2 per cent.

The current slump in the Swedish economy reflects the recession in Europe and Sweden's dependence on outside factors.

The more pertinent issue is whether the reallocation of resources needed to ensure future stability and growth is being realised.

The verdict on Mr Bohman's three-party coalition is that it showed willpower but did not do enough. It is difficult to see how his present temporary minority government can do better.

SWEDEN III

After the debate: long-term problems stay unresolved

ENERGY

WESTERLY CHRISTNER

SOME TENSION has fizzled out of the nuclear power issue in Sweden since the national referendum was held last year. Previously, the issue was so hotly debated that it caused the collapse of the first Centre-Right coalition Government in 1979.

The outcome of the referendum was to complete the planned 12-reactor programme in five years. Not to shut down the power plants by 2010, a decision that has been deplored consistently by the business community.

Despite industry's protests, the Government drew up a Bill on the basis of the referendum, covering energy policy for this decade. The Bill, approved last month by the Riksdag (Parliament), leaves the long-term question of what to do when

nuclear power is phased out unresolved.

"We simply cannot afford to put off dealing with the energy problems for that long," says Mr. Hans Wersten, chairman of the Federation of Swedish Industries. He recommends, for instance, that an extended district heating system be fuelled by small nuclear plants. But, in the current political climate, this advice is unlikely to muster much support.

The opposition Social Democrats, who are predicted to return to power after the next election in September 1982, have already gained mileage by calling for a Riksdag commission to oversee the dismantling of the 12-reactor programme.

With the formation of a minority government this spring, the means for effectively administering the new energy policy have been weakened. Until May there at least had been an Energy Minister, although he was working without portfolio under the wing of the Ministry of Industry. Now there is no such post. Energy questions are being dealt with by the Labour

Minister, Mr Ingemar Eliasson. The policy's aim is to keep energy consumption by 1990 basically unchanged, or just slightly increased from today's level, but to achieve a 40 per cent reduction in oil imports. Sweden still relies on imported oil for about 70 per cent of its energy needs. Part of the reduction is to be made up by further boosting coal imports.

With a weak Government, however, the opposition to coal from environmentalists may well undermine the chances of cutting oil imports by 40 per cent. This prospect is also causing concern to industry.

Gas imports

Yet another controversy is expected to crop up regarding natural gas imports. According to the policy, small-scale imports will be introduced. Major increments only will come from domestic peat, methanol and solar power. A marginal expansion of hydro-electricity and burning of pulp industry waste is being undertaken.

Sweden achieved a 9 per cent reduction in energy use during 1980, provisional estimates show, because of vigorous conservation and lower economic growth. Net domestic oil use (excluding non-energy consumption and stocks) fell last year by 12 per cent to 22.6m tonnes, according to the Central Bureau of Statistics (SCB).

If the 40 per cent reduction in oil consumption is to be achieved by 1990 a 1m tonne decrease each year must be reached during this decade. Raising taxes and levies on crude oil and products except for gasoline will be a major means of meeting the target.

Crude oil imports rose to 17.8m tonnes last year, up 11 per cent. Oil product imports dropped in volume by 23 per cent to 12.8m tonnes, just below 1978 levels, but fell in value by only 6 per cent. Product exports grew from 3.1m tonnes to 4.6m tonnes.

Sweden has negligible domestic oil reserves. Saudi Arabia

PRIMARY ENERGY CONSUMPTION

(million tonnes oil equivalent)

	1979	1980
Oil	25.7	22.6
Coal	1.7	1.6
Hydro	4.8	4.6
Nuclear	1.7	2.1
Others	0.4	0.4
TOTAL	34.3	31.3

Source: European Energy Report

regional energy authorities. It is studying a Soviet offer to supply about 3bn m³ a year, which could come via the planned Soviet pipeline to West Europe or via Finland. Under an agreement signed last year with DONG, the Danish oil and natural gas company, the south Swedish utility, Sydgas, will import a total of 3bn m³ of Danish gas between 1985 and 2004.

New electricity taxes will be coming into force to finance creation of a Government fund from which power companies may borrow to build up systems for handling and storing spent nuclear fuel. Sweden's 25.4 TWh nuclear output last year was 26 per cent more than in 1979, according to SCB, corresponding to 27 per cent of total electrical production.

By 1990, when all 12 reactors are in operation, they will account for an estimated 56 TWh a year of electrical output.

Sweden has earmarked Skr 163.6m from 1978 to 1981 for solar energy. Of this Skr 87.5m is being spent on technology and R & D, and the rest is devoted to experimental building projects. By 1990, solar power will be providing 0.2-0.6 per cent of the country's total energy consumption, according to the policy.

Electricity accounts for about a third of Sweden's energy use. During 1980 consumption remained at 94.1 TWh as in the year before, according to SCB. By contrast, demand rose 5.4 per cent from 1979. Demand is expected to increase by 1 per cent this year. Industry's share last year was 40.4 TWh, 1 per

cent below 1979.

By 1990, according to the policy, hydroelectric power will account for 65 TWh, more than half the planned Soviet pipeline to West Europe or via Finland. Under an agreement signed last year with DONG, the Danish oil and natural gas company, the south Swedish utility, Sydgas, will import a total of 3bn m³ of Danish gas between 1985 and 2004.

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Last year, the Government announced plans to spend Skr 9.6m on two full-scale biomass programmes. In January the Riksdag approved setting up a fund to finance non-oil/nuclear energy projects in 1981-83.

Financed by an energy tax, it is providing loans for solar, peat and biomass. Some Skr 500m has been set aside for this year, with a further Skr 600m each, in 1982 and 1983.



Assembly of NAF stainless-steel wedge gate valves for installation in a Swedish nuclear power station

SWEDEN'S NUCLEAR POWER STATIONS

Sweden has seven nuclear power stations in operation, one completed and ready to be fuelled, two in the final stages of construction and two planned. They are situated at four coastal sites. Those built by ASEA-Atom are of the boiling water type. Westinghouse is supplying pressurised water reactors.

Planned	Mw	Operating date	Owner	Manufacturer
Oskarshamn 1	440	1972	OKG	ASEA-Atom
Oskarshamn 2	580	1974	OKG	ASEA-Atom
Oskarshamn 3	1,960	Nov 1985	OKG	ASEA-Atom
Barseback 1	680	1975	Sydkraft	ASEA-Atom
Barseback 2	580	1977	Sydkraft	ASEA-Atom
Ringhals 1	760	1975	Vattenfall	ASEA-Atom
Ringhals 2	820	1975	Vattenfall	Westinghouse
Ringhals 3	900	Apr 1981	Vattenfall	Westinghouse
Ringhals 4	900	Nov 1982	Vattenfall	Westinghouse
Forsmark 1	900	Dec 1980	FKA	ASEA-Atom
Forsmark 2	900	Aug 1981	FKA	ASEA-Atom
Forsmark 3	1,060	Aug 1985	FKA	ASEA-Atom

Source: Swedish State Power Board.

Pressure for change despite the restraints

BANKING

WILLIAM DULFORCE

SWEDISH BANKING experienced a lively decade in the 1970s, particularly through the expansion of its foreign operations, and this year the pressure for change and new thinking is mounting again. The banks are campaigning for the lifting of controls over interest rates, while the Riksbank (central bank) has promised to overhaul its monetary instruments.

Competition remains a strong element and, in spite of the constraint imposed by the country's harsh economic situation, the banks have demonstrated considerable ingenuity in developing new ways of attracting savings and capital.

The rivalry between the two big private commercial banks, Skandinaviska Enskilda Banken and Svenska Handelsbanken, injects vitality. For some years Handelsbanken, the smaller in assets, has led the earnings race but Skandinaviska Enskilda edged ahead in the first four months of this year.

Nevertheless, the major influence — and it is a restrictive one — on the Swedish banking system continues to be exercised by a swelling and apparently intractable budget deficit and an enlarged current account deficit.

These contributed to an inauspicious beginning for the banks in 1981.

In January after a strong currency outflow had developed, the Riksbank increased its discount rate by two points to 12 per cent, hiked up its penalty lending rate by four points to 17 per cent and raised its cash quota requirements from 2 to 4 per cent. A ceiling was placed on bank lending.

Averted

A currency crisis was effectively averted, thanks at least in part to a swift two-year pay settlement between the employers and the blue-collar unions, and the Riksbank's regulations were subsequently eased. The cash quotas returned to 2 per cent, the penalty rate was lowered to 16 per cent at the end of March and the banks gained some relief by being allowed to reduce deposit rates by 0.5 per cent.

For some years now the primary aim of Riksbank policy has been to counter the effects of the budget and external deficits. It has deployed the full arsenal of liquidity reserve obligations, cash quotas, lending ceilings and interest regulations, although in all fairness it must be said that it has shown considerable flexibility and concern for the banks' interests in applying them.

In theory, credit policy has attempted to finance as much of the State's borrowing as possible outside the banks but in practice the banks have had to contribute increasingly to finance

the budget deficit. Currently, some three-quarters of the increase in the banks' resources has to be placed in government paper and housing bonds.

State borrowing abroad, which has reached quite new dimensions over the past three years, has helped to counter the effect of the budget deficit on the money supply, but the Riksbank's controls have not been able to prevent annual increases in bank deposits of between 12 and 17 per cent nor an increase in the interest payable on state bonds from 8 per cent in the mid-1970s to 13.5 per cent today.

Satisfied

In a short period of time the direction of operations in Swedish banks has been changed. Handelsbanken noted in its last annual report: Traditional lending in kronor to corporations and private borrowers has become less important.

Corporate loan demand is increasingly being satisfied by foreign financing and the Swedish kronor resources are instead being recycled back to the Government to finance the budget deficit," Handelsbanken stated.

At the end of 1975 Swedish banks had one-third of their kronor resources placed in bonds and the rest in loans to corporations, local authorities and private persons. Over the next five years they were forced to place half the increase in resource in state and other so-called priority bonds with the result that bond holdings now make up 40 per cent of bank placements.

They help to hold down bank earnings because the return does not compensate for the rising cost of deposits. It has been estimated that in 1980 the three major commercial banks made losses of between Skr 100m and Skr 250m on their bond portfolios.

Last year, the banks financed Skr 18bn of the Skr 55bn (\$1.4bn) budget deficit. The revised finance plan calculated that the deficit would reach Skr 70bn this year. An improvement in the trade balance is expected to reduce the current account deficit, with the result that the state debt office will need to borrow less abroad.

The result is that the Government will need to finance a larger share of the budget deficit within the Swedish banking system. The revised finance plan indicated a range of Skr 28bn to Skr 34bn. That could be an underestimate if the current account continues to shrink and there is an inflow of currency in the private sector, further reducing the foreign borrowing requirement.

It is now generally agreed within Swedish banking that the situation is approaching an intolerable limit. The Riksbank has accepted the need for changes and apparently will go along with the bankers' argument that a greater part of the

problems have also had a more favourable effect on the banks — the Government has eased currency regulations in order to stimulate foreign borrowing, with the result that the banks' foreign operations have grown swiftly over the past few years to become an important source of earnings.

The banks do not normally

Scandinavian Trading did a lot of Scandinavian trading in 1980.

Scandinavian Trading Co. has been trading in coal and oil products for more than 40 years. The Company became a partially-owned subsidiary of the Volvo-Beijer Group this year, and its turnover in 1980 amounted to U.S.\$ 3600 million. The operations of the Company are primarily focused on oil trading. Diversification of the activities has been in progress for the past two years.

Oil trading and associated areas

The Scanoil Group

Since this year, all oil trading operations of the STC Group have been concentrated to Scanoil AB — one of the world's largest independent oil trading companies. Scanoil AB has its Head Office in Stockholm, and operates subsidiaries in the U.S., Japan, Singapore, Great Britain, Nigeria, Hong Kong and Bahrain. The activities are characterised by continued efforts to secure long-term delivery contracts on the supply and sales sides. Scanoil also pursues shipping operations, directly related to the oil trading activities.

Exploration and Offshore

The Scandril Company in the U.S. has acquired a successful base in oil drilling. Scandril is now extracting oil and gas from 130 producing wells in Texas. Prospecting also started this year in neighbouring states.

STC Offshore started operations in 1980, and these are now concentrated onto three oil rigs ordered from France. The first rig — the STC Cicero — is of the jack-up type and has been chartered to Shell for operation in the North Sea. STC Exploration is involved in a consortium prospecting for oil outside the Mediterranean coast of Turkey. A newly established company — STC Technology AB — collaborates with marine consultants, naval architects and marine engineers in surveys and design.

The operations in the area associated with oil trading form a link in the development of Scandinavian Trading into a fully integrated oil company.

Trading in non-oil products, and other subsidiaries

STC Scantrade Group

While trade in oil products has been the chief activity of Scandinavian Trading, the Company has also developed successfully in several other trading areas on a world-wide basis. The main business areas of STC Scantrade are: Commodity trading, such as coal, minerals, timber, pulp and building materials. Barter trading, projects and shipping round off the STC Scantrade operations. STC Scantrade collaborates with the Scanoil group of companies around the world, although it also has its own subsidiaries in five countries.

STC Finans AB

Financing business, such as various forms of leasing, confirming and stock financing, is aimed in consolidating the financial strength of Scandinavian Trading. STC Finans AB was formed in 1979 and has developed very well in Sweden. This year, STC Finans is also launching itself on the international financing market.

Scandinavian Motors Co. SMC AB

Last year, SMC became the Swedish Importer of Mitsubishi cars. The introduction in 1981 was very successful, and the Colt and Lancer models have aroused widespread interest on the car market.

Bilisten, Scandinavian Trading Distribution AB

In Sweden, Scandinavian Trading retails petrol through its own outlets. The operations are a supplement to the upstream operations of Scandinavian Trading. The retailing of petrol may be developed significantly in the immediate future.

SCANDINAVIAN TRADING

Postal address: P.O. Box 7451, S-10392 Stockholm, Sweden.
Visitors address: Nybrogatan 8. Telephone: (46) 8-24 65 80. Telex: 19442, 19430, 19327.
Telegrams: TRADE STOCKHOLM.

If you wish to know more about Scandinavian Trading Co. and the various subsidiaries, please

SWEDEN IV

SWEDISH PRODUCTION OF PAPER AND BOARD ('000 tonnes)

	1976	1977	1978	1979	1980
Paper	3,504	3,502	3,940	4,368	4,235
Newsprint	1,136	1,111	1,258	1,484	1,534
Magazine paper	352	346	367	375	402
Kraft paper	1,009	951	1,074	1,177	1,067
Tissue	190	198	207	223	224
Sulphite paper	37	33	23	16	9
Greaseproof and glassine	22	17	20	24	25
Fine paper	405	443	557	624	506
Other paper	353	403	434	445	428
Board	1,442	1,553	1,762	1,912	1,897
Kraft liner	775	828	921	1,005	969
Other board	667	730	841	907	928
Total paper and board	4,946	5,060	5,702	6,280	6,133
Total capacity	6,342	6,903	7,025	7,300	7,210
Paper	4,479	4,805	4,855	5,095	5,040
Board	1,363	2,098	2,170	2,285	2,170

EXPORTS OF PAPER AND BOARD

	1976	1977	1978	1979	1980
Paper	2,335	2,478	2,882	3,224	3,661
Newsprint	834	838	989	1,200	1,230
Magazine paper	193	208	213	213	235
Kraft paper	817	789	904	983	945
Tissue	58	67	76	86	75
Sulphite paper	38	29	20	16	7
Greaseproof and glassine	16	12	16	20	20
Fine paper	191	264	346	412	374
Other paper	196	271	288	294	270
Board	920	1,225	1,470	1,502	1,434
Kraft liner	499	761	896	881	814
Other board	421	467	572	621	620
Total paper and board	3,255	3,796	4,322	4,726	4,495

Source: Swedish Pulp and Paper Association.

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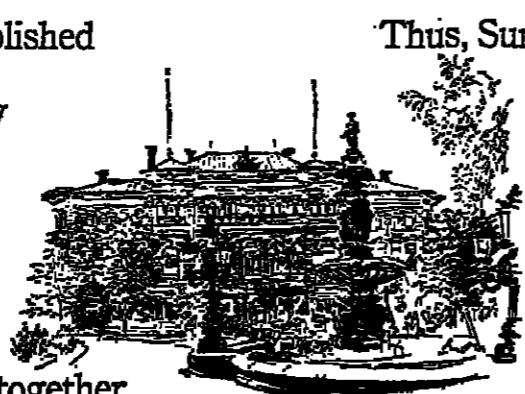
If you wish to do business with Sweden, contact Alan Timbllick in Stockholm at the address below.

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Delicate relationship with EEC papermakers

estic pulpwood prices by about a third.

However, with an increase in the pulp price of \$55 a tonne due in October and a dollar rate well above the average for 1980, the Swedish pulp and paper mills should on average at least maintain last year's profit level.

The picture is not uniform. Some companies, chiefly those with substantial hydro-electric power and forest resources, look very solid; others such as those owned by forest owner cooperatives, are aiming at survival.

The state has taken a majority holding in Norrlands Skogar-garnes Cellulosa (NCS) and a 40 per cent interest in Södra Skogar-garnes. It has also advanced a loan to Munkfors in order to induce the banks to rally round and pull the company out of its difficulties.

Shake-up

The variation in performance has opened the way for a further shake-up within the industry—year and from the autumn a continuation of that merging into larger concerns which many

observers have seen as inevitable. The latest joint effort by Stora Kopparberg and Billerud to take over Iggesund shows the trend.

Two factors are promoting this search for new alignments. One is the physical limitation of the country's wood resources, which curtails opportunities for future expansion of pulp and papermaking. The other is the delicate relationship between the Swedish industry and the papermakers of the EEC countries.

The forest industry remains a vital element of Sweden's economy. Last year it exported timber, pulp, paper and board to a value of about SKR 28bn (\$2.75bn, \$5.75bn) or more than a fifth of the country's total exports.

Although engineering exports are considerably larger, the forest industry because of the much lower ratio of imported materials in its output, is the bigger net exporter by far.

The sawmills export two-thirds of their production while the pulp and paper mills send more than three-quarters of their output abroad. The EEC countries take three-quarters of the paper and board exports, two-thirds of the pulp and close to 80 per cent of the timber.

There is no doubt that, even with a slower growth in paper consumption, the EEC countries will in future continue to rely heavily on the Swedes (and the Finns and to a lesser extent the Norwegians) to meet their requirements for forest products.

Under the free trade agreement between Sweden and the EEC, tariffs on pulp and board imports are due to be abolished in 1984. In the meantime tariffs are being steadily reduced and the annual ceilings on quantities, above which the Brussels Commission has the right to raise tariffs for the rest of the year, are being gradually lifted.

The Swedes grumble that the remaining eight ceilings on various paper and board grades do not comply with the growth in demand and they complain strongly about Britain's failure to adjust the duty-free import quotas in line with the annual 5 per cent increases permitted under the agreement with their former EFTA partner.

For all that the Swedes should be able to look forward to duty-free access to the Common Market from 1984. If they are not completely confident of achieving that goal, it is because of the ambivalence which lies at the heart of the relationship between the Swedish and EEC paper industries.

Logic

Swedish mills—in common with the other Nordic producers—are both suppliers of pulp to EEC paper makers and competitors with their own paper products. Moreover, business logic dictates that they should convert more of their pulp into paper and board in their own mills.

They have been doing so although Swedish pulp suppliers vigorously deny that there has been any reduction in gross deliveries to their EEC customers. But from the EEC papermakers' point of view it looks as if they are being subjected to a scissors attack.

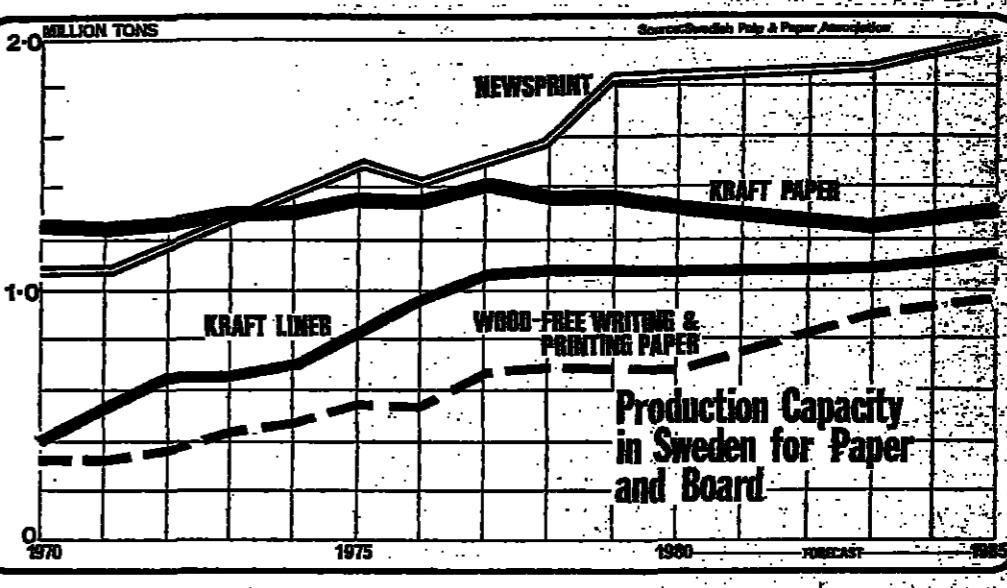
Put bluntly, the Swedes could restrict supplies of pulp to non-integrated Common Market paper makers and force them to shut, thereby making room for their own paper products. The suspicions of the EEC industry are also easily aroused by an indication of Swedish government intervention to reduce their mills' production costs or to ease the financing of more paper capacity.

Swedish pricing can sometimes be suspect in the eyes of EEC paper makers. Their non-integrated mills (those which do not have their own pulp sources) are sometimes obliged to absorb increases in the prices of imported pulp without being able to balance them through higher paper prices.

Doubt flares up when EEC plants are forced to close down, as happened in 1980. On the other hand, ignoring



Stacking logs ready for transport to the mill. There is a vigorous debate in the industry about the amount of the country's wood reserves.



INTEGRATION OF SWEDISH PULP PRODUCTION ('000 tonnes)

	1960	1970	1980
Total pulp production	5,922	8,142	8,900
Pulp for the production of paper/paperboard	2,985	4,272	5,760

Proportion of pulp converted within the country (%)

42 52 65

The appreciation in the value of the dollar has also had advantages for the Swedes. Nevertheless, last year Sweden lost its position as the leading supplier of pulp to the EEC to Canada, although it expects to regain the top position this year.

In the longer run, however, the unexploited wood resources, especially in the south-east U.S., and the financial strength of the North American manufacturers, are likely to increase their influence on the pricing of many bulk paper and board grades on the West European market.

The considerations affecting Swedish investments decisions were spotlighted by Mr Bo Rydin, managing director of the largest forest-based group, Svenska Cellulosa (SCA) in an address to his shareholders this year.

SCA has planned investments for SKR 2.9bn (\$600m) in the four-year period 1978-82 and these include neither its partnership with PWA of West Germany, in the Wifstavarn fine paper plant nor the expansion of newsprint capacity that it is expected to decide on towards the end of 1982 or beginning of 1983.

Diversification was the central theme in Mr Rydin's account. The more offensive capital spending is going to Mölnlycke, the consumer products company, and to an extension of hydro-electric power capacity.

Investment on the pulp and paper side has a more defensive character and is limited by the self-imposed criterion that SCA must be able to meet half its wood requirements from its own forests. It should be noted that SCA is one of the group with the richest forest resources.

It is already a highly integrated group, absorbing three-quarters of its pulp output in its own paper and board plants.

Mr Rydin proposes, however, to meet the requirements of SCA's customers in the EEC through the agencies he has acquired for the sale of pulp to the Camerons and Morocco.

If allowance is made for the fact that SCA is one of the most profitable and financially solid Swedish concerns, Mr Rydin's address neatly encapsulated the primary factors which currently govern the operations of the Swedish pulp and paper industry.

TOTAL PRODUCTION OF CHEMICAL AND MECHANICAL WOOD PULP ('000 tonnes)

	1976	1977	1978	1979	1980
Mechanical pulp	1,514	1,527	1,748	1,981	1,959
Semi-					

SWEDEN V

Order books remain firm despite tough competition

CONSTRUCTION

WESTERLY CHRISTNER

SWEDISH CONTRACTORS have been able to maintain respectable international project order books despite hardening competition. They have capitalised on their expertise both in civil engineering works and in handling turnkey projects as well as on their reputation for delivering on time.

Some companies have merged or found other means of consolidating their operations to ensure continued success. The four largest groups are aggressively seeking out new markets. Financing some projects has remained a problem, however, as have high production costs. State export credit resources are of modest size compared with such competitors as France.

To some extent, the Swedes have also been able to keep up sales of building materials abroad because of specialisation and early market penetration.

Still, the building materials industry in Sweden is facing a structural crisis owing to the decline in housing construction. Some companies in the branch are joining forces to expand export operations in the hope of maintaining sales and employment.

Swedish contracting companies have been forced to look for business outside the small home market mainly because of the dramatic slowdown in domestic construction over the last decade.

Within this period demand for new housing is estimated to have dropped by more than half, resulting in buy-ups of smaller companies by larger ones. Bitterness towards the Social Democrats, who are blamed for this situation, still exists in the Socialists, who were then in power, initiated a gigantic building programme. The scheme was said to have caused severe housing overcapacity.

Politics was not the only catalyst for triggering the demise of Sweden's domestic construction business. High prices and labour costs and

inflation have also contributed to their share.

The costs of constructing multi-family dwellings skyrocketed by 175 per cent between 1974 and the third quarter of 1980, the government's Price and Cartel Office (SPK) reports. SPK found no basis for assuming that the cost growth was in the process of falling.

The contracting companies have continued to attempt further expansion of their foreign operations to reduce vulnerability in the home market. Skanska, Cementgjuteriet, one of the largest construction companies in the world, generates a quarter of its total sales abroad.

Last year these sales rose 10 per cent to SKr 2.63bn (\$536m) from total group turnover of SKr 10.3bn. In 1980 pre-tax profit climbed to SKr 610m, a SKr 174m gain on the previous year.

Skanska is strengthening its foothold in some key foreign markets through acquisitions. This has been the case in the U.S., where the group recently bought large stakes in Alpha Portland Industries, producing cement and involved in heavy construction, and Canadian Foundation, another building concern.

Established

In addition, Skanska is already firmly established in Eastern Europe, Latin America and the Middle East. It was the first Swedish contractor to strike a deal with Russia, in 1899. Skanska even had a subsidiary in St. Petersburg but it was liquidated in 1910.

The value of Skanska's Libyan orders is SKr 1.6bn. In March, Libya's social security fund awarded the company its largest contract to date, worth SKr 1bn, to build a hotel in Benghazi and two tourist resorts on the Mediterranean.

ASEA, the Swedish heavy electrical engineering group, joined forces with Skanska in Peru. They signed a SKr 500m contract with the Peruvian state power company, Empresa Publica de Electricidad del Perú.

For a hydro-electric power station at Carhuacero, northern Peru, ASEA's company, Engineering Power Development Consultants, is also participating in the project. Skanska's share of the deal is

put at about SKr 300m. The concern has also drawn considerable financial strength from being one of Sweden's largest real estate owners. So, for that matter, has ABV, the second-largest contracting company, which grew from a merger in the mid-1970s. Its property investments today are valued at about SKr 650m.

ABV's pre-tax profit in 1980 was SKr 87m, a 14.5 per cent increase from the year before, on group sales of SKr 4.9bn, a 16 per cent gain. Like Skanska, the company is buying U.S. market shares. Last month it acquired Ray Wilson Company, involved in heavy construction in California.

This group has tapped the Libyan market as well.

Recently, ABV took on one of its largest contracts ever, from Libya's Ministry of Housing.

The contract, worth SKr 600m, covers building a garden city for 4,000 people near the oasis of Kufra, in the Sahara Desert. In addition, ABV is partner in a consortium of contractors for a SKr 400m order from Saudi Arabia. The contract is for building a massive water treatment tower at Jubail, a new industrial township, placed by the Royal Commission for Jubail and Yanbo. The consortium comprises Finland's OMP and SIAB of Sweden with ABV holding a 40 per cent share and the other two 30 per cent each.

With a merger due for completion by the beginning of next year, Johnson Construction Company (JCC), will become the third largest contracting group in Sweden, generating annual sales of around SKr 4bn.

The two units being merged, Nya Asphalt and Svenska Vägklotelaget, are already well established in the Middle East and Eastern Europe. After the merger, Svenska Väg will be JCC's international division. Both companies belong to the Axel Johnson group, Sweden's largest privately-owned business after the Volvo automobile combine.

Belonging to an industrial concern represented in 30 countries gives the company a big advantage in competing for contracts, says Mr Curt Nilsson, board chairman of JCC.

Two Swedish concerns—JCC and Skanska—have a specialty for which there is growing demand: constructing rock caverns for oil storage (and sub-

SVERIGES INVESTERINGSBANK AB

(SWEDISH INVESTMENT BANK LTD)

The Bank was established in 1967 and is wholly owned by the Kingdom of Sweden. Its business is principally the making of medium - and long - term loans, primarily to finance industrial projects in Sweden and to act as a complement to financing from other Swedish banking institutions.

The restricted equity capital amounts to SEK 1,340m. In addition to that the State has given a guarantee amounting to SEK 5,000m for the Bank's commitments. The Bank is entitled to borrow 8 times its own capital and funds itself both on the domestic and the international capital markets.

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SWEDEN VI

The Swedes are looking to their famed engineering industries to provide the first signs of renewed growth. Articles on this and the next page review a selected group—with the main emphasis on high technology.

Mergers aim to strengthen marketing thrust

SWEDISH INDUSTRY must be reinvigorated and grow again. The idea has become axiomatic among politicians, trade union leaders and economists over the last few years after a period when other political priorities prevailed.

Industrial expansion is dictated by the need to provide jobs and by the imbalances in the economy demonstrated in the current account and budget deficits. Even Left-wing politicians admit that industry has to make bigger profits.

The problem is that even after the profit improvement in many companies during the past two years industrial investment has not really recovered. The reason is not difficult to find. Today fewer than one-third of industrial concerns are working to capacity and during the 1980 upturn not even half reached full capacity.

In this situation the spotlight is on Swedish engineering which provides close to 40 per cent of total industrial output and somewhat more of exports. It includes six of the country's largest businesses, including multinational companies whose growth prospects should be among the best.

The immediate outlook is not bright. In their latest joint assessment of the business situation the Mechanical Engineering Federation and the Engineering Employer's Association anticipate reduced

demand, low productivity growth and a deterioration in the competitiveness of Swedish companies compared with other West German producers.

Downwards

Looking back, the long-term trend too has not been promising. In 1975, the last boom year, the engineering companies employed 340,000 people; currently there are fewer than 400,000. Earnings development has been down wards. After recovering in 1977, the return on equity achieved within engineering slipped to barely 8 per cent last year.

Nevertheless, the picture provided by the statistics needs amplification and correction. At the company level much has been happening recently within Swedish engineering and the industrial restructuring which economists have seen as inevitable after the punishment inflicted on Swedish shipbuilding, steel and mining, is already very evident.

Last year was a bumper one for mergers. For instance, the most dramatic has been the formation of the Volvo-Vejer group from the automobile company and the Vejerinvest trading and industrial conglomerate. The health of this giant with SKr 22bn (\$4.4bn) in capital and a turnover of more than SKr 48bn will be crucial to

the whole economy from now on.

Electrolux and Granges are working hard to draw the maximum benefits from their merger. The sale of Granges' hydro-electric plants to the state power board should release considerable capital for investment and expansion in other areas.

On a smaller scale Bahco, the machine tool company, has appeared from mergers and the incorporation of Hirsch Foco, the hydraulic crane manufacturer, as an interesting potential growth point on the engineering scene. Its ambitions have been demonstrated by its purchases of British and West German companies.

Several of the larger Swedish concerns have been advancing their positions and looking for new markets abroad. Atlas Copco is setting up production units in the U.S. AGA, having divested its engineering operations into an independent company, Pharon, is busy expanding its international business in industrial gases.

The thrust to conquer new markets abroad by the big names in Swedish engineering also appears to be accompanied by a realisation of the need for marketing expertise in top management. Thus, ASEA, the heavy electrical group, which has a fine record of product development and a poor profit performance, has brought in a young mar-

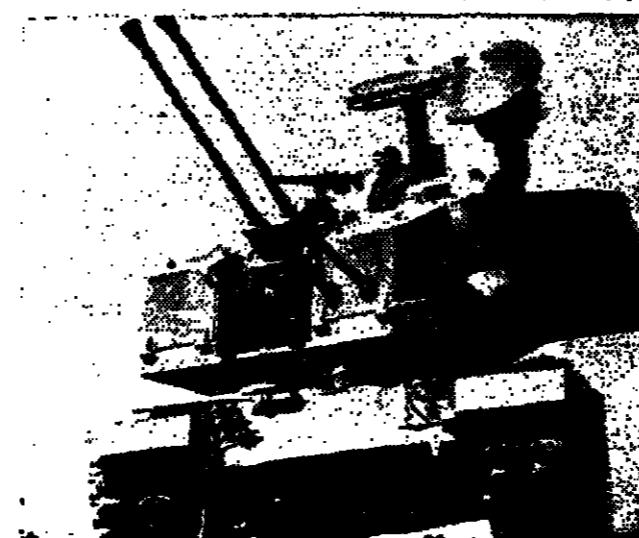
keting man as managing director.

The non-socialist coalition government has followed the fashion in Western Europe generally to promote small businesses. Mr Nils Asplund, Industry Minister, has used regional development funds as his chief instrument with uncertain success. The funds have been given some SKr 2bn to spend but losses on their investments appear to have been heavy.

Suspect

A second small business Bill is being prepared for submission to the Riksdag next spring. This is expected to ease taxation on family concerns and to open up new channels for the provision of risk capital to small companies, possibly by the introduction of new, specialised investment companies and small business stock exchanges.

The existing investment companies are also playing an increasingly influential role within the engineering industry. One of them, Promotia, was behind the reorganisation of Bahco. An-



The latest version of the Bofors 40mm gun with self-propelled platform and radar control—the type to be used in the U.S. contract

other, Hexagon, has a stable of advanced technological companies.

Their significance in promoting growth in engineering and industry in general should not be under-estimated and is perhaps peculiar to Sweden. The ban on bank ownership of company shares prompted them to set up investment companies and small business stock exchanges.

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Breakthrough for Bofors in U.S. contract

ARMAMENTS

WESTERLY CHRISTNER

THE POLITICS of neutral Sweden's arms exports are complex in the extreme, due in part to widespread public antipathy to trading in weapons.

Traditionally, the ammunition and weapons output of Bofors, the country's major arms manufacturer, has gone to the Swedish defence forces. With domestic defence spending being curbed that proportion must gradually be reduced, possibly by as much as half.

In 1980, the total defence budget remained at about SKr 17bn (\$3.5bn), while weapons exports rose to SKr 2bn from SKr 1.6bn in 1979. Preliminary figures show Bofors has been seeking more export orders to maintain production volume threatened by the stagnation in domestic defence spending.

On the other hand, Mr Olof Palme, the Social Democrat leader, has stated firmly that priority will go to increasing employment within industry.

William Dullforce

Worldwide dominance

of SKF group

SWEDISH ENGINEERING has a world leader in SKF, the Gothenburg-based manufacturer of ball and roller bearings which supplies close to a fifth of the Western world's rolling bearing requirements. Its nearest competitor is barely half its size.

SKF has fought hard and successfully to maintain this market dominance over the past five years or so, in particular against a concerted price attack from Japanese manufacturers. In 1977 the outlook, at least on the surface, was grim.

In that year SKF made a profit tax of only SKr 15m on a group turnover of SKr 8bn. Last year it returned SKr 953m (\$193m, \$190m) on net sales of SKr 12.5bn, having more than quadrupled earnings in two years.

The bearings accounted for 68 per cent of group sales and 85 per cent of earnings. Two-thirds of the bearings are sold in Europe, where SKF holds close to 40 per cent of the market and has four major production centres in Britain, France, West Germany and Italy in addition to the home base in Sweden.

An overseas division sells bearings in about 100 markets outside Europe, with production taking place in Argentina, Brazil, Canada, India, South Africa and in a joint venture in Mexico. Capacity is being expanded in Brazil, India and Mexico.

Moreover, SKF is now poised to go on the offensive in the U.S. Modification to the American anti-trust legislation will from now on enable SKF to co-ordinate the operations of its U.S. subsidiary with the rest

of the group. The Swedish group's successful defence of its position as the predominant world bearing manufacturer is as much a result of determined management as of technical competence. Its managing director, Mr Lennart Johansson, has pushed through an impressive production rationalisation programme.

Under the pressure of competition other manufacturers chose to concentrate on

specialised bearings. SKF set about retaining its market share by automating its production lines and reorganising the group to provide long production runs with their accompanying economies of scale.

Its main instrument has been its global forecasting and supply system, which has enabled SKF to concentrate production so that a given bearing is made by only one factory. Previously each factory made a broad range of bearings; now each manufacturer produces fewer varieties and sizes in much greater volume.

Six factories have been closed but the remaining 16 produce some 70m more ball and roller bearings a year than the original 22 plants were doing four years ago. The variety of bearings produced has been cut from over 30,000 to between 18,000 and 19,000. The workforce worldwide has

been reduced by over 20 per cent to 54,000. For several years now SKF has recorded productivity increases of 9 to 12 per cent, figures which are surely the clue to its successful resistance to the Japanese onslaught.

Significantly, too, management considers that its drive for more effective production has only just begun. Its next project, PC-80—where PC stands for production concept—will introduce computerised machines giving wholly automated production.

A prototype is being tested and the aim is to have the first PC-80 production line working at Gothenburg in the beginning of next year. It aims to provide non-stop production of bearings 22 hours a day.

Continuous product development in co-operation with customers is another. SKF hallmark in which the engineering and research centre near Utrecht in the Netherlands plays a key role.

One of the latest fruits of its work was the "hub unit", a wheel-bearing unit based on angular contact ball bearings and specially designed for cars with front-wheel drive. It was introduced on Fiat's Panda models.

The bearing business is very capital-intensive and earlier this year SKF launched a rights issue to raise SKr 270m in additional capital. In the issue prospectus the board noted that continued rationalisation and systems improvements should allow SKF to reach its target of a profit return on total assets 3 per cent higher than the weighted inflation rate on the group's major markets.

IT IS perhaps only in the last couple of years that it has dawned on the Swedes that they have a potential new growth area in farm technology and food-processing equipment. Alfa-Laval has long been known for its milk separator systems and Tetra Pak's worldwide organisation produced some 30bn milk and juice cartons last year.

Alfa-Laval, with 1980 sales of SKr 6.4bn (\$1.3bn, \$1.3bn), is an engineering group with far more than milk-processing to offer. Tetra Pak, a family concern, is one of the most profitable and fastest growing Swedish businesses.

Both have scope for expansion in export markets but they could also be the spearhead for several smaller Swedish concerns. Sweden is so immediately connected in people's minds with engineering, steel and shipbuilding that its agriculture is apt to be overlooked.

Yields in Swedish farming are among the highest in the world and they have been achieved by far-reaching mechanisation and rationalisation by the use of machinery and processing systems. Now, under the aegis of the Export Council, some 35 companies have formed the Swedish Agro Package Project (SAPP) to promote exports.

SAPP's first target area has been the Middle East, but it also has feelers out in other

oil-producing countries such as Venezuela, Mexico and Nigeria. It has about 45 projects and ideas under examination.

The most spectacular illustration of the possibilities so far has been Alfa-Laval's \$23m

FARM AND FOOD EQUIPMENT

WILLIAM DULLFORCE

turnkey project in Saudi Arabia. A tract of virgin desert has been converted into what is probably the largest integrated farm and dairy project in the world.

By the end of last year roughly 800 hectares of desert had been irrigated from 20 wells, sown with grass and alfalfa and had given about 2,340 tonnes of fodder. By then 1,900 Dutch cows had been flown in and the farm stock comprised 600 milking cows, 1,200 heifers and 600 calves. Construction work started only in the spring of 1979.

The dairy plant was completed last autumn and at the end of 1980 was producing 10,000 litres of milk a day. The import of cows from the Netherlands will continue until the full complement of 3,600 has also had feelers out in other

So far the Saudi Arabian Agriculture and Dairy Company, and its Lebanese partner have invested \$200m in the project.

Alfa-Laval is negotiating an expansion which would almost double the acreage under grass and provide for 10,000 cows in the first stage and as many as 25,000 later.

The United Arab Emirates is interested in milk production and sheep farming and has invited Swedish companies to start a pilot project. But jobs of this nature represent only a fraction of Alfa-Laval's operations. Some 85 per cent of its SKr 6.4bn revenue last year derived from customers outside Sweden.

The group's Agro Division is in fact second in size to the industrial division.

Under a new managing director, Mr Harry Faulkner, Alfa-Laval is driving hard for expansion abroad.

In the U.S. \$8m is being invested in a new plant in the Middle West farming area and the whole American operation is being re-organised.

The U.S. market is also a target for Tetra Pak.

Initially, however, the American market will form only a small part of the Swedish company's operations. Tetra Pak estimates that last year it became the world leader in "liquid packaging".

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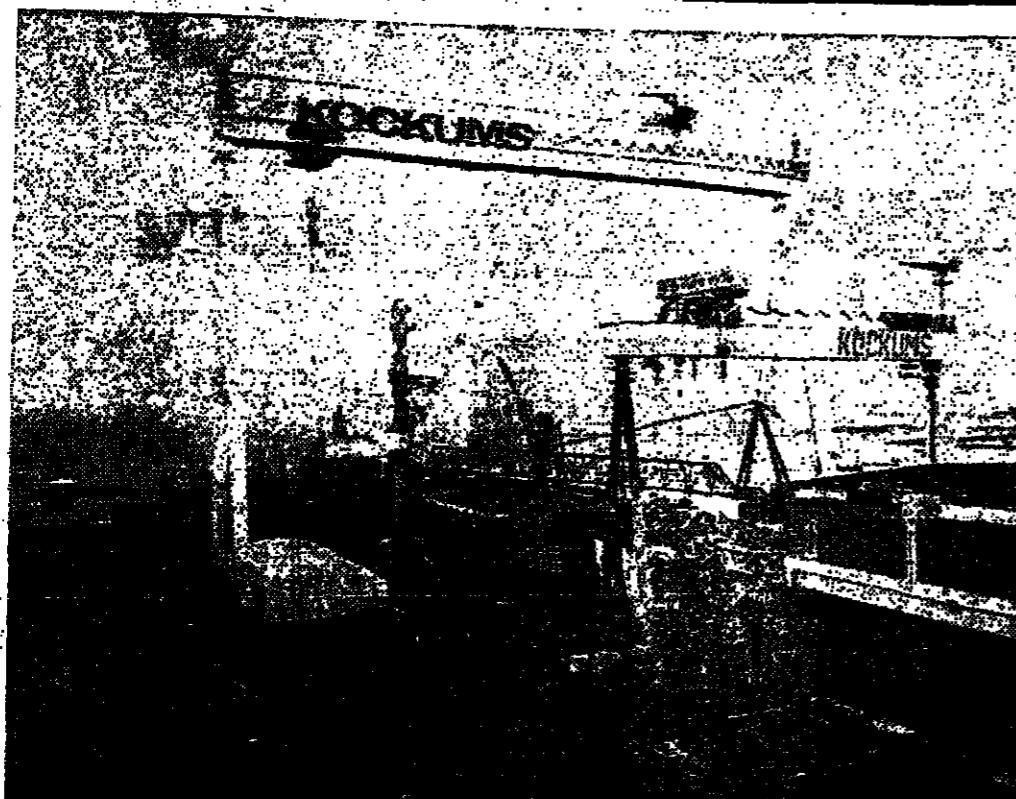
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SWEDEN VII

Ericsson standard bearer for leading growth sector



Kockums shipyard, Malmö. Lack of orders may force closure before restructuring plan can be implemented

Survival pinned to specialisation

IF THERE IS light at the end of the tunnel for Sweden's ailing shipbuilding industry, it is at least three years off. Restructuring of the state-owned shipyard group, Svenska Varv, is supposed to be completed by 1984, according to the plan being carried out by the group's board of directors.

The plan was approved by the Riksdag (Parliament) in January 1980. By 1983, the group should be returned to profitability—if all goes according to schedule.

To meet those timetables, however, has already proved to be very costly indeed. Even at the start, the plan was reckoned to call for state aid of SKr 6.4bn (\$1.2bn). The estimate is said to be inadequate as of this year. The government has stated flatly that Svenska Varv has received all the financial support it can expect. Even if more were to be forthcoming, it is unlikely the plan can be carried out as originally intended.

Since 1977, the state has poured more than SKr 15bn into keeping the shipyards operating, including the funds earmarked for the restructuring plan.

Even so, their manpower has been reduced during the same period by at least 9,000. The present workforce of 19,000 will be cut back a further 5,000 during the 1980-84 period. Even with considerable budget trimming, Svenska Varv's deficit last year alone—almost doubled, to SKr 1.45bn.

Now, the system of state subsidies and loans to the

yards will be phased out by 1984, causing them to feel the pinch of relatively high product costs even more sharply.

The plan was based on one main assumption: a neat system of specialising production at each yard. There are three yards involved in commercial output—Arendal, Kockums and Uddevalla. One is in naval new building and

closed down well before the restructuring plan is worked through.

Uddevalla has been faring better with a current total of 10 vessels on order and under construction, although the yard is expected to return a loss this year, as in 1980.

Arendal has been the big winner, doing a brisk business in offshore orders. It recently landed a SKr 350m contract for a Pacesetter-type of accommodation and maintenance rig.

The most recent loser has

been the Oresund yard, the only large industry in the town of Landskrona, which is being shut down by 1983. For this purpose, SKr 1.45bn was set aside in the restructuring plan.

This picture of gloom, however, has at least one—if minor—bright spot. There is still a privately owned shipyard in Sweden, Oskarshamn. It belongs to the family owned Johansson group, which keeps its financial results under tight wraps.

Despite recent over-expansion within the shipping activities, the company's yard is understood to have always done well, producing medium-sized specialised vessels such as oil tankers of the 20-24,000 deadweight ton (dwt) class.

Production has largely gone to filling the group's own order-book, but increasingly, Johansson is looking for more external orders in certain niches of the international market. For example, the group is negotiating with the Tanzanian Government for the sale of a 24,000 dwt tanker.

Kockums will build tankers,

bulk carriers and utilised cargo vessels (such as Ro-Ros), and gradually shift to output of gas and chemical carriers (which it has specialised in), ferries, repair work and subcontracting—presumably also for Arendal.

Uddevalla is to compete in building tankers, bulkers and utilised cargo vessels.

Kockums has had so few orders over the last two years that the yard is facing a financial crisis. Massive staff cutting is under way. Mr. Ebbe Krook, the new managing director, has stated that Kockums may have to be

closed down well before the restructuring plan is worked through.

Manufacture of components—the crucial semi-conductors or integrated circuits—is relatively small scale in Sweden but two companies produce custom-designed circuits and investment is now going into expanding the country's capacity to design and build such circuits. There are no plans to compete in the making of standard circuits.

Robots

The Swedes also have been applying electronics to their mechanical engineering plants faster than most countries. They

have already installed some 4,000 numerically controlled machines and about 1,000 industrial robots on their production lines.

A recent study by the State Industrial Board (SIND) revealed that of roughly 1,500 mechanical engineering companies it estimated could benefit from the introduction of electronics, some two-thirds had

already begun to do so.

The result surprised the investigators, who had started with the assumption that the Swedish companies were not exploiting sufficiently the opportunities offered by electronics. However, it has not diminished SIND's belief that better utilisation of electronics technology is essential to maintain the engineering industry's competitiveness.

Even today, at 2.5 per cent of GNP, Swedish electronics production is in relative terms third only to that of Japan and the U.S. It is higher than in West Germany, France or Britain and well ahead of its Nordic neighbours. This position has been achieved with modest state support compared with that available in many other countries.

SIND gives a figure of SKr 17bn (\$3.5bn) for the sales value of electronics output in 1980. This includes exports of some SKr 6bn, of which the two principal items are telephone exchanges and data equipment.

Imports are roughly equal in value to exports with components accounting for about SKr 2bn and data handling equipment for slightly more than SKr 1.5bn.

One problem area has been the uncompetitive output of consumer electronics. The state has had to come to the aid of Luxor, the domestic manufacturer of television sets, and SIND is currently looking into the situation of a few exposed companies.

The Ericsson group is by far the heaviest investor in the industry. Last year it bought 90 per cent of Datasaab, a manufacturer of computers and data terminals, which had been owned half by the state and half by Saab-Scania and which had been running at a loss.

This takeover is part of Ericsson's thrust to diversify from its present dependence on sales of public telephone equipment into the private market for terminals and communication networks. It had previously formed a separate division to work with private data networks and equipment for the "office of the future."

Ericsson is trying to carve out a larger share of the private communications market but the move also has a defensive element in that it is a reaction to the trend among computer manufacturers to add voice communication to their equipment

GROWTH IN EMPLOYMENT

1975-1979 %	
Small electronics companies	+23
Engineering	0
Chemical industry	-6
Plastic goods industry	0
Total Swedish industry	-7

and to get into the office market.

Datasaab's small business computers and terminals give Ericsson a channel to the private market and some important applications. Datasaab has supplied over 100 U.S. banks, including Citibank, with equipment and has established itself strongly in Florida, for example.

Ericsson is currently focusing on the American market, having formed last year in partnership with Atlantic Richfield a new cable manufacturing group, Anacorda-Ericsson, which also has a small electronics subsidiary.

The Swedish group is working on a new digital PABX exchange and seeking ways of linking voice and data communication more effectively. It is thinking in terms of integrated networks based on a new family of products.

"The ultimate goal is to make components with which we can build up systems for all types of communication. With Datasaab and our own development strategy we are on the way towards a complete system," says Mr. Gösta Lindberg, the senior vice-president in charge of research and development.

On the other hand, expansion has been most swift recently in industrial and medical electronics with output of measuring instruments also accelerating fairly fast. This pattern indicates that the Swedish industry, which primarily harnesses rather than develops basic electronics technology, is moving into those fields which appear to be the most expansive on the world scale.

Manufacture of components—the crucial semi-conductors or integrated circuits—is relatively small scale in Sweden but two companies produce custom-designed circuits and investment is now going into expanding the country's capacity to design and build such circuits. There are no plans to compete in the making of standard circuits.

Rifa has been moving into MOS technology on its own account.

ASEA has its own electronics division geared mostly to developing equipment for its locomotives, turbines and process control machinery. Its most spectacular advance has been work on industrial robots, which last year emerged as a separate division with its own management.

Production facilities for ASEA's two robots, which are mainly used for arc and spot welding, have been expanded at its Västerås headquarters to give a capacity of 700 machines a year.

The company opened a robot centre in Detroit after winning

orders from General Motors and in April this year ASEA announced that it was taking over production of Electrolux's pneumatic material handling robots. At the same time it reported "breakthrough" orders for robots from two West German car makers, Daimler-Benz and BMW.

ASEA is already the leading

manufacturer of industrial robots in Europe and according to Mr. Björn Welinroth, manager of the robot company, it is aiming to achieve a 20 per cent share of the world market in five years.

Within the industrial automation field but at the other end of the scale among the small electronic companies, the star performer in recent months has been Selcom. Formed by a small group of engineers in a Gothenburg laboratory, it developed a technique of using

ELECTRONICS MARKET 1980

	Sales (SKr m est.)	Percentage
Communication electronics	6,500	38
Computer equipment	4,500	25
Industrial electronics	2,000	12
Consumer electronics	1,500	9
Components	1,000	6
Medical electronics	900	5
Measuring instruments, etc	700	4
Total	17,000	100

Source: Roland Steen, State Industrial Board.

Rifa has been moving into MOS technology on its own account.

This instrument, dubbed the optocoupler, feeds information into a computer, where the dimensions of the object can be compared with specifications and quickly corrected. It opens up the possibility of testing every product on a production line rather than having to do random checks. Among Selcom's customers is General Motors.

Dynamic

The small companies—those with fewer than 200 employees

provide only 7 per cent of total Swedish electronics production but SIND discovered in its study of the industry that they were among the most dynamic. They expanded the number of jobs by 23 per cent in the 1975-79 period compared with a 7 per cent decline in Swedish manufacturing industry as a whole.

SIND tried to isolate the elements distinguishing the

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Trident TV lower midway but sees earnings pick-up

HIGHLIGHTS

FIRST-HALF pre-tax profits of Trident Television fell from £5.17m to £4.26m, and Mr Ward Thomas, chairman, warns that the full year figure is likely to fall short of last year's £9.13m.

Other factors, however, including the release of deferred tax, will result in substantially increased yearly earnings, he adds.

For the six months to March 31, 1981, attributable earnings amounted to £2.18m (£2.29m) and the interim dividend is held at 1.26p net. Last year's total payment was 4p.

Pre-tax profit for the first half was struck after a provision of £6.44m for Exchequer Levy. The surplus broke down to £4.13m (£4.9m) for television contracting and £13.200m (£26.300m) for other activities.

Tax took £3.45m (£2.83m) and there was unrealised exchange gains of £36.900m (£54,000 loss).

Mr Thomas reports that the half year was overshadowed by the IBA's decision that Trident should cease to control its two television subsidiaries, Yorkshire and Tyne Tees. Directors' energies have been largely directed towards arriving at a solution which meets the Authority's requirements but

The Lex column looks at the latest developments in the Berisford/British Sugar battle which comes nearer to a dramatic climax. Lex then surveys the latest from Sony where profits are slightly down for the six months because of the higher value of the Yen and slack domestic demand. The market is expecting roughly maintained profits for the year. At home Trident TV reveals details of its plans for divestment and outlines the group's future direction. Finally Lex comments on the annual accounts from Associated British Foods. On the inside pages there is comment on the collapse of profits at International Timber. On the issue news front Property Holdings pops up with a £10m convertible.

also minimises the potentially damaging effect on shareholders.

Proposals for the divestment of Yorkshire and Tyne Tees have now been formulated and will be put before holders at an EGM.

First-half advertising revenue held up better than expected, says Mr Thomas. The corresponding period last year was one of unusual growth following the ITV strike but the six months under review saw advertising levels increase by 10 per cent.

On the other hand Trident, in common with other television companies, is now bearing the

full brunt of the wage settlements which brought the dispute to a close, and as a result the company is experiencing a marked increase in operating costs which have more than absorbed the improvement in revenue.

The uncertainties and distractions arising from the contract renewal process caused a number of companies to defer and curtail their programme making activities. This has directly affected Watts and Corry, the group's scenery-making subsidiary.

Lex, Back Page

BAe on target for 1981

AT THE annual meeting, Sir Austin William Pearce, chairman of British Aerospace, told members the company was in good shape and on target to meet the objectives set in the prospectus.

The group was currently running a bit ahead of programme, but the chairman said there was still quite a lot of the year to go. "I am, however, quietly optimistic."

The order book was ahead of last year, and continued to grow, he added.

In the prospectus last February the directors forecast that pre-tax profits for 1981 would be similar to the £52.8m last year, and that the dividend would amount to 7.8p, of which 3p would be an interim.

At the meeting Sir Austin stated that the company was very much involved in the development of the new Airbus single aisle 150 seater, but that no commitments had yet been made.

The directors hoped to sell the Hawk into the U.S., as an advanced trainer, and build on the successful past relationship with Saudi Arabia.

There were currently 12 firm orders for the recently-launched BAe 146 feeder liner, he pointed out, whereas the company's original target had been a total of 12 orders or options by this time, or 24 orders for the full year.

He said that he hoped the company would be able to obtain extra work refurbishing older BAC 111 aircraft, while customers awaited delivery of their BAe 146 craft.

BELLAIR

The first half-year figures of Bellair Cosmetics covered the period to April 30, 1981, not to end-January as reported yesterday.

YEARLINGS SLIP

The interest rate for this week's issue of local authority bonds is 13% per cent, down of a percentage point from last week. The bonds are issued at par and are redeemable on June 23, 1982.

A full list of issues will be published in tomorrow's edition.

Butterfield-Harvey moves into £2.7m loss

AS FORESHADOWED in the interim statement Butterfield-Harvey traded at a loss in the second six months and for the year as a whole, to March 28, 1981, the group plunged into the red, incurring a pre-tax deficit of £2.68m, compared with a profit of £1.26m the previous

years as a result of these decisions.

In the light of the restructuring achieved and the outlook for the future the directors are recommending a final dividend of 1p net (1.5p). The interim was omitted (1.3p).

Turnover for the year of this holding company declined from £85.61m to £54.87m, including discontinued activities which amounted to £4.16m.

There was a trading loss of £411,000 (£1.5m profit) including £533,000 loss of discontinued activities.

The group's workforce was reduced during the year from 2,950 to 1,850 and redundancy costs totalled £852,000 (nil).

The pre-tax loss was after the redundancy charge, higher interest of £1.26m (£990,000) and included an associate loss of £31,000 (£348,000 profit).

For the current year the directors are confident of a return to profit. They say the group is now more efficient and can, in their opinion, achieve a profit even at the depressed level of sales.

They explain that when the group's increasing selling effort is combined with an improving economic climate it is expected to generate substantial profits with which to help finance expansion by indigenous growth and acquisition.

The directors consider that the total costs of the actions taken have been covered fully in 1980/81 and that no further write-offs will arise in coming

years.

The directors point out that in spite of the year's trading losses, the costs of restructuring and the continuation of the group's investment programme borrow-

ing increased by only £2.5m, increasing the ratio of borrowings to shareholders' funds from 41 per cent to 73 per cent. No further borrowings are foreseen in 1981/82 in relation to the ongoing businesses.

Since the end of the financial year the group's remaining disposable property at Greenwich has been sold for £1.8m.

● comment

Even the continuing businesses in Butterfield-Harvey had a dismal year, generating trading profits of only £122,000 on over £50m of sales.

The seven subsidiaries which have been closed, sold or absorbed dragged the whole group into loss at the basic trading level.

Butterfield has braced itself to eliminate losers, and written-off a total £2.7m in closure and reorganisation costs. Borrowings peaked at about £9.9m – a figure which stands to be reduced when the £1.8m proceeds of the Greenwich disposal are received this month. The cost savings achieved will be considerable; the £852,000 redundancy in ongoing operations could be worth around £5m. The difficulty is to estimate the current year's revenue, even given long order books at Shielvole and Drewry, the builder of dustcarts and aircraft loaders. Butterfield's decision to pay a dividend of 1p (making for a far from negligible 5.6 per cent yield) helped the market take a bullish view, and the shares climbed 4p to 29p.

Alliance Inv. rises to £0.97m

PRE-TAX revenue of the Alliance Investment Company improved from £803,850 in 1980/81 in the 12 months to April 30, 1981 and the total dividend is being stepped up by 4p to 5.4p net with a final of 3.4p last year's payment included a special non-recurring dividend of 0.3p.

A script issue on a one-for-one basis is also proposed.

Gross income rose to £1.85m (£1.43m) with unbanked income showing a jump from £701,222 to £1.2m.

The taxable figure was after management expenses and interest charges of £913,792, compared with £527,537.

Tax took £322,560 (£28,364) and after preference dividends of £25,200 (nil) and ordinary dividend payments of £200,000 (£557,367), the retained profit emerged at £8,473 (£11,985).

Stated earnings per share were highest at 5.4p (£5.1p).

Shareholders' funds are given as £28.75m (£17.1m) and net asset value per share at £1.267p (£15.4p). The share charges at nominal value and at 262p (£15.3p) after prior charges at market value – an increase of 66 per cent over the year.

Bradford Property advances

Pre-tax profits of Bradford Property advanced from £5.43m to £6.9m in the year to April 5, 1981 and the net dividend is stepped up from 3.25p to 4p with a final of 2.3p.

Earnings per 25p share are up from 11.7p to 15.02p after tax of £3.22m (£2.68m).

The pre-tax profit comprised pre-tax profits of £1.98m (£1.8m), dealing £4.31m (£3.32m), investment £66,052 (£69,223) and other income £577,149 (£172,870), and was struck after associated losses of £47,550 (£30,148).

SPAIN

	Price
June 16:	—
Banco Central	4.25 + 0.1
Banco General	4.00 + 0.1
Banco Exterior	3.27 + 0.10
Banco Hispano	3.00 + 0.1
Banco Ind. Cat.	1.25 + 0.1
Banco Santander	3.20 + 0.1
Banco Uruguay	2.22 + 0.1
Banco Zaragoza	2.71 + 0.1
Dragados	2.25 + 0.10
Espanola Min.	0.91 + 0.1
Fecsa	0.81 + 0.1
Gal. Pirexpol	0.82 + 0.1
Indra	0.87 + 0.2
Petroleos	0.92 + 0.2
Petrolib	0.88 + 0.1
Sogefil	0.85 + 0.1
Telefónica	0.85 + 0.1
Union Elect.	0.81 + 0.1

MK Electric falls to £5.59m

THE GENERAL level of demand for products at MK Electric Holdings did not improve in the second half, profits were down virtually £1m from £5.1m to £2.53m – and for the full year, ended March 28, 1981, the taxable surplus of this electric plug and socket maker fell to £5.59m, against £7.15m.

Manufacturing activity at MR Electric, the principal subsidiary, was reduced in line with market demand by reintroduction of a four-day working week, but the Ega plastic conduit and trunking activities continue to thrive, the directors state.

Group turnover for the year moved ahead from £85.6m to £71.32m and the pre-tax figure was struck after much higher interest charges of £1.91m, com-

pared with £1.24m.

Earnings per 25p share are stated at 26.37p (40.16p), but the dividend total is maintained at 12p net with an unchanged final of 7p.

After tax of £1.55m (£960,000)

and minority interests of £25,000 against £82,000, the attributable balance was £4.01m (£2.11m) of which dividends will absorb £1.83m (same). The retained surplus was virtually halved at £2.19m (£4.28m).

On a CCA adjusted basis the pre-tax figure for 1980/81 is reduced to £3.66m (£3.74m).

● comment

MK Electric has something over two-fifths of the UK market for

Marginal decline for Bankers Investment Tst.

IN the year to April 30, 1981 the Bankers Investment Trust slipped from a net revenue after tax of £1.57m to £1.52m.

This was struck after expenses and interest of £210,013 (£178,409), and included special non-recurring income of £260,978, while tax took £74,959 (£78,819). The earnings per 25p share are stated at 3.809p (0.65p (0.6p)).

DIVIDENDS ANNOUNCED

	Date	Corre.	Total	Total
	Current	payment	of spending for	last
	payment	div.	year	year
Alliance Inv. Tst.	3.4	July 22	3.1	5.4
Alpine Soft Drives	5.29	July 24	5.25	7.7
Bankers Inv.	1.98**	Aug. 28	2.21**	3.78
Beechwood	1	July 31	1.58	2.2
Brill. & Am. Film Hldgs.	2.3	Aug. 7	1.65	4
Butterfield-Harvey	1	Oct. 1	1.5	2.8
Carroll Inds. int. 1	2.25	July 10	1.75	5.25
Countrywide Prop. int. 1	1.4	Sept. 10	1.4	3.5
Crest Nicholson ... int. 1	2.3	Oct. 8	2	4.6
Mt. Timber	2	—	5.6	8.9
MK Electric	7	Aug. 3	7	12
Property Holding	1.55	July 28	1.65	3.08
Saatchi & Saatchi ... int. 2	2.64	Sept. 30	2.11**	2.8
Trident TV	1.26	Sept. 3	1.26	4.8*

Dividends shown pence per share net except where otherwise stated.

* Equivalent after allowing for scrip issue. ** On capital increased by rights and/or acquisition issues. t Irish pence throughout. £ To reduce disparity. 1 Proposed 100% scrip issue after which effective dividend rate will be 1.16p. || Including 0.3p special. ** Including 0.47p special.

EUROPEAN OPTIONS EXCHANGE

Series	Vol.	Aug.	Last	Nov.	Feb.	Stock

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UK COMPANY NEWS

Int. Timber falls £7.6m: Saatchi & Saatchi expands outlook poor this year

THE DOWNTURN in construction industry activity has plunged taxable profits of the International Timber Corporation to £1.1m in the year to March 31, 1981, compared with £2.74m, 12 months earlier.

After CGA adjustments there is a pre-tax loss of £1.5m.

The current year will certainly start off with an indifferent first half, says Mr Ronald Groves, Chairman, and although recovery from the recession may occur in time to improve second-half prospects, any sustained improvement is unlikely before 1982.

Turnover fell from £216.46m to £188.83m and trading profits from £12.67m to £2.93m.

The pre-tax surplus includes a realised profit of £1.68m (£363,000) on the sale of properties and investments and was struck after reduced interest charges of £2.48m (£4.3m). The chairman says total borrowings, as a proportion of shareholders' funds, were cut from 35 to 23 per cent.

A tax credit of £7.89m (£1.63m charge), including the release of all UK stock relief deferred tax amounting to £7.1m, leaves stated earnings per 25p share ahead at 31.6p (26p). Without the release, earnings would be 6.5p.

After an extraordinary credit of £264,000 (£182,000 debit), the attributable profit emerges at 9.37p (£6.92m).

A final of 2p makes the divi-

dend total for the year 4p, against 8.8p previously. Mr Groves says that although the cost of dividends has not been earned, and the year ahead is going to be far from easy, group reserves enable them to be paid with past profits.

Mr Groves says that after the 5 per cent reduction in activity in the construction industry in 1980, a further fall of 7 per cent is forecast for this year. There is evidence that the repair, maintenance and improvement sector is also less buoyant, although there are encouraging signs of greater activity in private house building.

He adds that the recession emphasised the fact that reduction in timber consumption in the recent past has not been matched by a similar adjustment in tree capacity. Changes which were inevitable and possibly overdue have been accelerated and benefits should accrue.

The group's workforce was reduced by over 700 to 3,300 during the year—the number employed has been cut by more than a quarter in two years.

Although capital expenditure was kept to a minimal necessary replacements, some £2m was spent on expanding the profitable merchants chain, including the acquisition of six new branches.

● comment

International Timber opens the sector reporting season on a note

of pronounced gloom but there are one or two points to be made for the shares at 83p. First, the contraction dictated by severe construction industry recession is releasing cash. International is now 23 per cent geared and there should be further realisation possibilities once the panel and forest products divisions are merged. The decline of demand and Britain's diminishing importance in defining world timber prices brings the rationalisation of the domestic trade that much closer. The spark in the Phoenix Timber price yesterday was some reflection of revived bid speculation, although for the moment these rumours have as much spice and flavour as a re-heated motorway dinner. Lastly, there is one area of real demand which will offset the widespread fall in timber volumes. Timber frame housing may not have a quarter of the housebuilding market. International believes that the share of housebuilding by this method will rise to about 60 per cent within three years and in a significant way that new starts will hit an average of 200,000 annually throughout this decade. The extent to which International and its peers is seen to exploit this potential, rather than remaining a passive supplier to the housebuilders, may determine the level of positive investment support for the timber trade. International yields just over 7 per cent.

Expenditure cutbacks affected its schedules and a potentially strong order book suffered.

Grainger continued to experience great difficulty in establishing a position in the coupling market, though the level of inquiries for its products showed an increase.

The combined loss attributable to Wellfield, Spencer Harris and Grainger, amounted to £850,000. However the civil engineering and well-drilling divisions managed to produce results at the end of the year sufficient to more than offset this loss. They have started the current year with a spread of contracts worth over £5m, Mr Downing says.

Pre-tax profit was struck after depreciation of £456,740 (£451,423) and interest payable of £440,46 (£357,597). The tax charge for the year was £26,243 (£57,954) and there was a release of £250,000 for deferred tax (nil). The proportion of the loss attributable to minority interests was £698 (£764 profit), leaving an amount attributable of £31,403 (£43,097).

The earnings per share are stated at 3.8p (7.2p) and at a loss of 0.3p prior to the release of deferred tax.

Spencer Harris found that

the fastest growing advertising market in the world during the 1970s and British advertising growth will probably continue to exceed most other countries because the UK's per capita expenditure on advertising is still less than half that of the U.S.

Mr Kenneth Gill, the chairman, says the company is recommending a 25 per cent increase in the interim dividend, as it is believed to give a return in line with the growth of the business. The interim will go up from 2.1p to 2.6d, after adjustment for the one-for-four scrip issue in February.

Earnings per 10p share are stated as 8.02p compared with 6.68p.

The company paid £975,000 in tax compared with £813,000, leaving net profit at £705,000 (£589,000). Minorities took £161,000 (£118,000) leaving £545,000 (£471,000) attributable to shareholders.

The interim dividend cost a total of £186,000 (£149,000), leaving a retained profit of £373,000 (£322,000). The chairman says the UK was increasing amount of advertising

● comment

Advertising spending continues oblivious to recession. So it is no surprise that Saatchi and Saatchi should be reporting a profits increase of 20 per cent at the half way stage and the market's thoughts are running to at least £3.4m for the year.

Possibly past recessions have taught the big companies that a cut in the advertising budget has a long term detrimental impact beyond immediate cash flow savings. Or perhaps UK companies are responding to an

REXMORE
The rights issue by Rexmore of 800,000 13 per cent convertible preference shares has been taken up as to 65.42 per cent. Industrial and Commercial Finance Corporation has taken up the balance of 311,245 shares.

Notice of Meeting

Notice is hereby given that an Extraordinary General Meeting of Members of The National Bank of Australasia Limited will be held at 36th Floor, 500 Bourke Street, Melbourne, on Thursday, July 9, 1981, at 10.30 a.m.

Special Business:

The Meeting will be asked to consider and, if thought fit, to pass—

(1) Two ordinary resolutions to increase the Bank's capital and approve of a proposed share issue to shareholders and note-holders of The Commercial Banking Company of Sydney Limited (CBC) and

(2) A special resolution to effect two amendments to the Articles of Association. The first amendment will increase the maximum allowable number of Directors and the second amendment will provide for the inclusion of a new Article to permit the appointment of Managing Directors. These resolutions are required in connection with the proposed merger of the Bank and CBC, details of which were advised to Members in a letter from the Chairman attached to the Notice of Meeting.

By Order of the Board
L. L. Rex, Secretary
June 11, 1981.

Proxies

A Member or other person entitled to vote may appoint not more than two proxies to attend and vote instead of him. Where more than one proxy is appointed, each proxy must be appointed to represent a specified proportion of the Member's voting rights. A proxy need not be a Member of the Company.

 The National Bank of Australasia Limited
(Incorporated in the Commonwealth of Australia)

Beechwood second half pick-up

A SECOND HALF recovery by Beechwood Construction Holdings resulted in a turnaround from a loss of £177,823 for the first six months to a pre-tax profit of £7.645 for the year to March 31, 1981— as against £301,815 last time.

Turnover of this Dyfed-based civil and mechanical engineering group was slightly down from £1.3m to £1.02m.

Mr John Downing, chairman, says that in view of the improved second half results and taking into account the overall current trading position, the directors have decided on a final dividend of 1p (1.58p) net per 10p share. No interim was paid (0.62p).

"At this time of economic uncertainty, Beechwood is in a sound financial condition," he says. Total group borrowings were reduced by £226,503 to £2.11m. Debt now represents just over half of shareholders' funds totalling £3.74m. It is the directors' aim to go on reducing the group's overdraft during the current year.

"Meanwhile, we have continued our capital expenditure programme on buildings, plant

and machinery. Since April last year, we have spent £578,526 (£512,146.)

Last year was an exacting and highly competitive one for all the companies in the Beechwood group he says. Demand remained low in most areas of its business throughout the year.

Although MLR went down from 17 to 12 per cent, an average rate of around 14 per cent made the cost of borrowing unusually expensive.

No sector of business was more severely affected last year by the recession than manufacturing and mechanical engineering. Mr Downing points out. It became obvious in August that the cut-back in orders was going to continue.

Demand for steel fabrications from Wellfield's traditional customers in the mining and earthmoving industries was drastically reduced and, in some cases, stopped altogether. From the autumn onwards it became necessary to introduce a planned programme of redundancy and short-time working, while efforts were made to find alternative sources of work.

Spencer Harris found that

expenditure cutbacks affected its schedules and a potentially strong order book suffered.

Grainger continued to experience great difficulty in establishing a position in the coupling market, though the level of inquiries for its products showed an increase.

The combined loss attributable to Wellfield, Spencer Harris and Grainger, amounted to £850,000. However the civil engineering and well-drilling divisions managed to produce results at the end of the year sufficient to more than offset this loss. They have started the current year with a spread of contracts worth over £5m, Mr Downing says.

Pre-tax profit was struck after depreciation of £456,740 (£451,423) and interest payable of £440,46 (£357,597). The tax charge for the year was £26,243 (£57,954) and there was a release of £250,000 for deferred tax (nil). The proportion of the loss attributable to minority interests was £698 (£764 profit), leaving an amount attributable of £31,403 (£43,097).

The earnings per share are stated at 3.8p (7.2p) and at a loss of 0.3p prior to the release of deferred tax.

Spencer Harris found that

the group's performance in the

second half was better than in the

first half.

Overall, the group's performance

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BIDS AND DEALS

NEM makes steady progress.

In common with many other insurance companies the results of our business deteriorated in 1980 when compared with the previous year, due largely to the adverse conditions both in the United Kingdom and Australia which were in existence in 1979 and which worsened during 1980. In such a business climate, the increase in premium achieved from £79 million to £87 million should be considered satisfactory. At the year-end we showed an increase in our general reserve from £17.3 million to £20.5 million and when undisclosed reserves are taken into account our margin of solvency shows a further improvement.

Group Summary of Results

	1980 £'000	1979 £'000
General Business Premiums		
Arising in the U.K.	41,787	40,028
Arising elsewhere in the world	44,528	39,100
Long Term Premiums	48,442	42,741
Total	135,067	121,869
Group Underwriting Result	(4,287)	(1,938)
Investment Income (Gross)	7,070	11,141
Other Income	532	369
Profit before Tax	3,315	9,572
Profit after Tax	1,159	3,104

UK and Eire

Our business in the U.K. which in many respects is making satisfactory progress, suffered from two particular features. In our Motor account, although the number of claims was not significantly larger, repair costs increased by inflation had a marked effect necessitating rate increases from 1st January 1981. In our Liability account increases continue in claims through Industrial diseases, the origin of which arose over a period of years commencing 30-40 years ago.

Overseas

Continuing serious market conditions affected our business in Australia. Satisfactory contributions were made from our subsidiary and associated companies in other overseas countries.

Life Assurance

Good progress was made by our principal subsidiary National

Employers' Life Assurance Company Limited. New renewable premiums of £10.1 million were secured. Total net premium income including considerations for annuities granted, was £48 million while investment income rose to £19.4 million from £14.7 million in 1980. At the end of the year the long-term funds rose from £143 million to exceed £180 million.

Recent Developments

Our reinsurance operations in London and Bermuda are progressing satisfactorily. We reached an agreement with United States insurer Crum & Forster Inc. to participate in a syndicate which they have formed to operate on the New York Insurance Exchange.

The move of our Head Office to Swindon has reached completion for the bulk of our Head Office administration, the remaining staff will be moving to new offices in London during the year.

Our reserves continue to improve and I cannot but feel that as a result of the steps we have taken to regroup and computerise our operation in the United Kingdom and gradually to expand our business in overseas countries, we can look beyond this period of recession to a more promising future.

M.H.R. King, Chairman

National Employers' Mutual

General Insurance Association Limited

WE'VE PUT THE TOP 500 BANKS IN ORDER FOR YOU.

The June issue of *The Banker* once again contains the annual survey of the world's largest banks.

Considered by bankers everywhere as the authoritative yearly ranking of banks, The Top 500 survey reveals that Citicorp, New York has become the largest bank in the world, with Bank America Corp, San Francisco running a close second.

It also shows that both West German and Italian banks have slipped back, mainly due to the depreciation of their currencies against the dollar and other major currencies and to slower growth in their deposits.

No senior person in the banking world can afford not to have this valuable survey on his desk.

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LONDON TRADED OPTIONS

June 15 Total Contracts 1,536 Calls 1,293 Puts 243.

July Oct. Jan.

Option Exercise Closing Offer Vol. Closing Offer Vol. Equity close

BP (c)	350	28	1	42	—	52	—	358p
BP (c)	360	11	81	24	6	58	2	"
BP (c)	370	12	12	22	6	58	2	"
BP (c)	380	15	15	22	11	58	2	"
BP (p)	360	17	10	42	22	50	21	"
BP (p)	380	40	75	42	10	42	68	"
Coum. Un (c)	500	—	—	42	10	42	—	165p
Coum. Gld (c)	560	30	—	42	8	52	—	470p
Coum. Gld (c)	500	19	—	42	8	52	—	165p
Court/ds (c)	60	9	12	18	6	174	12	65p
Court/ds (c)	70	—	—	17	10	104	—	"
GEC (c)	650	57	105	63	20	66	—	578p
GEC (c)	700	11	6	33	2	58	1	"
Grd Met. (c)	160	57	—	61	20	66	—	314p
Grd Met. (c)	170	37	2	41	65	49	1	"
Grd Met. (c)	180	26	2	26	20	34	21	"
Grd Met. (c)	220	5	—	26	20	34	21	"
Grd Met. (c)	260	55	15	48	25	60	22	"
ICI (c)	260	17	33	32	31	44	25	"
ICI (c)	300	37	—	26	15	34	21	"
ICI (c)	350	19	23	26	26	34	25	"
Land Sec. (c)	380	13	14	51	—	41	—	398p
Land Sec. (c)	420	16	5	5	5	26	—	"
Land Sec. (c)	470	19	6	5	8	24	—	127p
Mkt & Sp (c)	440	91	5	18	22	30	—	"
Shell (c)	360	26	26	22	1	23	—	354p
Shell (c)	390	5	2	11	—	23	—	"
Shell (c)	420	4	—	7	15	—	—	"
August								
Barclays (c)	380	43	50	55	8	70	—	428p
Barclays (c)	420	28	50	55	7	62	—	"
Barclays (c)	470	64	55	70	12	77	—	75p
Imperial (c)	70	64	65	70	—	104	1	"
Lamco (c)	550	34	10	57	10	77	—	734p
Lamco (c)	600	18	10	35	1	54	5	"
Lamco (c)	650	18	10	35	1	54	5	"
Lamco (c)	700	34	10	57	10	77	—	734p
Lamco (c)	750	34	10	57	10	77	—	734p
Lamco (c)	800	34	10	57	10	77	—	734p
Lamco (c)	850	34	10	57	10	77	—	734p
Lamco (c)	900	34	10	57	10	77	—	734p
P & O (c)	120	16	5	20	20	31	—	131p
P & O (c)	140	14	5	20	8	12	1	"
P & O (c)	160	14	5	20	8	12	1	"
P & O (c)	200	14	5	20	8	12	1	"
Rascal (c)	380	18	—	34	—	47	—	"
Rascal (c)	390	7	—	34	—	51	—	"
Rascal (c)	360	16	—	34	—	51	—	"
RTZ (c)	420	52	50	52	—	55	—	505p
RTZ (c)	450	52	50	52	—	55	—	"
RTZ (c)	500	32	52	52	47	52	—	"
RTZ (c)	550	15	7	32	7	40	—	"
G=Call								
P=Put								

Berisford edges closer to British Sugar deal

S. and W. Berisford, the commodity trader fighting to take over British Sugar Corporation in a £200m deal, has received acceptances from the sugar producer's shareholders representing 3.15 per cent of the equity and now holds 39.29 per cent.

Berisford needs just under 2m more shares to lift its holding to 42.56 per cent and trigger the support of a 24.16 per cent stake held by the Government.

Provided you and other uncommitted shareholders continue to support us by retaining your shares, the Government will not accept the Berisford bid, which will then fail.

He adds that in the opinion of the group's financial advisers, J. Henry Schroder Wag, "the Government's holding could then be placed without upsetting the market in British Sugar's shares. Thereafter the share price would at last be able to reflect the true worth of British Sugar's business."

He tells shareholders: "our financial advisers have demonstrated their confidence in your

company by buying 2.03m shares in the stock market."

UK COMPANY NEWS

Richard Lambert reports on how British insurance companies did in 1980

Investment income fills the breach

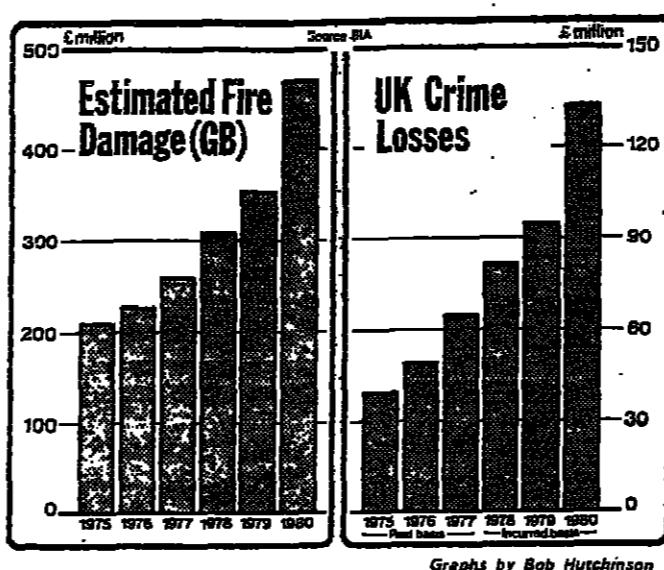
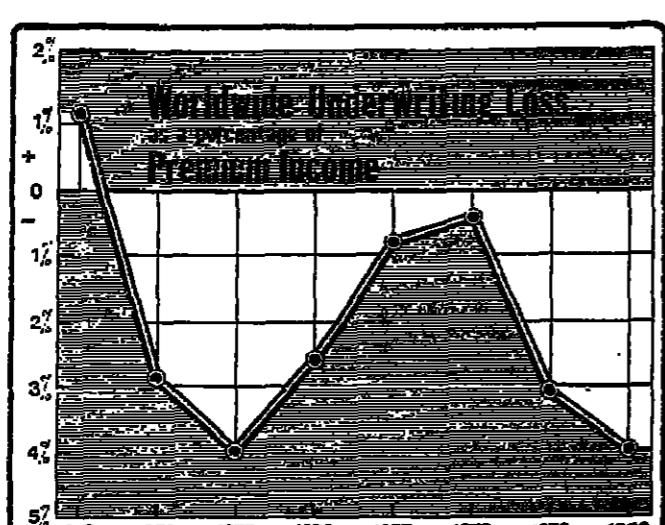
THE UK insurance industry had a difficult year in 1980. Mr Jack Emms, retiring chairman of the British Insurance Association, said yesterday. And the trends in a number of areas around the world remained adverse.

Mr Emms, who is a vice-chairman and chief general manager of the Commercial Union, was introducing the aggregate 1980 results of BIA members. These consist of over 325 insurance companies transacting some 95 per cent of the worldwide business of the British insurance company market.

The 1980 results highlight the growing importance of investment income to the insurance industry around the world. BIA members' total underwriting losses on general business climbed from £316.4m to £310m during the year, which represents 4 per cent of premium income compared with 3 per cent in 1979.

However, this was offset by a rise of £14.7m (13 per cent) in investment income — a reflection of high interest rates and the strong liquidity of most leading UK insurers. As a result, the net surplus of BIA members in 1980 was £81.6m, up from £76.6m in 1979.

The last time underwriting losses touched 4 per cent of premiums was in 1975. But the



impact then was a lot more painful because the level of investment income at that time was so much lower. In 1975 investment income less underwriting losses produced a surplus equivalent to just over 6 per cent of BIA members' premiums. In 1980, the equivalent figure was over 10 per cent.

Once again, BIA members did best in their home patch. UK premiums rose by over a fifth compared with an increase of

just under 3 per cent (to £2.2bn) in general business around the world. UK underwriting losses represented just 1.3 per cent of premium income, a marked improvement on the 2.5 per cent reported a year earlier.

This improvement covered both motor and other fire and accident business and in part reflected the absence of significant extreme weather costs during the year. In 1979, when

motor losses totalled £54.9m, the BIA estimated that bad weather in the first months of the year had brought claims costing £25m above the seasonal norm.

The better weather helped to reduce UK motor claims frequency by 3 per cent in 1980. But the cost of an average private motor claim rose by about a fifth, reflecting the increased cost of spare parts, labour rates and car prices (ranging between

7 and 17 per cent) and of court awards for injury.

The absence of severe weather conditions together with higher premiums for household business brought a substantial improvement in UK fire and accident business. Losses fell to just £1.9m compared with an exceptionally high £36.4m in 1979.

In that year, the cost of bad weather claims was put at £65m, while subsidence claims hit BIA

members to the tune of more than £20m.

However, one grim statistic in the latest period is the 55 per cent rise in domestic theft claims to £75.6m. In all, crime losses cost the UK insurance companies more than £130m in the year compared with £23m in 1979.

In the U.S., BIA members have suffered along with all the other insurers from intense competition, and inflation boosted claims costs. Their experience appears to have been broadly in line with the industry as a whole with underwriting losses amounting to 4 per cent of premiums, up from 1.6 per cent in 1979. Losses on non-auto fire and accident business rose from £4.7m to £21.3m, while motor losses almost doubled to £30.8m (or

6.9 per cent of premiums).

Most insurers expect these figures to get considerably worse during 1981.

The performance in the rest of the world was even bleaker.

Total premiums actually dropped a little in sterling terms, reflecting both the strength of the currency and the excess capacity in insurance markets around the world. Overall, underwriting losses amounted to £169.9m or more than 8 per cent of premium income, which even after allowing for investment income must have resulted in some decidedly unattractive returns for UK insurers.

Canada was one of the biggest loss makers. Royal Insurance is the market leader there and has already reported underwriting losses of £24.1m on premium income of £173.1m. In

response the leading companies pushed through sizeable rate increases at the beginning of this year, and further increases are expected in the next month or so. Even so, Canada will be producing big losses for a number of companies in 1981.

Australia has been another trouble spot, as it has so often been in the past. Most of the UK's big seven composite companies seem resigned to bad results in this territory.

Worldwide business transacted by BIA members in the marine and aviation market produced premiums of £561m.

Accounts in these classes are kept on a three-year basis, and it is not possible to state the outturn for 1980. However, it is clear that business is tough and getting tougher. In 1980 there was a total transfer of £36.4m from profits to reserves of marine, aviation and transport business. This compares with a transfer from profits of £7.5m a year earlier.

With 45 per cent of general

premium income arising from operations overseas, the insurance companies again made a big contribution to UK foreign currency earnings. And they remain a very substantial force in the capital markets, with total funds invested of nearly £268bn, of which £54.6bn is held by life long term life funds.

The overall conclusion is that excess capacity is putting increasing pressure on profits in the world's insurance industry. But thanks to rising investment income and a relatively good performance within the home market, the overall return on capital for the UK companies is still not too bad.

Discussing the question of overseas investment, since the removal of UK exchange controls, Mr Emms said that BIA members had invested some 12 per cent of their total cash flow abroad during 1980. This compared with about 8 per cent in the first half of 1979, before the controls started to be dismantled.

Companies were constrained by the need to match their assets with their liabilities in terms of currencies, he added. Therefore the recent level of overseas diversification could probably be regarded as a once for all adjustment. The process was not yet completed, but the figures for 1981 would probably confirm that it had not much further to go.

Mr Emms is succeeded as chairman of the BIA by Mr Peter Dugdale, 53, who is managing director of Guardian Royal Exchange Assurance and was made a deputy chairman of the BIA in 1979.

Mr Peter Sharman has been appointed a deputy chairman of BIA, and Mr John Howard becomes a deputy chairman. Mr Sharman is chief general manager and a director of the Norwich Union Insurance Group and Mr Howard is chief general manager and a director of Royal Insurance.

TOTAL INVESTMENTS OF BIA MEMBERS (at market price)

	1979	1980		
	£m	%	£m	%
British Government Authority Securities	130,004	23.5	14,604	24.4
Foreign and Commonwealth Government, provincial and municipal stocks	3,220	5.9	3,309	4.9
Debentures, loan stocks, preference and guaranteed stocks and shares	4,271	7.7	4,325	6.2
Ordinary stocks and shares	15,455	27.8	21,232	31.2
Mortgages	4,304	7.8	4,520	6.7
Real property and ground rents	11,758	21.2	14,399	21.2
Other investments	3,354	6.1	3,669	5.4
Total invested funds	55,416	100.0	67,968	100.0
Income from investments	4,542		5,422	

Source: BIA

APPOINTMENTS

Peter Dugdale is chairman of BIA

Mr Peter Dugdale has been elected chairman of the BRITISH INSURANCE ASSOCIATION. He is managing director of Guardian Royal Exchange Assurance and was made a deputy chairman of the BIA in 1979.

Mr D. I. Allen has become investment manager (UK equities) of UK PROVIDENT.

Mr Kuniaki Hirano has taken over from Mr Sadao Hirano as general manager of the London branch of UFJI BANK.

Mr Hirano's most recent post was chief manager of the bank's Mizuho branch in Tokyo.

Mr Ken Davidson has been appointed director of operations for MANPOWER of Slough, in addition to his position as director of human resources.

Mr P. A. Morris has been appointed general manager of TELEPHONE RENTALS from July 1. He will remain on the main board but relinquishes his position as sales director. Mr P. D. Hoole, regional manager, South East Region, is to become general sales manager, on date.

Mr Peter Hill-Wood has been appointed a non-executive director of MILLS AND ALLEN INTERNATIONAL. He is an executive director of Hambros Bank.

Mr Richard J. Trew has been appointed to the board of DUNDONIAY.

Mr Nigel C. Haygarth joins the board of LONDON CITY UNDERWITING AGENCIES on July 1 as financial director.

General Sir Patrick Howard-Dobson has been appointed to the eastern counties regional board of LLOYDS BANK, which sits at Cambridge under the chairmanship of Mr M. G. Falcon. General Sir Patrick was formerly chief of defence staff personnel and logistics.

Mr John Lubby has been appointed to the board of FORTNUM AND MASON as a non-executive director. He is a partner in Pancreo Gordon and Co, accountants to the company.

Mr Susan Williams has been appointed lieutenant for the County of South Gloucester in succession to Sir Hugo Webster, who has resigned for health reasons.

How the sands of time have taken us from Blackpool to California.

IN 1921 Frank Taylor built his first pair of houses in Central Drive, Blackpool.

Those two homes were to open the door on the steady growth of a major international construction company.

So much so that today, in 1981, we are able to include the civil engineering construction of the world's first nuclear power station, the world's largest dry dock facility, and Europe's largest enclosed shopping area among our many global achievements.

During the past 60 years the Taylor Woodrow Team of parent, subsidiary and associated companies has grown to over 160 in number.

And remembering that homes were originally

at the heart of Taylor Woodrow's activities, it seems fitting that the Rancho Mirage development of modern housing in California is one of our most recent projects as we move forward in the eighties.

In this, the week we celebrate our Diamond Jubilee, we thank our clients, their associates and consultants, and our shareholders for their valued support over the years.

Together with our team members they have contributed significantly to Taylor Woodrow's continued success worldwide.

60 YEARS OF EXPERIENCE, EXPERTISE AND TEAMWORK
TAYLOR WOODROW

Companies and Markets

UK COMPANY NEWS

Carroll Inds. exceeds £4m

PROJECTS BEFORE TAX of Carroll Industries, Dublin-based cigarette and tobacco manufacturer, increased from £15.33m to £4.11m in the six months to March 31, 1981, on sales of £29.24m against £15.22m.

The directors are increasing the interim dividend from 1.75p to 2.25p net per share to reflect the last full year's total of 5.25p was paid from profits of £16.85m. They say that results for the whole of the current year will depend on developments in the Irish economy and, in particular, the timing of the price increase in the tobacco division.

The group has produced a current cost profit and loss account for the half-year in which the pre-tax surplus is reduced to £2.52m (£2.74m). This say the directors, shows clearly the serious effects of current levels of inflation in Ireland and that the current cash flow utilised at time of year-end in the period exceeded the historical rate by some 6.5 per cent in the corresponding six months last year, the difference was only 20.6m.

The historical pre-tax profit was struck after associates' losses of £585,000 (£289,000 and net interest payable of £204,000 (£108,000). Tax took £827,000 (£511,000), giving earnings per 25p share of £.89 (8.8p).

The attributable surplus emerged at £2.28m (£2.79m) of which the interim dividend stands at 1.09p (£0.84p).

The group's tobacco division increased its market share in the first half, but the directors point out that retail prices are controlled, and cost increases can be recovered only after an order by the Minister for Industry, Commerce and Tourism has been

BOARD MEETINGS

The following companies have notified us of board meetings to be held or held for the purpose of considering dividends. "Official indications" are given as to whether dividends are interim or final and the sub-divisions shown below based mainly on last year's financials.

TODAY

International-Batens Household Stores, Brooks Tool Engineering, Dundee and London Investment Trust, Grange Trust, Ernest Jones Jewellers, Nottingham Brook.

Fisons - Bell and Sons, Birchall Taylor, Continental and Industrial Trust, Dawson International, Downe Surgical, Johnson Matthey, Spots Restaurants, Tescos Stores.

FUTURE DATES

Interstate-Batens Household Stores, Kilkishen (Kings) Rubber Eat., June 24; Killinghall (Rubber) Dept., June 24; Lloyds Bank Trust, July 17; Throgmorton Trust, June 25; Fisons - Bell and Sons, Birchall Taylor, Johnson Matthey, Spots Restaurants, Tescos Stores, June 25; Arthur (T) (London), June 23; Brown and Tawse, June 25; Electromechanics, June 25; Escrow, Clothes, June 25; Klein-E-Z, June 26; Lloyd (F H), July 8; Mayer (Montague L), June 18; Morrisons, June 23; Pilkingtons, June 23; Peterson (R), June 23; Road Consolidated Mines, June 25.

obtained. Delays in this administrative process cost the group £200,000 in the period, and are currently costing £50,000 a week, they add.

The pharmaceutical division produced improved sales and profits, but print and packaging was hit by the effects of the recession on its customers. The Fieldcrest towel mill is also affected by the recession and is expected to show increased losses in the current year.

RTD Group £0.32m loss

THE Dublin-based RTD Group, electropaper and manufacturer of generating sets, made a pre-tax loss for the year ended February 1981 of £131.174 against a profit last year of £97,500. Turnover fell from £5.15m to £5.05m.

There is again no dividend for the year, and the loss per 25p share is stated as 5.5p compared with earnings of 1.8p.

The company says that break-even has been achieved in the first three months of trading. A weakening pound should encourage export growth for generator sets and motor accessories, whilst at home there are savings of 25.38s.

Notice of a meeting of the Holders of Units in the International Income Fund to be held on Monday 13th July 1981

International Income Fund**To the holders of Units in the International Income Fund**

NOTICE IS HEREBY GIVEN pursuant to the Trust Deed dated 25th January, 1980 (as amended) ("the Trust Deed") by which the International Income Fund ("the Fund") was constituted that a Meeting of the holders of Units in the Fund will be held on 13th July, 1981, at 11.00 a.m. at the offices of Midland Bank Trust Company (Channel Islands) Limited, the Trustees of the Fund ("the Trustees"), 28-34 Hill Street, St Helier, Jersey. Channel Islands for the purposes of considering and, if thought fit, approving amendments to the Trust Deed to provide for the creation and issue of two new classes of Units in the Fund.

Copies of a Letter to Unitholders explaining the proposed amendments are available for collection from, and a draft of the Supplemental Trust Deed to effect the amendments may be inspected at the following addresses:

THE TRUSTEE

Midland Bank Trust Company (Channel Islands) Limited,
28-34 Hill Street,
St Helier, Jersey, C.I.

REDEMPTION AND PAYING AGENTS

London: European Banking Company Limited, Bankers Trust Company, 12 Leadenhall Street, London EC3V 4PP.

Luxembourg:

New York: Bankers Trust Company, One Bankers Trust Plaza, New York, NY 10005.

The proposed amendments require the approval by the affirmative votes of the holders of 66.3% of the outstanding Units of the following Resolution:-

THAT this Meeting hereby approves the amendments to the Trust Deed constituting the International Income Fund contained in the draft Supplemental Trust Deed laid before the Meeting and signed for the purposes of identification by the Chairman of the Meeting, and hereby authorises and instructs Midland Bank Trust Company (Channel Islands) Limited as Trustee and the members of the Board of Advisors of the International Income Fund to enter into a Supplemental Trust Deed in the form of said draft.

To attend and vote at the Meeting, Unitholders must produce either the certificates for their Units or voting certificates in respect thereof. A voting certificate is a certificate executed by a trust company, bank, banker or recognised security dealer or broker, which shall be dated and which shall state that on the date thereof a certificate for a Unit or Units bearing specified serial numbers was deposited with or exhibited to the person executing the voting certificate by the person named therein.

Unitholders may vote on the Resolution in person or by a proxy appointed in writing. Voting certificates contain a form of proxy which Unitholders may complete if they do not wish to be present in person at the Meeting.

No trust company, bank or recognised security dealer or broker shall be entitled as the holder of any Unit to vote the same unless it shall produce at the Meeting a Validation Certificate addressed to the Trustees to the effect that it is the beneficial owner of such Unit or that it is voting such Unit in accordance with instructions given to it by the beneficial owner thereof.

Voting Certificates containing proxy forms and Validation Certificates may be obtained from the Trustees or any of the Agents specified above.

The Meeting requires a quorum of two or more persons together holding, or representing the holders of, a majority of the outstanding Units.

Midland Bank Trust Company (Channel Islands) Limited

10th June 1981.

MINING NEWS**Israel's rough diamond imports fall sharply**

BY KENNETH MARSTON, MINING EDITOR

REFLECTING the depression in the diamond trade and "indigestion" at the main cutting centres, Israel's imports of rough diamonds in the first five months of this year have dropped by over 50 per cent to net 1.15m carats, worth \$208m (£101m), compared with the same period of last year.

The latest carriage figure represents a fall of 50.8 per cent while the value is 58.3 per cent down on that of a year ago. Reports Daniel from Tel Aviv.

The Israeli diamond cutting and polishing industry's problems of overstocking and a stagnant demand have been compounded by a reduction in the volume of credit granted in the February of 25 per cent in the volume of credit granted in the industry plus an increase in interest in about 70 per cent of the Eurodollar rate.

The country's exports of polished diamonds in the first

five months of this year have been virtually unchanged in volume at 994,271 carats net, but the value of this has fallen by 18.8 per cent to \$603m. This suggests that while the Israelis are managing to reduce their diamond stocks, they may be doing so at the cost of profits.

It is interesting to note that the country's exports rose sharply in May to a value of \$110m which included a minor but doubled \$4m in shipments to the U.S. and a 34.7 per cent rise to \$21m.

But at the lower end of the polished diamond market a good deal is reported for the cheaper goods such as the melees which range in size up to about 14 points, or one-seventh of a carat, while prices have strengthened for the larger white pique (including barely detectable imperfections) diamonds of some 60 points (there are 100 points to the carat and 142 carats to the troy ounce).

It would seem that while the market as a whole is far from being out of the wood yet jewellers are taking advantage of buying opportunities which may not recur in the lower priced goods. But there are few signs of any improvement in the demand for better quality stones.

Continental's huge Jabluka deposit, discovered more than a decade ago and still not in production, is anything to go by, PNC could face a long wait before receiving Australian Government approval to develop its discovery.

As far as the quality is concerned, PNC Exploration said yesterday that the deposit "showed promise to be commercially viable" but it would be two or three years before the feasibility of commercial production can be determined.

If the example of Pan-

National's Canning Basin is a commercial well" according to Reuter.

Occidental said yesterday that two step-out wells will be drilled shortly to provide verification as to the extent of the field, discovered during May by a consortium comprising Occidental with 27.5 per cent, Home Oil with 27.5 per cent, Alberta Eastern Gas 25 per cent and Vangas, 20 per cent.

Occidental's statement was in response to what it described as "recent apparently conflicting news reports on the well." Blina I flowed oil at a rate of 907 barrels a day following a drill stem test of the interval between 4,600 ft and 4,898 ft. Subsequent tests of lower zones "have no relationship to the proven production zone" according to Occidental.

OCCIDENTAL SAYS BLINA WELL IS COMMERCIAL

America's Occidental Petroleum Corporation, has reiterated that the Blina I oil discovery in Aus-

tralia's Canning Basin is a commercial well" according to Reuter.

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UNION MINIERE

Abstracts from the 1980 Annual Report

HIGHLIGHTS OF THE 1980 FINANCIAL YEAR

Losses at the Thierry copper mine (Canada) and at Jersey Miniere Zinc (U.S.A.)

Profits at the Tejucana diamond and gold mine (Brazil).

Resumption of research and development work by Ocean Mining Associates (deep sea nodules) and exploration by Oracle Ridge Mining Partners (copper ore).

Negotiation of the sale of the Valeradde zinc deposit (Mexico).

Income from deposits shows marked rise but major amortisation of investments.

Net dividend of 500 Francs (1 per whole share (50 Francs per tenth part of share), same as that for the 1979 financial year.

MAIN FIGURES (in Belgian Francs)

Capital subscribed, issued and fully paid-up: 8,000 millions

Shareholders' equity: 20,706 millions

Reduction in the operating result: 256.7 millions (against 416.6 in 1979) which is basically the outcome of a lower level of sales of metals from stocks.

Production from 1,261 million tonnes to 1,102.6 in 1979.

Net profit for the financial year: 500.7 millions (against 666 millions in 1979).

Drawing of an amount of 141 millions on the reserves (that corresponds to a provision of the same amount set up to cover commitments regarding the early retirement of a number of agents).

Balance available for distribution (including the 1979 result brought forward): 693 millions (against 720 millions in 1979).

Dividend maintained: 500 francs per full share (50 francs per 1/10th of a share).

Result carried forward: 49.9 millions (against 50.9 millions in 1979).

After these informations, the President reviewed the recent developments of the various projects of the company:

Canada-Thierry Mine: production remains stable at around 85,000 mt. of ore a month to supply the concentrator that operates at about 80% of its nominal capacity. The grade of the ore extracted and the operating costs involved are such that no return can be expected without some improvement in the present copper prices. Prospection of the underground ore body below 500m. has confirmed the existence of mineral deposits at depths of up to 800m. and provides evidence that it may extend up to 1,000m.

U.S.A.- Jersey Miniere Zinc: the joint venture is nearing its financial equilibrium and it is hoped that this improving trend will be confirmed during the course of the year. A sufficient improvement of the zinc market would allow production work to begin at the Gordonsville mine.

Ocean Mining Associates (O.M.A.) (deepsea mining of polymetallic nodules) relaunching in early 1981 of the research and development programme that was shelved back in 1979. Union Miniere feels as do its partners - that it is difficult to predict what the outcome of future negotiations of the Conference on the Law of the Sea will be, the publication of national legislations (as already done in the U.S.A. and in West Germany) (including a Belgian one that is wished) would permit to anticipate industrial development of the nodules to begin in a reasonably near future.

Oracle Ridge Mining Partners (copper deposit in Arizona): exploration continues in order to obtain a definitive idea of its potential and to determine just how profitable this operation turns out to be.

Pistoles (Colorado) - (precious ore bodies): the company now owns all the properties needed to go ahead with any future mining operations and is continuing exploration in the hope of shortly uncovering mineral reserves that would warrant fairly speedy development.

Bicknell Minerals colliery - (Indiana): our subsidiary Union Mine has taken over this entire holding. The 500,000t/y production capacity of steam coal will be increased in the coming months to 750,000t/y. This investment should normally produce a return from 1983 onwards.

Brazil-Tejucana (diamonds): the outlook for favorable result remains promising. A fifth large capacity dredge has just been purchased with a view to the opening of an additional site as of next year.

Paralima (zinc plant): a steady level of production has been achieved. Efforts are currently aimed at getting the Brazilian Government to adjust the zinc quota and pricing systems to enable the company to meet its debt and achieve a return on its capital.

Mexico-Asturias: sale of the Valeradde ore body at satisfactory conditions.

Negotiations currently under way with a Mexican company for the resumption of prospection works on the Cerro Dolores project (zinc-silver-lead ore).

East African Uranium: recovery of uranium content in phosphates; the plant became operational during the first half of 1980 and work is going ahead according to schedule.

Copies, in English, French, Dutch and Spanish of the 1980 Annual Report and of the Chairman's Statement to the General Assembly of Shareholders can be obtained on request from:

UNION MINIERE

Public Relations Service, Rue de la Chancellerie, 1, B-1000 Brussels-Belgium. Tel. (2) 513.60.50 (ext. 605) - Telex: 21.551 Um b.

Associated British Foods

"In a year of depressed consumer spending and high unemployment in this country, we must take pride in four major achievements:

- * Increased group sales at home and abroad up by a record £428 million - up 20 per cent.
- * Increased profits comfortably past the £100 million mark - £15 million - up 16 per cent.
- * A record cash flow enabling us to reduce borrowings by £17 million whilst increasing investment by £120 million.
- * Increased employment in an already large work force, both in this country and overseas - in the United Kingdom up 1,650 to 73,700.

These achievements reflect the spread of our group's activities but they could not have been achieved without a consistent willingness to invest. They could not have been achieved without the many skills this company represents in knowing how and where to invest. Nor could they have happened without the consistent and necessary increases in productivity resulting from this investment policy."

Garry H. Weston, Chairman

Financial Highlights

	1981 £ million	1980 £ million

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Mid-range computer launched by IBM

By IAN HARGREAVES IN NEW YORK

INTERNATIONAL Business Machines yesterday unveiled the latest part of its strategy for tackling the small computer market and also said it plans to make a \$260m 25-year debenture issue.

It launched a new mid-range computer, cut prices on other units and said it would no longer offer leases on some models. The actions concern the System 38 and System 34 models which are at the top end of its small computer range.

The new offering, a Model 4 configuration of the System 38 unit, is capable of storing 2 megabytes of information. A megabyte equals 1m characters. Its processing speed ranges up to 200 millionths of a second per item, which IBM says is the same as the company's more expensive Model 1.

The price for a typical Model 4 configuration of the System 38 will be \$202,100, with a lease price of \$6,078 per month. Shipments will start in August.

Introduction of the new range has led to price cuts in the System 38 Model 3. The purchase price for this configuration is to be reduced by 16 per cent to \$112,350, with a \$3,181 lease cost.

System 34 computers will also be cut in price by between \$5,000 and \$6,000 per unit and IBM says it will no longer offer leasing facilities for System 34 units with storage capacities of 3.6, 13.2 and 27.1 megabytes.

IBM offers more widespread leasing facilities in the computer industry than any of its competitors, but is reacting to a trend towards simpler, off-the-shelf retailing practices now common in the marketing of small computers.

Saudis raise Donaldson Lufkin stake

By Our Financial Staff

COMPETROL-BVI LIMITED said it boosted its stake in Donaldson Lufkin and Jenrette, the U.S. financial services group, to a total of 1,350,000 shares of common or 14.4 per cent from 11.4 per cent.

The company, a unit of Competrol Establishment based in New York and beneficially owned jointly by Khaled Ibn Abdullah Ibn Abdul Rahman Al Saud, a member of the Saudi royal family, and Mr Suliman S. Olayan, said it acquired 250,000 shares on June 11 under a purchase agreement with Mr Robert Winthrop. The Saudi Arabians have an unconditional obligation to pay Mr Winthrop \$300,000.

INTERNATIONAL COMPANIES and FINANCE

Sybron to sell division as part of restructuring

By IAN HARGREAVES IN NEW YORK

SYBRON, the U.S. health product company, is to sell one of its largest divisions as part of a sweeping restructuring of its operations.

Sybron is looking for a buyer for its Pfaudler subsidiary, which makes glassed steel reactors and storage tanks for the chemical and food industries.

Pfaudler has 2,500 employees, of whom half work in Europe. Part of the Pfaudler process equipment business comprises the Henry Balfour Company of Fife, Scotland, which has 600 employees and which is up for sale along with Pfaudler.

The company has suffered severe price competition, especially from DeDietrich of France, which makes an almost identical range of products.

Last year, Pfaudler had operating profits of \$12.4m on sales of \$143.4m. The profit figure was unchanged from 1979.

Sybron, whose other interests include dental products, earned \$23.5m last year on sales of \$79.3m.

It has been existence only since 1968, but Pfaudler dates back to the turn of the century. Henry Balfour has a history stretching back to the 19th century, when it was a manufacturer of glass coatings for the brewery industry.

• Humans, the hospital management group, boosted its net earnings by 38 per cent from \$18.57m to \$25.88m in its third quarter on revenues 22 per cent higher at \$446m. Per share profits were up from 45 cents to 65 cents.

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Heaven's Gate costs UA \$40m

By OUR NEW YORK STAFF

TRANSAMERICA, the parent company of United Artists, yesterday threw in the towel on Heaven's Gate, the motion picture which flopped disastrously at the box office, and said that it would write off the entire costs of the production.

These costs are estimated at \$40m and the company said the write-off would lead to a second quarter loss for United Artists.

The latest write-off, however, will not affect the pending takeover of United Artists by MGM-Films. Under the terms of that \$380m transaction, Transamerica had already agreed to absorb the costs.

It is ironic, however, that the film should have been finally pronounced commercially hopeless soon after it received

critical acclaim at the Cannes Film Festival.

In spite of the raptures of certain European critics, however, including the Financial Times film critic, the film has been a box office disaster in France, Belgium and Switzerland. In the U.S., the original version of the film was dismissed as a total failure and although the re-cut version shown at Cannes had a few admirers, it is no longer playing in New York and has had negligible following at the box office. United Artists yesterday could not give a tally of its Gross box office takings so far.

British film enthusiasts will have the chance to make their own judgment later this year. The film is due to open in London in October.

Mr Fred Hift, United Artists' vice-president for international marketing, said the film had also received an initial warm welcome in Brazil and Japan, where audiences like action-oriented films and do not even despise out-of-favour Westerns, which Heaven's Gate is in part. UA is not whisly devising a new advertising campaign for the film which will re-package it not as a love story, as it was sold in America, but as a blood and thunder action spectacular.

"The picture has a lot of life to it. It may not be on the sophisticated level that Cimino (Michael Cimino, the director) would like, but we think it will do well in Latin America and the Far East," he said.

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Companies and Markets INTL. COMPANIES & FINANCE

Weaker D-Mark brings orders boom for Krupp

BY JONATHAN CARR IN BONN

KRUPP, the diversified West German industrial group, is enjoying an orders boom, thanks to increased foreign demand influenced by the fall in the D-Mark.

On the other hand, Krupp faces continued losses in steel and shipbuilding—the two sectors which last year forced down group net profit to DM 98m (£42m) from DM 119m in 1979.

Krupp said that in the first five months this year total external orders (excluding orders between the group's own companies) rose by 37 per cent against the same period of 1980, to DM 8.4bn.

By far the biggest surge came in the industrial plant and mechanical engineering, where orders more than doubled to DM 4.1bn. But Krupp's trading and services sector also booked deals worth DM 2.6bn, a rise of 55 per cent. Overall sales up by 7 per cent.

Despite these successes, which match current developments throughout much of the German mechanical engineering industry, Dr Wilhelm Schneider, Krupp's executive board chairman, sounded a note of caution.

He stressed that part of the orders boom involved contracts long under negotiation which had now been clinched largely because of the price advantage caused by the dwindling D-Mark, which has fallen against the dollar by about 30 per cent over the last 18 months.

The implications are both that this boom in foreign demand will not be matched by a similar surge in profits, and that a

FIVE-MONTH SALES

	DMbn	Percentage change
Steel	2.5	-7
Shipbuilding	0.17	+62
Engineering	1.4	+30
Trade and services	1.8	+9
Less infra-group	0.67	+4
External sales	5.2	+7

ORDERS

	DMbn	Percentage change
Steel	2.4	-11
Shipbuilding	0.15	+35
Engineering	4.1	+102
Trade and services	2.6	+55
Less infra-group	1.05	+52
External orders	8.4	+37

currency-induced increase in business may prove fairly short-lived.

Further, the catastrophic conditions on the European steel market coupled with the weakness of the shipbuilding industry underlines the major problem which Krupp still faces despite years of intensive restructuring.

Last year Krupp world external sales rose by 9 per cent to DM 13.9bn (37 per cent of that abroad) and incoming orders were up 12 per cent to DM 15bn. In both cases, mechanical engineering and trading activities registered above-average growth.

On the other hand, steel sales rose by only 5 per cent—an average figure for the year which conceals a disastrous heavy loss-making last quarter.

Austrian bank to get state guarantees

LEGISLATION providing Sch 3bn (£180m) in state guarantees for Oesterreichische Laenderbank, the third biggest bank in Austria which last year dipped into the red and failed to pay a dividend, should be on the statute book by early July.

Dr Schneider emphasised that since the start of the steel crisis in 1975, Krupp had suffered total operating losses in this sector of more than DM 600m. Nonetheless, it had continued to invest in new plant and processes, and would be "absolutely competitive today" were it not for the pressure from state-subsidised companies elsewhere in Europe.

The Krupp loss from shipbuilding last year totalled about DM 70m, with sales falling by 4 per cent to DM 460m.

The group has been especially hard hit by the fall in demand for supertankers, on which its Bremen yard, above all, depended. Here too, a cost cutting and restructuring programme is underway, but it will take several years yet to carry through.

Finally, Krupp is increasingly worried about the future of its industrial plant business abroad, in view of the cheap financing available to its foreign competitors with help from their governments.

Dr Schneider noted that Krupp recently lost a DM 400m contract in East Germany because the Japanese competitor had benefited from state interest rate subsidies. The absence of such competitive financing in West Germany also meant Krupp was increasingly putting such deals in the hands of its subsidiaries abroad. In the longer run that implied fewer jobs at home.

For its part, Laenderbank can point to a basic capital of Sch 300m together with own

Laenderbank faces a long hard road to recovery. But the new management looks to the future with confidence in the knowledge that state funds should shortly be drafted to the bank's aid, Paul Lendvai reports from Vienna

funds of Sch 2.5bn. Total assets stand at Sch 146bn. Through a major industrial portfolio the bank has interest of 25 per cent on average in a string of companies which last year had a workforce totalling 18,400.

The state corporation in charge of guarantees and indemnity bonds for loans to specific enterprises will be the vehicle the Government will use to aid Laenderbank. The federal state will take over the guarantee for the repayment of Sch 3bn of loans, while Laenderbank will itself treat the guaranteed sum as a deposit subject to 8 per cent interest. The guarantees will be written off over 25 years so that every year 4 per cent of the Sch 3bn will appear under a provision for future losses in the Laenderbank profit and loss account. On this basis the bank faces a total financing cost of Sch 250m a year.

Yesterday saw all the major Italian stocks fall back sharply, with the banks—which have been among the market leaders up to now—heading the downward trend. But some of the steepest falls were recorded by La Centrale and Tiro, both down about 20 per cent on the day.

If the decline continues there could be difficulties for some of the big capital-raising operations which have yet to come to the market. The biggest is that of Montedison, the chemical group, which plans to increase its capital nearly three times by means of a rights issue of L640bn (£546m). Yesterday Montedison shares, which had reached a peak of L283 in May, were L1 below their par value at L174.

It remains to be seen whether the problems caused by OEKG and Eamig will prove to be a blessing in disguise for Austrian banking, where politicians and regional lobbies remain very influential.

The Treasury has started legal action with regard to at least one member of the former board of Laenderbank directors, all of whom were dismissed earlier this year.

As a result of the Laenderbank affair some Austrian economic commentators have called for a tightening of the banking laws and the establishment of a control body outside the Treasury. Other observers are sceptical about the real impact of such a measure—Laenderbank's problems are primarily the result of a devastating combination of poor management and political backseat driving," a top banker remarked privately.

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Most investors believe the main pressure for radical and electronics group.

Heavier losses at Gardisette

By John Wicks in Zurich

GARDISSETTE, THE Swiss curtains fabric group, has moved deeper into the red during 1980 and as a result will again not pay a dividend.

Sales improved by 3 per cent to SwFr 111m. But the company has still not managed to surface above the problems in the housing market in Switzerland and net losses were SwFr 5.9m (£3.9m), compared with SwFr 1.1m.

Recovery by Paris stocks

BY OUR PARIS STAFF

THE PARIS BOURSE climbed out of its recent depression yesterday to register its best trading period since the election of President Mitterrand five weeks ago.

Share prices rose on average by about 4.5 per cent, mainly in response to indications that the Communist Party will be in a weak position in the next National Assembly. The main stockholders' index went up to 80.8 against 77.3 on Monday.

The low Communist poll in the first round of the legislative elections at the weekend has raised hopes on the part that the new Socialist Administration will conduct a moderate industrial policy.

Most investors believe the main pressure for radical and electronics group.

Downturn for Austrian brewer

BY PAUL LENDAVAI IN VIENNA

BRAU, the Austrian brewer, reports a sharp drop in profits for 1980 and is cutting its dividend from 10 per cent to 8 per cent.

On falling sales volume Brau lost market share last year and operating profits plunged to Sch 34m (£21m) from Sch 101m. The brewer's market share in Austria eased to 35.4 per cent from 36 per cent.

Beer consumption in Austria last year fell by 1.9 per cent to 7.95m hecto litres but at Brau volume suffered a setback of 3.7 per cent, cutting sales to 2.8m hecto litres.

The disappointing performance was ascribed by Brau to sluggish sales in Vienna and eastern Austria. Sales in the western provinces, with their large influx of foreign tourists,

were buoyant. Exports were down by 5 per cent while non-alcoholic drinks volume was maintained.

Total cash turnover rose by 2 per cent to Sch 2.53bn for 1980, with beer accounting for Sch 1.95bn. Prospects are improving with current year first quarter sales of beer up by 3 per cent.

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North Korea fails to meet loan repayment schedule

BY A SPECIAL CORRESPONDENT

NORTH KOREA has failed for the third time to meet repayment schedules negotiated with two consortia of British and Continental banks. Morgan Grenfell and the Australia and New Zealand Banking Group, managers of the consortia, say that North Korea paid only the first in a series of payments which was negotiated in 1980 following two previous failures to pay back the loans according to plan.

The two consortia represent 73 British and Continental banks which extended trade credit or loans to North Korea in the early 1970s. They manage loans of about DM 250m.

Other European financing extended to the country include a French loan of FFr 859m and loans from various European banks amounting to DM 250m.

Bankers reluctant

Bankers are reluctant to treat the loans as written off in their books. North Korea is one case among many of countries that have trouble in repaying loans to foreign banking concerns. One difference with North Korea is that the first foreign banks may hear of the difficulties in a telex message thanking them in advance for their agreement to forgo the repayment.

The European loans are only part of North Korea's debts. Debts to the Soviet Union and China mostly for oil sales, are thought to amount to the equivalent of \$1.5bn. Nearly all the major Japanese banks and a number of the smaller provincial ones have also extended credit to North Korea, amounting to \$350m.

The European banks have resisted suggestions from the North Koreans that they should participate in the development of the socialist economy by exchanging their loans for an equity share in North Korean mining concerns. It is believed that several of the Japanese banks are being repaid through commodity exports.

North Korea exports copper, coal, and other items to Japan. Another buyer of North Korean commodities is South Korea. The Government of South Korea has recently been encouraging trade with Communist states, in particular China and Vietnam.

The European banking concerns have little pressure that they can bring to bear on the North Korean Foreign Trade Bank and that concern has ceased trading in capitalist countries. The small North Korean gold output is sold through the Zurich market by the Daiso Bank. It is unlikely that pressure from the

Increased earnings and payout from FVB

By Jim Jones in Johannesburg

FEDERALE Volksbeleggings (FVB), the South African investment company, the main interests of which are in food, chemicals, electronics, and furniture retailing, had record results for the year ended March 31 1981. Pre-tax income rose by 65.3 per cent to R81.57m (\$9.5m) against R 49.34m in the previous year, while turnover was up 41 per cent ahead at R1.03m (\$1.2bn) compared with R72.9m.

The company says that better employment of assets, together with the country's strong economic upswing, largely contributed to the improved results. Whereas a few years ago the group relied mainly on the fishing and chemical sectors, the position has now been reached where all the group's interests have made a contribution to profits. Almost all the unlisted subsidiaries did "exceptionally well" during the year. SedMech, which distributed Massey Ferguson equipment, consolidated its leading position in the tractor market. Furniture distributor, Morkels, which in the past has made only limited contribution to profits, showed record earnings.

The directors continue to be cautious on near term prospects, but although they warn that operators car rental services, year will be subject to greater uncertainties than in the year just completed, they are looking forward to further growth. A total dividend of 33 cents a share against 22 cents has been declared from earnings of 17.5 cents compared with 66 cents.

The margin of profits to turnover improved in the year from 3.2 per cent to 4.3 per cent.

However, because of conditions abroad and the slowdown in the rate of devaluation of the Israeli currency in recent months, exports declined by 30 per cent of all sales last year compared with 25 per cent in

Sony suffers downturn in first half

BY YOKO SHIBATA IN TOKYO

SONY CORPORATION the Japanese electrical appliances manufacturer, suffered a fall of 9.4 per cent in net profits to Y31.58bn (\$140m) in the first six months of the financial year, on a consolidated basis, from Y34.85bn in the same period last year when there was a gain of 34.2 per cent, to an unusually high level.

The fall in earnings was seen in spite of a rise of 16.9 per cent in sales for the six months, to April 30, to R1.48bn (\$2.3bn), from Y459.78bn (\$2.3bn). Helped by demand for video tape recorders and stereo cassette players.

The rise in th yen in the foreign exchange market contributed to the fall in profits—which had in the same period of 1979-80 been strongly supported by the yen's weakness.

Consolidated net profits in the second quarter were down 25.2 per cent on the same period a year earlier, to

Y11.48bn on sales up 16.2 per cent to Y248.63bn.

In the first six months, overseas sales rose by 20.1 per cent to account for 67.5 per cent of the total. Domestic sales accounted for 32.5 per cent of those overall, to show a gain of 10.8 per cent. Sales growth in major overseas markets in terms of the local currencies was around 30.50 per cent, with those in the U.S. dollar gaining 35 per cent, in sterling 50 per cent, in German Marks 42 per cent, and in French francs 64 per cent. The sales abroad in yen terms, however, were held down by the foreign exchange movements.

A breakdown of sales by product shows VTRs in volume increasing 75 per cent in the six months, but in sales by only 48.1 per cent, to take a 26.3 per cent share in the total turnover. Sales of television sets declined by 2.2 per cent, to

centring on VTRs, plans outlays for new plant and equipment of \$350m for the full year, ending October. Investment in the first six months came to \$170m. The major part of the capital outlays is aimed at expanding production capacity in VTRs. Monthly production of VTRs (currently 150,000 units) is to be lifted to 200,000 units by the autumn. In order to meet overseas demand, the company is studying the possibility of manufacturing VTRs overseas, most likely in the U.S. or UK.

The company expects sales for the full year ending October to grow by around 17-18 per cent, but there is no firm forecast of earnings.

After-tax profit on a non-consolidated basis for the half to April 30 was Y20.85bn, against Y16.63bn on sales of Y368.97bn, against Y287bn. The interim dividend was Y17.5, compared with Y15.

Nikko to make EDR issue

By Our Financial Staff

NIKKO SECURITIES Company, the second largest Japanese securities house, is to issue 30m shares of common stock by way of European Depository Receipts, through an international syndicate managed by Deutsche Bank.

The offer price will be determined in U.S. dollars and will represent a discount from the closing price of the shares on the Tokyo Stock Exchange on June 24. On June 12 the closing price of the shares in Tokyo was Y440 (approximately U.S.\$1.96).

Koor shows strong profit gain

BY L. DANIEL IN TEL AVIV

KOOR, the 100-plant industrial conglomerate owned by the Israel Labour Federation, lifted profits after tax and minority interests by 341 per cent to Shl 385m (\$32m) in 1980. The advance compares with an inflation rate in the period of 138 per cent.

Turnover increased by 259 per cent to more than Shl 10bn with a 7 per cent drop in local demand more than offset by a 26 per cent rise in exports to \$388m. Exports accounted for 30 per cent of all sales last year compared with 25 per cent in

1979 and only 16 per cent ten years ago. The target for the end of the 1980s is 50 per cent and the bulk of new investment is going into electronics and sophisticated chemicals.

The margin of profits to turnover improved in the year from 3.2 per cent to 4.3 per cent.

However, because of conditions abroad and the slowdown in the rate of devaluation of the Israeli currency in recent months, exports declined by 8 per cent in real terms in the first five months of this year.

This announcement appears as a matter of record only.

THE LONG-TERM CREDIT BANK OF JAPAN, LIMITED

US \$ 10,000,000
Negotiable Floating Rate Certificates of Deposit due June 1985

Nippon European Bank S.A.

DIE ERSTE österreichische Spar-Casse

Agent

Nippon European Bank S.A.

Banco de Bilbao S.A.

June 1981

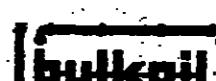
SWEDISH

INDUSTRY

ANNUAL

REPORTS

This announcement appears as a matter of record only



U.S. \$40,000,000

term loan for subsidiaries of

BULK OIL HOLDING AG

JASMINE MARINE LIMITED

ORCHID MARINE LIMITED

for the construction of
two 38,000 dwt.
Product TankersFinance arranged and provided by
The Chase Manhattan Bank,
N.A.

For details of how to acquire copies of ten leading Swedish companies annual reports see back page of today's survey on Sweden.



IRELAND

U.S. \$50,000,000

Floating Rate Notes Due 1990

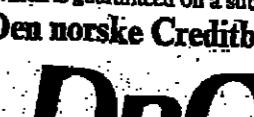
In accordance with the provisions of the Notes, notice is hereby given that the rate of interest for the six months 17th June, 1981 to 17th December, 1981, has been fixed at 16 1/2 per cent per annum and that the coupon amount payable on Coupon No. 2 will be U.S.\$8,546.35.

The Sumitomo Bank, Limited.
Reference Agent

U.S.\$20,000,000

Floating Rate Subordinated Bearer Participation Certificates 1990 issued by The Law Debenture Intermediary Corporation Limited evidencing entitlement to payment of principal and interest on an advance made to

Den norske Creditbank (Luxembourg) S.A. repayment of which is guaranteed on a subordinated basis by Den norske Creditbank



In accordance with the provisions of the Certificates, notice is hereby given that for the three month Interest Period from 17th June, 1981 to 17th September, 1981 the Interest Rate will be 17 1/2 per cent per annum and the Coupon Amount per U.S.\$1,000 will be U.S.\$145.20.

Credit Suisse First Boston Limited
Agent Bank

DG BANK

DG Bank Finance Company B.V.

U.S. \$50,000,000 Floating Rate Note Issue due 1982

For the six months 17th June, 1981 to 17th December, 1981 the Notes will carry an interest rate of 16 1/2 per cent per annum.

By: Morgan Guaranty Trust Company of New York, London Agent Bank

HNG

HOUSTON NATURAL GAS

Quarterly Dividend
The Board of Directors of Houston Natural Gas Corporation has declared the following quarterly dividends, all payable July 1, 1981 to holders of record June 15, 1981: \$1.16 1/4 per share on the 4.65% Cumulative Preferred Stock, 1984 Series (\$100 Par), and 27 1/4 per share on the Common Stock (\$1 Par).

Gifford Campbell
Vice President and Secretary
June 5, 1981

CHARTERED ACCOUNTANT

CURRENCIES, MONEY and GOLD
Dollar mixed

Dollar was helped by the System, and slightly improved against the dollar as U.S. interest rates show signs of declining. A reduction in Germany's large balance of payments deficit later this year, reflecting the better competitive position of German exports, may sustain the recovery, providing U.S. rates do not rise sharply once more.

The D-mark showed mixed changes in thin nervous trading ahead of the public holiday's in Germany today and on Thursday. The dollar was weak at the Frankfurt fixing, falling to DM 2.3411 from DM 2.3656, but was slightly firmer than the opening level of DM 2.3270. In the late afternoon the U.S. currency improved to DM 2.3500, but still well below Friday's high point of DM 2.4050. The Bundesbank did not intervene at the fixing, and was probably not active on the open market. Sterling rose to DM 4.7010 from DM 4.6940 at the fixing but fell to DM 4.6900 later in the day. Among EMS currencies the French franc rose to DM 41.96 per 100 francs from DM 41.90.

DOLLAR — trade-weighted index (Bank of England) fell to 107.4 from 107.7. The U.S. currency rose to DM 2.3460 from DM 2.3240 against the D-mark and to SWF 2.0420 from SWF 2.0425 in terms of the Swiss franc. The dollar also rose to Y220.10 from Y219.80 against the Japanese yen, but fell to FFr 5.5875 from FFr 5.6025 against the French franc.

STERLING — trade-weighted index (Bank of England) fell to 95.8 from 95.8, after opening at 95.5 and rising to 96.0 at noon. The pound opened at \$1.9960/1.9970, and rose to a peak of \$2.0140/2.0150 in the afternoon, but fell to a low point of \$1.9900/1.9910, and closed at \$1.9965/1.9965, a fall of 60 points on the day. Sterling fell to DM 4.6850 from DM 4.68, and to FFr 11.1525 from FFr 11.2125, but was unchanged at SWF 4.09.

D-MARK — Strongest member of the European Monetary

Index (Bank of England) was fixed at DM 1.1124 compared with FI 1.1125.

EMS EUROPEAN CURRENCY UNIT RATES

	ECU	Currency amounts	% change from June 16	% change adjusted for divergence rates	Divergence limit %
Belgian Franc ...	40,7855	41,2659	+1.39	+1.39	±1.381
French Franc ...	7,9740	7,9247	+0.42	+0.42	±1.443
German D-Mark ...	2,4255	2,4255	-0.05	-0.05	±1.388
French Franc ...	5,9826	6,03133	+0.60	+0.60	±1.388
Dutch Guilder ...	2,8131	2,81516	+0.07	+0.07	±1.518
Irish Punt ...	0,65145	0,652656	+1.10	+1.10	±1.668
Italian Lira ...	1262.38	1264.71	+0.10	+0.10	±4.116

Changes are for ECU, therefore positive change denotes a weak currency. Adjustment calculated by Financial Times.

EXCHANGE CROSS RATES

June 16	Pound/Sterling	U.S. Dollar	Dgls/Deutschmark	Japan's Yen	French Franc	Swiss Franc	Dutch Guilder	Italian Lira	Canada Dollar	Belgian Franc
Pound Sterling	1	1.996	4.655	439.5	11.153	4,080	5.210	8330	2,403	76.45
U.S. Dollar	0.501	1	5.347	220.8	5.587	2,049	2.610	1171	1,204	56.30
Deutschmark	0.215	0.425	1	43.01	2,350	0.873	1.112	459.0	0.513	16.32
Japanese Yen 1,000	2,275	4,542	10.66	100.00	2,355	0.500	1.155	550.0	0.486	173.5
French Franc 10	0.687	1.720	4.202	394.1	10	3,667	4.672	2096	1.216	68.55
French Franc 100	0.344	0.868	1245	107.5	107.5	1	1.275	671.6	0.587	18.69
Dutch Guilder	0.192	0.383	0.699	84.36	2,141	0.785	1	448.0	0.461	14.57
Italian Lira 1,000	0.482	0.864	2.004	188.0	4,770	2,228	1	1,000	1.028	32.70
Canadian Dollar	0.418	0.831	1.950	185.9	4,642	1.708	2,169	973.2	1	21.82
Belgian Franc 100	1.505	3.651	6.128	874.9	5,250	6,815	5,056	3,143	100	100

FT LONDON INTERBANK FIXING (11.00 a.m. JUNE 16)

3 months U.S. dollars		5 months U.S. dollars		The fixing rates are the arithmetic mean, rounded to the nearest one-sixteenth, of the bid and offered rates for \$10m quoted by the market to five reference banks at 11 am each working day. The banks are National Westminster Bank, Bank of Tokyo, Deutsche Bank, Banque Nationale de Paris and Morgan Guaranty Trust.						
bid 17/7/81	offer 17/8/81	bid 16/7/81	offer 16/8/81							

EURO-CURRENCY INTEREST RATES (Market closing Rates)

June 16	Sterling	U.S. Dollar	Canadian Dollar	Dutch Guilder	Swiss Franc	West German Mark	French Franc	Italian Lira	Belgian Franc Convertible	Japanese Yen
Short term ...	11.11%	18.18%	17.12%	11.14-11.15%	81.4	11.14-11.15%	20.21	21.26	121.15-121.5	54.6
One month ...	11.14	18.15	17.11	11.14-11.15%	81.4	11.14-11.15%	21.24	21.24	121.15-121.5	54.6
Month ...	11.16-11.18	18.17-18.19	17.16-17.18	11.16-11.18%	81.6	11.16-11.18%	20.22	21.24	121.15-121.5	54.7
Three months ...	12.4-12.5	18.4-18.5	17.4-17.5	12.4-12.5%	82.0	12.4-12.5%	20.23	22.24-23.25	124.15-124.5	72.2
Six months ...	12.8-12.9	18.8-18.9	17.8-17.9	12.8-12.9%	82.4	12.8-12.9%	19.30	22.24-23.25	124.15-124.5	72.2
One year ...	13.0-13.1	19.0-19.1	17.9-17.9	13.0-13.1%	82.8	13.0-13.1%	19.30	23.24-24.25	124.15-124.5	72.2

SDR linked deposits: one-month 15.15% per cent; three-months 14.14% per cent; six-months 14.14% per cent; one-year 14.14% per cent.

ECU linked deposits: one-month 15.15% per cent; three-months 15.15% per cent; six-months 15.15% per cent; one-year 15.15% per cent.

Asian S (Solepin rate in Singapore): one-month 17.75% per cent; three-months 17.75% per cent; six-months 17.75% per cent; one-year 17.75% per cent.

Short-term Eurodollar rates for U.S. dollars, Canadian dollars and Japanese yen; others two-days' notice.

The following nominal rates were quoted for London dollar certificates of deposit: one-month 17.50-17.60 per cent; three-months 16.80-17.70 per cent; six-months 16.80-16.90 per cent; one-year 15.45-15.55 per cent.

INTERNATIONAL MONEY MARKET
Belgian rates ease

Belgian interest rates continued to decline yesterday. The National Bank announced further cuts in Treasury bill rates, the third in as many days. Yesterday's reductions left rates on one, two and three-month Treasury bills half a point lower than 12.95-13.05 per cent from 13.15-13.25 per cent and six-month to 12.70-12.80 per cent from 13.10-13.20 per cent.

UK MONEY MARKET

Moderate assistance

Bank of England Minimum Lending Rate 12 per cent (from March 10 1981)

Day to day credit was in short supply in the London money market yesterday and the authorities gave some assistance on a moderate scale. This comprised small purchases of Treasury bills and a moderate amount of eligible bank bills, all direct from discount houses. The market was faced with a moderate amount of local authority bills maturing in official hands and a small amount of commercial bills also maturing in official hands. Discount houses were paying up to 11.4 per cent for secured call loans at the start with later balances taken at 9 per cent. Rates touched a peak of 12.12 per cent before subsidizing to 9 per cent at the close.

LONDON MONEY RATES

June 16 1981	Sterling Certificates of deposit	Interbank	Local Authority Certificates of deposit	Local Authority negotiable bonds	Finance House Deposits	Discount Deposits	Market Deposits	Treasury Bills +	Eligible Bank Bills +	Fine Bank Bills +
Overnight ...	—	9.12%	11.14-11.15%	—	—	11.12%	9.11%	—	—	—
2 days notice ...	—	—	11.14-11.15%	—	—	—	—	—	—	—
5 days notice ...	—	—	11.14-11.15%	—	—	—	—	—	—	—
One month ...	11.14-11.15%	11.14-11.15%	11.14-11.15%	11.14-11.15%	11.14-11.15%	11.14-11.15%	11.14-11.15%	11.14-11.15%	11.14-11.15%	11.14-11.15%
Two months ...	12.04-12.05	12.04-12.05	12.04-12.05	12.04-12.05	12.04-12.05	12.04-12.05	12.04-12.05	12.04-12.05	12.04-12.05	12.04-12.05
Three months ...	12.04-12.05	12.04-12.05	12.04-12.05	12.04-12.05	12.04-12.05	12.04-12.05	12.04-12.05	12.04-12.05	12.04-12.05	12.04-12.05
Six months ...	12.04-12.05	12.04-12.05	12.04-12.05	12.04-12.05	12.04-12.05	12.04-12.05	12.04-12.05	12.04-12.05	12.04-12.05	12.04-12.05
Nine months ...	12.04-12.05	12.04-12.05								

Companies and Markets

Tobacco output rise expected

WORLD TOBACCO production is expected to rise by about 2 per cent this year to an estimated 5.5m tonnes, the U.S. Agricultural Department has announced.

Production of flue-cured and oriental types of cigarette tobacco will be virtually unchanged from 1980, while Burley production is expected to rise, the department's foreign agricultural service said.

U.S. production was projected on the basis of acreage and average yields at 856,770 tonnes, up 6 per cent. Burley was projected to gain 7 per cent, while flue-cured is expected to drop slightly.

China's production, estimated at 800,000 tonnes, is forecast to rise 14 per cent from last year's modest harvest, while the Soviet Union's total tobacco output is expected to total 310,000 tonnes, up from 285,000 last year.

India's crop was estimated at 450,000 tonnes, a small increase from 446,900 in 1980, and Japan's tobacco production is expected to increase slightly to 147,500 tonnes after four years of decline. Brazil's crop, projected at 302,000 tonnes would be sharply reduced from 340,000 last year, and Turkey's is projected at 230,000 tonnes, down from 250,000 in 1980.

A.P.

India increases tea export target

NEW DELHI India hopes to export 230m kilos of tea in fiscal 1981-82 (April-March) against an estimated 225m last year, the United Planters' Association of South India (UPASI) has said.

India is losing ground in some European markets because a large amount of inferior tea is being offered at low prices.

However, the unit value of Indian tea abroad last year was 34 Paise less at 16.12 Rupees a kilo. Unloading of tea by China in world markets is considered a factor which has depressed Indian tea prices.

India is targeted to produce 610m kilos of tea in calendar 1981 against an estimated 575m last year.

But tea planters in South India are facing a financial crisis because of a higher wage bill and several federal and local taxes imposed on them with some tea gardens in north-eastern Assam reportedly facing closure.

BRITISH COMMODITY MARKETS**BASE METALS**

The strength of sterling against the dollar has been reflected in the market for the London Metal Exchange. Copper fell to \$285.5 prior to closing at \$285.5, while Lead closed at \$263 and Zinc at \$242.5. Aluminium was finally quoted at \$249.5. Tin fell to \$24.80 and Nickel to \$23.50. Copper demand so far and the day at \$25.50. Nickel was finally \$23.100 after \$23.100.

Amalgamated Metal Trading reported that the morning copper cash price was \$285.50, up \$0.50; zinc \$285.50, up \$0.50; lead \$263.50, up \$0.50; aluminium \$242.50, up \$0.50; tin \$24.80, up \$0.50; nickel \$23.100, up \$0.50.

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LONDON STOCK EXCHANGE

Equity leaders extend Monday's sharp upturn despite BP rumours but Gilts slip back after recent rise

Account Dealing Dates

Option	
*First Declared- Last Account	
Dealsings	Dealing Day
June 1 June 11 June 12 June 22	
June 15 June 25 June 26 July 6	
June 29 July 9 July 10 July 20	
"New-time" dealings may take place from 9.30 am two business days earlier.	



FINANCIAL TIMES

Wednesday June 17 1981

Tarmac
CONSTRUCTION
Builds for Business

Musical instrument maker drums up business

BY DAVID LASCELLES AND ANDREW TAYLOR

By Lisa Wood

BOOSEY AND HAWKES, the musical instrument maker and music publisher, blew its own trumpet yesterday in announcing new initiatives to beat off foreign competition and restore profitability.

Mr Michael Boxford, the company's new group chief executive, said: "We are no longer prepared to watch our traditional home and export markets being increasingly taken over by foreign musical instruments, particularly of Japanese and American origin."

Mr Boxford said that Boosey and Hawkes which made a pre-tax loss of £100,000 last year, had always been production orientated. A symptom of this was lack of marketing.

The new strategy includes strong promotion of the company's brass and woodwind musical instruments, in which it has 70 per cent of the UK market; the re-organisation of the dealership network; greater use of technology for example in direct mailing activities; and the introduction of new manufacturing techniques.

The greatest change finalised this week is the introduction of the new franchise partnership scheme involving 160 of the company's 700 dealers. They, as exclusive agents, will be offered special discounts on instruments. A similar exercise will be done shortly among European dealers who take up about 50 per cent of the company's exports.

Production methods at the company's Edgware, London, factory have been re-evaluated and there has been a rationalisation of products.

Mr Don Close, the company's director of music, said: "We are going to make the market too hot for foreign competition."

BP ends defiance on oil output

By Sue Cameron

BRITISH PETROLEUM, which last week defied government guidelines and cut its North Sea oil production by 30,000 barrels a day, is to increase its output again. The move follows the oil group's success in securing a reduction of \$4.25 a barrel in the marker price for North Sea crude.

BP had cut its Forties field production—reducing government tax revenues—in an effort to force the state-owned British National Oil Corporation—the biggest trader of North Sea crude and the price-setter, to cut substantially its reference price for Forties field crude.

BP obtained Energy Department approval for an initial output cut from 485,000 to 450,000 barrels a day, an 11 per cent reduction, which broke the government's own guidelines on oil production.

The Department says down output levels for North Sea fields earlier this month and producers are not meant to deviate from them by more than 5 per cent either way.

Last week it reduced output further—to 350,000 barrels a day—without seeking government approval.

But last night, a day after BNOC decided to cut the official price of Forties crude from \$39.25 to \$35 a barrel, BP announced it was to restore Forties field production to 420,000 barrels a day. Onshore search boost, Page 9

Continued from Page 1

U.S. arms

Mr Haig conceded there had been disagreement on such issues as U.S. policy in Southern Africa and the Middle East. But he said there had been broad agreement in other areas. He named Afghanistan, Pakistan and Kampuchea as discussion subjects on which both sides had agreed. He said there was mutual concern that Kampuchea and Afghanistan should not be forgotten because of other international preoccupations.

Mr Haig yesterday met Vice-Chairman Deng Xiaoping and Premier Zhao Ziyang. Few details of his discussions with Deng have been disclosed, which appears to suggest the sensitive issue of Taiwan dominated their talks. On the eve of Mr Haig's arrival in Peking, the Chinese adopted a tough position on continuing U.S. arms sales to Taiwan.

In the final round of discussions, both sides apparently agreed to play down the issue. Mr Haig leaves Peking today for Wellington where he will attend an ANZUS council meeting before going to Manila.

NCB pension funds bid \$265m for property trust

BY DAVID LASCELLES AND ANDREW TAYLOR

THE National Coal Board pension funds yesterday launched their biggest U.S. property takeover bid. They made an offer worth up to \$265m (£132m) for Connecticut General Mortgage and Realty Investments.

This is the second major property bid by the coal board pension funds in two years. In June, 1979, they successfully offered \$144.2m for a Californian property investment trust, Continental Illinois Properties.

Connecticut General and Realty Investments said yesterday's offer by the funds—representing manual and white collar workers—not been agreed.

The bid has been made through the funds' U.S. property investment subsidiary, Second Bouvier Properties, which has a 1 per cent stake in Connecticut.

Second Bouvier is offering \$33 for each of the company's ordinary outstanding shares with a proportionately higher offer for Connecticut's two classes of convertible subordinated debenture stocks. The offer, by tender, values Connecticut at \$265m overall, and

Second Bouvier says it aims to acquire at least 66 per cent.

The offer represents a premium of about 25 per cent above Connecticut General's recent stock market trading price of \$26—although the share price had risen to \$30 on Monday ahead of yesterday's offer.

Connecticut has an investment portfolio valued at about \$339m.

A breakdown of the portfolio shows about 40 per cent of assets represented by short- and long-term construction loans. The remainder is thought to represent retail property investments (12 per cent); residential properties (19 per cent); offices (8 per cent) and industrial properties (17 per cent).

Connecticut General is classed as a real estate investment trust (REIT), which means it pays no federal income tax so long as at least 95 per cent of taxable income is distributed to its shareholders...

The trust was formed 11 years ago when the real estate investment boom gave birth to large

REITs—many of which subsequently folded in the mid-1970s property crash.

Connecticut has remained one of the largest, and strongest,

of the REITs—many of which subsequently folded in the mid-1970s property crash.

Another incentive for investors is that commercial rents have risen steeply: in mid-Manhattan office rents are said to have more than doubled to about \$65 a square foot in the last year.

The Coal Board pensions funds, with total assets valued at over £2bn, are by far the largest British institutional investors to invest in U.S. real estate with its acquisition of Continental Illinois Properties in 1979.

Coffee prices hit 5½-year low

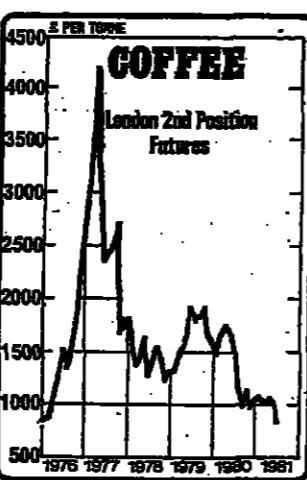
BY JOHN EDWARDS, COMMODITIES EDITOR

WORLD COFFEE prices fell sharply yesterday, hitting the lowest levels for five and a half years. The latest decline followed the failure of an emergency meeting of the International Coffee Organisation, which sets export quotas, to agree on an immediate cut in supplies.

Instead the meeting, which lasted late into Monday night, ended in a compromise. It was decided to delay the July-September quarter issue of special "stamps" which must accompany coffee from producers and are the means of imposing export quota cuts.

This issue will be withheld until June 30 when the next meeting of the Coffee Organisation will decide whether to cut supplies further.

The U.S. backed by Britain and some other countries was opposed to a reduction in supplies until there had been more intensive research into why



for the first time since January 1976.

The September position closed at £792.5 a tonne, a loss of £66.5 on the day, after falling to £780 at one stage.

The fall in prices has taken most traders by surprise. The market normally holds steady at this time of the year when there is the seasonal threat of frost hitting the Brazilian coffee growing areas. The main frost danger period is July, but the Brazil crop, which is by far the biggest in the world, is theoretically at risk from mid-June to mid-August.

The supply of coffee, allowed to the market by the International Coffee Agreement, has already been reduced sharply this season. There have been three separate quota cuts of 1.4m bags (of 60 kilos each), reducing the total annual quota administered by the agreement by 4.3m bags to 52.9m bags in the 1980-81 season ending in September.

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market prices have collapsed in the past six weeks.

At the beginning of May coffee futures prices in London stood at over £1,070 a tonne. Yesterday they fell below £800

Car premiums likely to rise by 8%-13%

BY JOHN MOORE

MOTORISTS FACE insurance premium increases of between 8 and 13 per cent this year, says the British Insurance Association.

The association, representing about 325 insurance companies, gave its latest estimate of the likely increases in London yesterday as it unveiled its members' results for last year.

Although motor premiums increased by 20 per cent in 1980, motor business produced a loss of £49.7m, compared with £54.9m in the previous year.

Frequency of motor claims fell by 3 per cent, due to better

winter weather. But the cost of an average private motor claim rose by about 20 per cent, reflecting increased cost of spare parts, labour rates and car prices (between 7 and 17 per cent) and of court awards for injuries.

Mr John Sheather, of General Accident, said that this year's increases would depend on inflation and cost of spare parts and labour.

There had been some evidence of a decline in accident frequency this year.

House contents insurance business was badly hit last year by a 30 per cent increase in

domestic theft claims, which cost £75.5m.

As well as the overall higher crime rate, this was due to the fact that thieves took more expensive items such as hi-fi and other electrical goods.

The underwriting results in 1980 of BIA members worsened, producing an underwriting loss on worldwide general business of £310m, against £216.4m.

But investment income on funds rose by £147m to £1.13bn, producing a net surplus of £21.5m, compared with £764.6m

Detailed figures and

Appointments, Page 24

British Rail seeks 14,000 jobs cut

BY LYNTON MC LAIN, TRANSPORT CORRESPONDENT

BRITISH RAIL has to lose 14,000 jobs in the next two years to improve its efficiency and encourage the Government to invest more money in the railways, chairman Sir Peter Parker, said yesterday. A crucial meeting of one of the main economic committees of the Cabinet has been called today to discuss BR's future.

Mr Sidney Weighell, general secretary of the National Union of Railwaymen yesterday promised to seek the aid of the miners and steel workers in any forthcoming confrontation with the Government and BR on pay and investment.

The train drivers union Aslef said a meeting was planned for later this month to find ways of

starting industrial action on the railways.

The proposed job cuts are broadly in line with annual job losses called for in British Rail's corporate plan for 1981 to 1985. This is one of the papers to be examined by the Cabinet committee.

British Rail said yesterday that the plan was out of date when it was published in December, but the target of 38,300 job losses between 1980 and 1985 still stands.

Job cuts to improve productivity are crucial if BR is to win the support of the Cabinet for ambitious investment plans. These call for a total investment of £5.61bn between now and 1990.

Continued from Page 1

Prime Minister hits out

cent of her competitiveness to West Germany each year.

Once again the Prime Minister scurriedly rejected the argument that there was a viable alternative economic strategy.

In her view the old attempts at buying jobs by more public spending and by printing money had been thoroughly discredited.

The essential element in the Government's strategy was rebuilding of profits in the private sector so that new investment and new jobs could be created.

This meant that there had to be a period in which pay, except where earned by extra productivity, did not match inflation. "That is the only road leading to higher employment."

In a reference to the present dispute with Civil Service

unions she said that everyone must recognise the Government determination not to provide more than could be afforded for pay rises in the public sector.

If necessary, we are prepared to live with the short-term consequences of that, as employees adjust to the new reality."

The CBI wants employers to cut the levels of wage increases by half in the coming year, and Sir Ray told Mrs Thatcher that the CBI relied on the Government "to join us in that effort."

He particularly criticised strikers in the Civil Service.

Although the Prime Minister might stifle criticism at today's Cabinet, further evidence of Conservative Party unrest emerged last night in a statement from the Tory Reform Group.

The Left-wing pressure group stated that the Treasury's "blind adherence to screwing down the economy" was likely to end the party's chances

addition to more moderate wage settlements and better productivity, the government must cut public spending."

The CBI wants employers to

Reagan signals 'no penalty on Israel'

By David Buchan in Washington

PRESIDENT REAGAN yesterday sent a clear signal to Congress that Israel should not be penalised by the U.S. for its attack on Iraq's nuclear reactor 10 days ago.

Mr Reagan, whose Administration intends to veto any bid in the UN security council to mount a full-scale sanctions against Israel, told a press conference that Israel had had "a reason for concern" about Iraq's nuclear programme. He criticised the non-proliferation treaty, which Iraq has signed but Israel has not.

The President said his Administration and Congress had not finished their review of whether Israel violated the U.S. requirement that U.S.-made weapons only be used for legitimate self-defence.

But it was clear that as far as he was concerned, the verdict was delivered: "I think we can recognise very probably that Israel might have sincerely believed it was a defensive move," to bomb the Osirak reactor near Baghdad.

These words were delivered by Mr Reagan, at his first Press conference since he was shot on March 30, may well influence the Senate Foreign Relations Committee due tomorrow to open hearings on the Israeli raid.

Asked of how the U.S. should react if Israel, against Washington's wishes, were to carry out its threat to strike at the Syrian missiles in Lebanon, Mr Reagan claimed the Syrian's Russian-made surface-to-air missiles were offensive because of where they were placed and how they were aimed.

However, he said "I would hate to see this happen." He added that Israel's action of that kind would torpedo the mediation mission of Mr Philip Habib, his special envoy. He hoped the Habib mission could still succeed.

Mr Habib has now arrived in Damascus, on one of the most tricky legs of his resumed mission, since the Israeli bombing raid on Iraq has fuelled Syrian suspicion of U.S. ties to Israel.

In only his third press conference since he took office, Mr Reagan rejected the view that size had made no major foreign policy address in the past five months. His administration had no foreign policy, he ticked off the number of meetings with foreign leaders that he and his top White House and Cabinet aides had held.

Israel "preparing for war,"

Page 4

THE LEX COLUMN

Sour taste in the sugar struggle

Index rose 3.6 to 551.4

products, not new plant, which justify the Tokyo p/e of almost 17 times prospective earnings.

Trident

In the first six months to March—Trident's advertising revenue seems to have grown rather more slowly than the ITV contracting average, and the 18 per cent fall in pre-tax profits for the year to £43m presages a decline for the year. But with details of its divestment of Yorkshire and Tyne Tees to be announced in the next few days, along with an outline of future intentions, this year's trading results are of historic interest.

Although there seems to have been some last-minute chipping and changing, in essence Trident will be placing 85 per cent of Yorkshire and 80 per cent of Tyne Tees. It will obtain about £15m cash in the balance sheet may be of the order of £15m or 35p a share. But talk of a cash shell is beside the point, for the company is planning to spend the money on acquisitions fairly rapidly.